Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 4553

June 5, 2024

To our shareholders:

Itsuro Yoshida
President and Representative Director
TOWA PHARMACEUTICAL CO., LTD.
2-11, Shinbashi-cho, Kadoma, Osaka, JAPAN

NOTICE OF THE 68TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to announce the 68th Ordinary General Meeting of Shareholders of TOWA PHARMACEUTICAL CO., LTD. (the "Company"), which will be held as described below.

When convening this General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (matters for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on each of the following websites. Please access either of the websites to review the information.

The Company's website:

https://www.towayakuhin.co.jp/ir/stock/meeting.php (in Japanese)



Additional website with reference materials for the General Meeting of Shareholders:

https://d.sokai.jp/4553/teiji/



Tokyo Stock Exchange website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show



(Access the TSE website, enter "TOWA PHARMACEUTICAL" in "Issue name (company name)" or the Company's securities code "4553" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

If you do not attend the meeting in-person, you may exercise your voting rights via the internet or in writing. Please review the appended Reference Documents for the General Meeting of Shareholders and exercise your voting rights by 5:40 p.m. on Monday, June 24, 2024 (Japan Standard Time).

1. Date and Time: Tuesday, June 25, 2024 at 10:00 a.m. (Reception opens at 9:00 a.m.) (Japan Standard Time)

2. Venue: Headquarters of the Company

Meeting room on the 2nd floor

2-11, Shinbashi-cho, Kadoma, Osaka, JAPAN

(Please refer to the "Shareholders' Meeting Venue Map" (in Japanese only) at the end of this

document.)

3. Purposes:

Items to be reported:

1. Business Report and Consolidated Financial Statements for the 68th Term (from April 1, 2023 to March 31, 2024), as well as the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee

2. Non-Consolidated Financial Statements for the 68th Term (from April 1, 2023 to March 31, 2024)

Items to be resolved:

Proposal 1: Appropriation of surplus

Proposal 2: Election of five (5) Directors (excluding Directors who are Audit and Supervisory

Committee Members)

Proposal 3: Election of three (3) Directors who are Audit and Supervisory Committee Members

4. Matters to be decided at the time of convocation

- (1) In accordance with a partial amendment to the Companies Act (in effect from September 1, 2022), shareholders are, in principle, to access either of the websites on the previous page to confirm the matters subject to measures for electronic provision, and the Company will send paper-based documents containing the matters subject to measures for electronic provision only to shareholders who have made a request for delivery of such documents by the record date. However, for this General Meeting of Shareholders, the Company has decided to send paper-based documents containing the matters subject to measures for electronic provision to all shareholders regardless of whether they have made a request for delivery of such documents. At this time, no decision has been made on whether the Company will continue this practice for the 69th Ordinary General Meeting of Shareholders and subsequent meetings. Regardless of the method used for providing the materials, please note that shareholders who wish to continue receiving paper-based documents, as have been provided in the past, for the 69th Ordinary General Meeting of Shareholders and subsequent meetings must make a request for delivery of paper-based documents.
- (2) In accordance with the provisions of laws and regulations and Article 15, Paragraph 2 of the Company's Articles of Incorporation, the following matters subject to measures for electronic provision shall not be included in the paper-based documents sent to shareholders. The Audit and Supervisory Committee and the Accounting Auditor have audited the documents subject to audit, including the following matters.
 - (i) "Systems to Ensure the Appropriateness of Business Activities" and "Overview of Operational Status of Systems to Ensure the Appropriateness of Business Activities" of Business Report
 - (ii) "Consolidated Statement of Changes in Shareholders' Equity" and "Notes to Consolidated Financial Statements" of Consolidated Financial Statements
 - (iii) "Statement of Changes in Shareholders' Equity" and "Notes to Non-Consolidated Financial Statements" of Non-Consolidated Financial Statements
- (3) If there is no indication of approval or disapproval of each proposal on the returned Voting Card, your exercise of voting rights will be deemed to be approval.
- (4) If you exercise your voting rights in duplicate both via the internet and in writing, then only the vote cast via the internet shall be deemed valid.
- (5) If you exercise your voting rights via the internet multiple times, then only the last vote cast shall be deemed valid.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Appropriation of surplus

The Company has a basic policy of paying dividends in accordance with earnings as we work to reinforce the foundations of our operations, and we consider it a major issue to continue to pay dividends in a stable manner to all shareholders.

Based on this policy, taking into consideration its earnings for the business year as well as the future development of the business, after a careful review, the Company proposes to pay year-end dividends for the current fiscal year as follows:

Matters related to year-end dividends

- (1) Type of dividend property Cash
- (2) Allocation of dividend property and total amount thereof
 30 yen per common share of the Company
 Total amount of dividends: 1,476,604,290 yen
 The Company paid an interim dividend of 30 yen per share, and thus the annual dividend for the fiscal year under review is 60 yen per share.
- (3) Effective date of distribution of dividends of surplus June 26, 2024

Proposal 2: Election of five (5) Directors (excluding Directors who are Audit and Supervisory Committee Members)

The terms of office of all three (3) Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) will expire at the conclusion of this meeting.

The Company proposes increasing the number of Directors from three (3) to five (5) in order to strengthen the management structure.

As for this proposal, the Company received from the Audit and Supervisory Committee of the Company the opinion that the standards and procedures for electing all of the candidates for Director are appropriate.

The candidates for Director are as follows:

Candidate	Name	Career summary, and position and responsibility in the Number of the							
No.	(Date of birth)		Company	Company's shares					
110.	(Date of office)	(signific	owned						
		May 1979	Joined the Company						
		Oct. 1983	General Manager of Finance & Accounting						
			Department						
i		Dec. 1983	Director / General Manager of Finance &						
			Accounting Department						
		Aug. 1986	Director / General Manager of General Affairs Department						
		Apr. 1990	Director / General Manager of President Office						
	Itsuro Yoshida	June 1990	Senior Managing Director / General Manager						
	(April 27, 1951)		1,455,309						
		June 1991	Senior Managing Director / Division Manager	1,433,303					
1	Reelection		of Production Division / General Manager of						
			President Office						
		Nov. 1991	Senior Managing Director / General Manager						
			of President Office						
		June 1996	President and Representative Director (to						
		(significant c							
		Chairperson a							
	PHARMACEUTICAL CO., LTD.								
	[Reasons for nomination as candidate for Director]								
	Itsuro Yoshida has been involved in businesses, management and administration across the entire Group. He has								
	_		business management, administration and operations						
	Company expects to strengthen the decision-making function of the Board of Directors, for which reason it has again								
	nominated him as candidate for Director.								

Candidate	Name	Career s	Career summary, and position and responsibility in the Company				
No.	(Date of birth)	(signific	ant concurrent positions outside the Company)	Company's shares owned			
		Aug. 2017	Joined the Company / Senior Advisor, API Business Division				
		Apr. 2018	Operating Officer / Division Manager of API Business Division				
		Apr. 2019	Senior Operating Officer / Division Manager of API Business Division, and in charge of				
			Product Strategy Division and Innovative Technology Research Division				
		Apr. 2021	Senior Operating Officer / Division Manager of API Business Division, and in charge of				
			Product Planning Division, Innovative Technology Research Division, Pharmaceutical				
			Research and Technology Division,				
			Pharmaceutical CDMO Management Division				
	Osamu Uchikawa		and Pharmaceutical Development Division				
	(December 25, 1958)	Apr. 2022	Senior Operating Officer / Division Manager of	2,277			
	Reelection		API Business Division, and in charge of Pharmacovigilance and Quality Assurance				
2	Reciection		Division, Product Planning Division,				
2			Innovative Technology Research Division,				
			Pharmaceutical Research and Technology				
			Division, Analytical Technology Center,				
			Pharmaceutical CDMO Management Division				
			and Pharmaceutical Development Division				
		Apr. 2023	Senior Operating Officer in charge of R&D				
			Division, Pharmacovigilance and Quality				
			Assurance Division and Pharmaceutical CDMO				
			Management Division				
		June 2023	Director (to present)				
		(significant c	(significant concurrent positions outside the Company)				
		Chairperson a	and Representative Director, DAICHI KASEI CO.,				
	[Reasons for nomination as can	didate for Direct	or]				
			arch & development divisions. He has extensive experesearch & development, which the Company expec				

Osamu Uchikawa has been involved in the research & development divisions. He has extensive experience and knowledge regarding business management and research & development, which the Company expects to strengthen the decision-making function of the Board of Directors, for which reason it has again nominated him as candidate for Director.

Candidate	Name	Career s	Career summary, and position and responsibility in the				
No.	(Date of birth)	Company	Company's shares				
INO.	(Date of birtii)	(signific	ant concurrent positions outside the Company)	owned			
		Apr. 2014 Apr. 2020	Joined the Company / Sales and Marketing Division General Manager of Regional Healthcare				
	Toshikazu Kokubun (June 3, 1978) New election	7 p. 2020	Strategy Department / General Manager of Next Generation Business Development Department, Business Development Division				
		Apr. 2021	Operating Officer / Deputy Division Manager of Business Development Division / General Manager of Regional Healthcare Strategy Department				
		Apr. 2022	Operating Officer / Division Manager of	900			
2			Corporate Strategy Division, and in charge of Human Resources Division				
3		Apr. 2024	Operating Officer in charge of Corporate Strategy Division, Human Resources Division, Administration Division, Finance & Accounting Division, Sales and Marketing Division, Logistic Department and Production Division (to present)				
		(significant c	concurrent positions outside the Company)				
		None					
	[Reasons for nomination as can Toshikazu Kokubun has front-l	loned while serving					

Toshikazu Kokubun has front-line management experience and expertise in healthcare systems developed while serving in the sales, new business development, and corporate strategy divisions. He is expected to strengthen the decision-making function of the Board of Directors by leveraging his wealth of experience in managing and supervising business divisions, for which reason the Company has nominated him as candidate for Director.

Candidate	Name	Career s	Career summary, and position and responsibility in the Number of the					
No.	(Date of birth)		Company	Company's shares				
110.	(Date of office)	(signific	(significant concurrent positions outside the Company)					
		Apr. 1988	Joined Shionogi & Co., Ltd.					
		Apr. 2006	General Manager of Corporate Planning					
			Department, Shionogi & Co., Ltd.					
		Apr. 2008	General Manager of Marketing, Shionogi &					
			Co., Ltd.					
		Apr. 2012	Corporate Officer / Division Manager of Global					
			Business Division, Shionogi & Co., Ltd.					
		Apr. 2018	Corporate Officer / General Manager of					
			Government Affairs Department, Shionogi &					
	Masaaki Takeyasu		Co., Ltd.					
	(November 3, 1964) New election	Apr. 2019	Deputy Division Manager of Corporate					
			Planning and Management Division, H.U.	700				
			Group Holdings, Inc.					
4		Jan. 2021	President and CEO, Ishinban, Inc.					
		Jan. 2023	Joined the Company / Deputy Division					
		. 2024	Manager of Corporate Strategy Division					
		Apr. 2024	Assistant to Corporate Strategy Division, in					
			charge of Pharmaceutical CDMO Management Division, International Business Division,					
			Business Development Unit and Digital Health					
			Planning and Promotion Office (to present)					
		(significant c	(significant concurrent positions outside the Company)					
		` •	Representative Director, T Square Solutions, Co., Ltd.					
	[Reasons for nomination as candidate for Director]							
	Masaaki Takeyasu has been engaged in corporate planning and marketing in the pharmaceutical product business and is							
	well-versed in liaising with related administrative authorities. He has experience in business management at a global							
	company and as a corporate executive. He is expected to strengthen decision-making in the Board of Directors, for							
	which reason the Company has							

No. (Date of birth) (significant concurrent positions outside the Company) Aug. 1979 Joined Ciba-Geigy Japan Limited Jan. 1994 Joined Bayer Yakuhin, Ltd. Mar. 1997 Director / Plant Manager of Shiga Plant, Bayer Yakuhin, Ltd. July 2002 President and Representative Director, Bayer Yakuhin, Ltd. Jan. 2007 Chairperson and Representative Director, Bayer Yakuhin, Ltd. Apr. 2010 Chairperson and Director, Bayer Yakuhin, Ltd. May 2014 Outside Director of AnGes MG, Inc. (currently AnGes, Inc.) (to present) Apr. 2015 Outside Director of FunPep Co., Ltd. (to present) Outside New election June 2018 Outside Director of Gene Techno Science Co., Ltd. (currently, Kidswell Bio Corporation) (to present) June 2019 Outside Director (Audit and Supervisory Committee Member) of the Company (to present) Aug. 2023 Outside Director of AwakApp Inc. (to present) (significant concurrent positions outside the Company) Outside Director, AnGes, Inc. Outside Director, FunPep Co., Ltd.	ber of the my's shares								
Jan. 1994 Joined Bayer Yakuhin, Ltd. Mar. 1997 Director / Plant Manager of Shiga Plant, Bayer Yakuhin, Ltd. July 2002 President and Representative Director, Bayer Yakuhin, Ltd. Jan. 2007 Chairperson and Representative Director, Bayer Yakuhin, Ltd. Apr. 2010 Chairperson and Director, Bayer Yakuhin, Ltd. Apr. 2014 Outside Director of AnGes MG, Inc. (currently AnGes, Inc.) (to present) Apr. 2015 Outside Director of FunPep Co., Ltd. (to present) Apr. 2016 Outside Director of Solasia Pharma K.K. (to present) Outside New election June 2018 Outside Director of Gene Techno Science Co., Ltd. (currently, Kidswell Bio Corporation) (to present) June 2019 Outside Director (Audit and Supervisory Committee Member) of the Company (to present) Aug. 2023 Outside Director of AwakApp Inc. (to present) (significant concurrent positions outside the Company) Outside Director, AnGes, Inc.	wned								
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Norikazu Eiki (April 17, 1948) June 2015 Outside Director of the Company Apr. 2016 Outside Director of Solasia Pharma K.K. (to present) June 2018 Outside Director of Gene Techno Science Co., Ltd. (currently, Kidswell Bio Corporation) (to present) June 2019 Outside Director (Audit and Supervisory Committee Member) of the Company (to present) Aug. 2023 Outside Director of AwakApp Inc. (to present) (significant concurrent positions outside the Company) Outside Director, AnGes, Inc.									
June 2015 Outside Director of the Company Apr. 2016 Outside Director of Solasia Pharma K.K. (to present) June 2018 Outside Director of Gene Techno Science Co., Ltd. (currently, Kidswell Bio Corporation) (to present) June 2019 Outside Director (Audit and Supervisory Committee Member) of the Company (to present) Aug. 2023 Outside Director of AwakApp Inc. (to present) (significant concurrent positions outside the Company) Outside Director, AnGes, Inc.									
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Outside Director, AnGes, Inc.									
Outside Director, FunPep Co., Ltd.									
Outside Director, Solasia Pharma K.K.	Outside Director, Solasia Pharma K.K.								
	Outside Director, Kidswell Bio Corporation								
·	Outside Director, AwakApp Inc.								
	[Reasons for nomination as candidate for Outside Director and overview of the role expected]								
	Norikazu Eiki has wide-ranging insights and extensive experience at a global company, and the Company expects that								
	his advice and opinions will promote sound, efficient and objective management while helping to strengthen decision-								
making for the Board of Directors from an outside perspective, for which reason it has nominated him as a of Outside Director.	indidate for								

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. Norikazu Eiki is a candidate for Outside Director. The Company has submitted notification to the Tokyo Stock Exchange Inc. that he has been designated as an independent officer as provided for by the aforementioned exchange. If his election is approved, the Company plans for his appointment as an independent officer to continue.
- 3. Norikazu Eiki is currently an Outside Director who is an Audit and Supervisory Committee Member of the Company. At the conclusion of this meeting, he plans to resign as an Outside Director who is an Audit and Supervisory Committee Member. At the conclusion of this meeting, his tenure as an Outside Director will have been nine (9) years (including five (5) years as an Audit and Supervisory Committee member).
- 4. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into agreements with Norikazu Eiki to limit his liability for damages under Article 423, Paragraph 1 of the same Act to the minimum liability amount provided for by Article 425, Paragraph 1 of the same Act. If his election is approved, the Company plans to continue the said agreement with him.
- 5. The Company has entered into a directors and officers liability insurance policy with an insurance company pursuant to Article 430-3, Paragraph 1 of the Companies Act. The policy covers losses that may arise from the insured's assumption of liability incurred in the course of the performance of duties, or receipt of claims pertaining to the pursuit of such liability. Each of the candidates will become an insured under the policy. When the policy is renewed, the Company plans to maintain the same terms and conditions.

Proposal 3: Election of three (3) Directors who are Audit and Supervisory Committee Members

At the conclusion of this meeting, the term of office of Director who is an Audit and Supervisory Committee Member Kaori Oishi will expire, while Norikazu Inoue and Norikazu Eiki, Directors who are Audit and Supervisory Committee Members, will resign.

Therefore, the Company proposes the election of three (3) Directors who are Audit and Supervisory Committee Members.

This proposal has been agreed to by the Audit and Supervisory Committee.

The candidates for Director who is an Audit and Supervisory Committee Member are as follows:

Candidate	Name	Career s	Career summary, and position and responsibility in the Company						
No.	(Date of birth)	(signific	ant concurrent positions outside the Company)	Company's shares owned					
		Apr. 2009 Apr. 2011 Oct. 2016	Manager, Internal Audit Office Apr. 2011 General Manager of Internal Audit Office						
	Masao Tanaka		Human Resources Department						
	(July 4, 1954)	June 2017	Director / Division Manager of Administration Division	7,726					
1	New election	Apr. 2019	Director / Director in charge of Administration Division						
		June 2020	Director (to present)						
		(significant co							
		Chairperson,							
	[Reasons for nomination as candidate for Director who is an Audit and Supervisory Committee Member]								
	Masao Tanaka has extensive experience and knowledge regarding business management and accounting and finance,								
			ons and other responsibilities in administrative divis						
	expects him to contribute to strengthening the decision-making and supervisory functions of the Board of Directors, for								
	which reasons it has nominated h	im as a candida	ate for Director who is an Audit and Supervisory Con	mmittee Member.					

Candidate	Name	Career s	Career summary, and position and responsibility in the Company					
No.	(Date of birth)							
NO.	(Date of birth)	(signification)	owned					
		Oct. 2001	Registered as an attorney at law					
		Oct. 2001	Joined Kitahama Law Office (currently					
			Kitahama Partners)					
		Jan. 2013	Partner, Kitahama Partners (to present)					
	Kaori Oishi	June 2017	Outside Director, PALTAC CORPORATION					
	(April 21, 1977)		(to present)					
		June 2020	Outside Director (Audit and Supervisory	_				
	Outside		Committee Member) of the Company (to					
	Reelection	tion present)						
		June 2022	June 2022 Outside Director, Fujitec Co., Ltd.					
		(significant co	(significant concurrent positions outside the Company)					
		Partner, Kital	nama Partners					
2		Outside Direc	ctor, PALTAC CORPORATION					

[Reasons for nomination as candidate for Outside Director who is an Audit and Supervisory Committee Member and overview of the role expected]

Kaori Oishi has extensive experience and expert knowledge as an attorney at law, and the Company expects that she will be able to provide advice and recommendations so as to ensure sound management and promote compliance-based management, for which reason it has again nominated her as a candidate for Outside Director who is an Audit and Supervisory Committee Member. Kaori Oishi has never in the past been directly involved in the management of a company other than in the capacity of an outside director. However, the Company judges she will appropriately fulfill her duties as an Outside Director who is an Audit and Supervisory Committee Member because she is well-versed in corporate legal affairs as an attorney at law, and from her perspective and standpoint as a woman. In addition, if she is elected, the Company plans to request her objective and neutral involvement in the appointment of candidates for officer and the determination of officer's remuneration, etc., as a member of the Nominating and Compensation Committee.

Candidate	Name	Career summary, and position and responsibility in the Company Number of the Company's shares							
No.	(Date of birth)		Company's shares						
110.	(Bate of offili)	(significa	owned						
		Apr. 1978	Joined Nippon Express Co., Ltd.						
		Jan. 2002	General Manager of Seattle Branch, NIPPON						
			EXPRESS USA., INC.						
		Feb. 2004	General Manager of Los Angeles International						
			Airport, Cargo Operation, NIPPON EXPRESS						
			USA., INC.						
		Oct. 2008	General Manager of Sales Planning Department						
			and General Manager of Customer Service						
			Center, Nippon Express Co., Ltd.						
		June 2011	Executive Officer, in charge of Sales Planning						
			Department, No. 3 Sales Department and						
			Customer Service Center, Nippon Express Co.,						
			Ltd.						
		May 2013	Managing Officer, in charge of Sales Planning						
	Nobuki Ando		Division, Global Logistics Solution Division						
	Outside New election		and Customer Service Center, Nippon Express						
			Co., Ltd.						
		May 2014	Managing Executive Officer, Nippon Express	_					
			Co., Ltd.						
		May 2015	Director, Nippon Express Health Insurance						
3			Society						
		Apr. 2017	Chairperson of Graduates' Association and						
			Councilor of Nittsu Gakuen Educational						
			Corporation Ryutsu Keizai University						
		Oct. 2017	President of the Japan Health Insurance						
			Association						
		Apr. 2022	Director and Councilor of Nittsu Gakuen						
			Educational Corporation Ryutsu Keizai						
		Nov. 2023	University (to present)						
			Advisor, SIGMAXYZ Inc. (to present)						
		· ~	oncurrent positions outside the Company)						
		Director and Councilor, Nittsu Gakuen Educational Corporation							
		Ryutsu Keizai University Advisor, SIGMAXYZ Inc.							
	[Reasons for nomination as cond-			ttee Member and					
	[Reasons for nomination as candidate for Outside Director who is an Audit and Supervisory Committee Member and overview of the role expected]								
	Nobuki Ando gained extensive knowledge of logistics at a global company where he served as an executive manager.								
	Additionally, he has broad expertise in Japan's medical insurance business developed in the administration of health								
	insurance systems. The Company expects him to leverage this experience in providing advice and opinions that								
	promote sound, efficient and objective management, for which reason it has nominated him as a candidate for Outside								
	Director who is an Audit and Sup	_							

Notes:

- 1. There is no special interest between any of the candidates and the Company.
- 2. Masao Tanaka will retire from the position of Chairperson, President and Representative Director of Protosera Inc. due to expiration of his term of office on June 21, 2024.
- 3. Kaori Oishi and Nobuki Ando are candidates for Outside Director. The Company has submitted notification to the Tokyo Stock Exchange Inc. that Kaori Oishi has been designated as an independent officer as provided for by the aforementioned exchange. If her reelection is approved, the Company plans for her appointment as an independent officer to continue. Furthermore, Nobuki Ando satisfies requirements for an independent officer as provided for by the Tokyo Stock Exchange Inc. If his election is approved, the Company plans to designate him as an independent officer.
- 4. Kaori Oishi is currently an Outside Director who is an Audit and Supervisory Committee Member of the Company. At the conclusion of this meeting, her tenure as an Outside Director will have been four (4) years.
- 5. Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into an agreement with Kaori Oishi to limit her liability for damages under Article 423, Paragraph 1 of the same Act to the minimum liability amount provided for by Article 425, Paragraph 1 of the same Act. If her reelection is approved, the

- Company plans to continue the said agreement with her. If the election of Nobuki Ando is approved, the Company plans to enter into the same limited liability agreement with him.
- 6. The Company has entered into a directors and officers liability insurance policy with an insurance company pursuant to Article 430-3, Paragraph 1 of the Companies Act. The policy covers losses that may arise from the insured's assumption of liability incurred in the course of the performance of duties, or receipt of claims pertaining to the pursuit of such liability. Each of the candidates will become an insured under the policy. When the policy is renewed, the Company plans to maintain the same terms and conditions.

[Reference] Skill matrix of Directors and members of Executive Strategy Meeting after conclusion of this meeting

If Proposal 2 and Proposal 3 are approved and adopted as proposed at this meeting, the composition of the Board of Directors and skills possessed by Directors, and Senior Operating Officers and Operating Officers who participate in the Executive Strategy Meeting will be as follows.

	Gender	Corporate management	Management strategy Business strategy	Finance/ Accounting	Legal affairs/ Risk management	Personnel	IT/ Digital	Purchasing	R&D	Production	Quality control/ Reliability guarantee	Sales/ Marketing	Global
Inside Directors													
Itsuro Yoshida	Male	•	•	•	•	•		•		•			
Osamu Uchikawa	Male	•	•						•		•		•
Toshikazu Kokubun	Male	•	•			•	•						
Masaaki Takeyasu	Male	•	•				•						•
Masao Tanaka	Male	•	•	•	•	•							
Outside Directors													
Norikazu Eiki	Male	•	•		•				•	•	•		•
Kaori Oishi	Female				•								
Kenryo Goto	Male	•	•	•	•								
Nobuki Ando	Male	•	•									•	•
Members of Execu	utive Strate	gy Meeting	I.	I.						l .	L.		
Tetsuro Tabata	Male		•							•			
Yutaka Okuda	Male	•							•				
Shiro Hatagami	Male			•									•
Yasuyuki Oishi	Male											•	

Note: This table does not represent all of the skills possessed by each Director and member of the Executive Strategy Meeting.