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(Securities Code 9001) May 30, 2024

To Shareholders with Voting Rights:

Yutaka Tsuzuki President and Representative Director TOBU RAILWAY CO., LTD. Registered Office: 1-2 Oshiage 1-chome, Sumida-ku, Tokyo Head Office: 18-12 Oshiage 2-chome, Sumida-ku, Tokyo

NOTICE OF

THE 204TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are hereby notified that the 204th Annual General Meeting of Shareholders of TOBU RAILWAY CO., LTD. (the "Company") will be held for the purposes as follows.

In convening this General Meeting of Shareholders, we have taken measures for providing information in electronic format (the "electronic provision measures"). Matters subject to the electronic provision measures have been published on the following websites.

The Company's website: https://www.tobu.co.jp/ir/meeting/ (in Japanese only)

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

Please enter and search for "TOBU RAILWAY" for the issue name (company name) or "9001" for the securities code, and then select "Basic information" and "Documents for public inspection/PR information" to review the information.

In lieu of attending the meeting in person, you may exercise your voting rights via the Internet or by mail. Please review the Reference Documents for the General Meeting of Shareholders included in the matters subject to the electronic provision measures, and <u>exercise your voting rights by 6:15 p.m. on Thursday, June 20, 2024 (Japan time)</u>.

| 1. Date and Time: | Friday, June 21, 2024 at 10:00 a.m. (Japan time) (The reception desk will open at 09:00 a.m.) |
|-----------------------|---|
| 2. Place: | Nishiki on the 4th floor of TOBU HOTEL LEVANT TOKYO located at 2-2, Kinshi 1-chome, Sumida-ku, Tokyo, Japan |
| 3. Purposes: | |
| Items to be reported: | The Business Report, Consolidated Financial Statements for the Company's 204th Fiscal Year (from April 1, 2023 to March 31, 2024) and results of audits by the Independent Auditor and the Audit & Supervisory Board of the Consolidated Financial Statements Non-consolidated Financial Statements for the Company's 204th Fiscal Year (from April 1, 2023 to March 31, 2024) |
| Items to be resolved: | |
| Proposal 1: | Appropriation of Surplus |
| Proposal 2: | Election of Nine (9) Directors |
| Proposal 3: | Election of Five (5) Audit & Supervisory Board Members |

4. Predetermined Terms of the Convening:

- (1) If you exercise your voting rights redundantly via the Internet and by mail, the vote exercised via the Internet will be treated as valid. If you exercise your voting rights multiple times via the Internet, the last vote exercised will be counted as valid.
- (2) If you indicate neither your approval nor disapproval of each proposal on the Voting Rights Exercise Form, your answer will be treated as approval.
- If you attend the meeting in person, please kindly submit the enclosed Voting Rights Exercise Form at the reception desk
- Audit & Supervisory Board Members and Independent Auditor have audited documents to be audited, including the matters subject to the electronic provision measures published on the above-listed websites.
- Any revisions to the matters subject to the electronic provision measures will be published on the abovelisted websites.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Matters regarding year-end dividend

In order to strengthen the management base over the long-term, the Company has a basic policy of making stable dividend payments by giving consideration to financial soundness as well as comprehensively taking into account its business performance and management environment.

During the fiscal year under review, profits improved due to the promotion of establishment of an efficient business operation structure through business structure reforms and the implementation of measures to proactively take advantage of the recovery in demand due to an increase in domestic travel and inbound travel. Accordingly, the Company would like to pay a year-end dividend for the fiscal year under review as follows:

(1) Type of dividend property

Cash

- (2) Distribution of dividend property to shareholders and total amount ¥30 per share of common stock of the Company Total amount: ¥6,221,875,800 (Accordingly, the annual dividend, including the interim dividend of ¥25 per share (ordinary dividend of ¥20 yen and commemorative dividend of ¥5), amounts to ¥55 per share.)
- (3) Effective date of distribution June 24, 2024

Proposal 2: Election of Nine (9) Directors

All of the nine (9) Directors will complete their respective terms of office at the conclusion of this General Meeting of Shareholders. Accordingly, the election of nine (9) Directors is proposed.

The candidates are as follows:

The contents of this Proposal were determined at the Board of Directors' meeting after consultation with the "Nomination and Remuneration Committee," which comprises three (3) Independent Outside Directors and two (2) Representative Directors, and is presided over by the chair selected from among Independent Outside Directors.

| No. | Na | me | Position in the Company |
|-----|---|---|--|
| 1 | Yoshizumi Nezu | Reappointment Male | Chairman and Representative Director |
| 2 | Yutaka Tsuzuki | Reappointment Male | President and Representative Director |
| 3 | Yoshimi Yokota | Reappointment Male | Director |
| 4 | Atsushi Shigeta | Reappointment Male | Director |
| 5 | Takao SuzukiReappointment MaleDirector | | Director |
| 6 | Mitsuyoshi Shibata | Reappointment Male Outside Director Independent Director | Director |
| 7 | Takaharu Ando | Reappointment Male Outside Director Independent Director | Director |
| 8 | Noriko Yagasaki | Reappointment Female Outside Director Independent Director | Director |
| 9 | Masanori Yanagi | Reappointment Male Outside Director Independent Director | Director |

(Reference) List of Candidates

| No. | Name (Date of birth) | Career summ | ary, positions, responsibilities and significant concurrent positions | Number of shares of the Company held |
|-----|---|--|---|--|
| | | April 1974 April 1988 May 1990 June 1990 April 1991 June 1993 June 1993 June 1995 | Joined the Company General Manager with special assignment of Group Administration Office General Manager of Group Administration Office Director, General Manager of Group Administration Office Managing Director Representative Director (current) Senior Managing Director Vice President and Representative Director | Company held |
| 1 | Yoshizumi Nezu (October 26, 1951) [Reappointment] [Male] | June 1999 April 2018 June 2023 [Responsibilitie Chair of the B [Significant con Outside Direct External Audi INSURANCE [Reason for non Mr. Yoshizun division, etc., performs his of insight as a D with strong le provided reco Representativ determined hi | President and Representative Director President & Representative Director and Executive Officer Chairman and Representative Director (current) es] oard of Directors neurrent positions] tor, Matsuya Co., Ltd. t & Supervisory Board Member, FUKOKU MUTUAL LIFE COMPANY mination as a candidate for Director] ni Nezu has served in important positions of group administration and he is well familiar with general operations of the Group. He also luties by making use of his rich management experience and broad irector of the Company. He has directed management of the Group adership as President and Representative Director from 1999 and mmendations and advice on general management as Chairman and e Director from 2023, realizing improved corporate value. We have m to be the proper person for pursuing further improvement of the in the future. Therefore, we nominate him as a candidate for | 404,500 shares |

| [Reappointment]June 2023Representative Director (current)[Male]June 2023President & Representative Director and Executive Officer | No. | Name (Date of birth) | Career summary, positions, responsibilities and | significant concurrent positions | Number of shares of the Company held |
|--|-----|--|---|--|--|
| [Responsibilities]Crisis Management Committee[Reason for nomination as a candidate for Director]Mr. Yutaka Tsuzuki has served in important positions including the railway business division, and he is well familiar with general operations of the Group. He has also performed his duties by making use of his rich management experience and broad insight as a Director of the Company and its Group companies. From 2023, he has directed the management of the Group with strong leadership as President and Representative Director, realizing improved corporate value. We have determined him to be the proper person for pursuing further improvement of corporate value in the future. Therefore, we nominate him as a candidate for Director again. | 2 | Yutaka Tsuzuki (January 4, 1961) [Reappointment] | July 2008General Manager of Transport DivisionJuly 2013President & Representative Di Ltd.June 2015Director, Deputy Head of Rail General Manager of TransportApril 2016Director, Head of Railway Bus Bus Managing Director, Head of R April 2018June 2017Managing Director and Manag | irector of Tobu Engineering Co., way Business Division and t Department of the Company siness Division alway Business Division ging Executive Officer, Head of Head of Railway Business ative Director of Tobu Shoji Co., irector of Tobu Shoji Co., Ltd. pany ent) irector and Executive Officer or] itions including the railway eneral operations of the Group. He his rich management experience and its Group companies. From oup with strong leadership as improved corporate value. We pursuing further improvement of | 6,400 shares |

| No. | Name (Date of birth) | Career summary | , positions, responsibilities and significant concurrent positions | Number of shares of the Company held |
|-----|---|--|---|--|
| 3 | Yoshimi Yokota (August 1, 1961)[Reappointment] [Male] | Mr. Yoshimi Yok division, etc., an also performs his broad insight as proper person fo | Joined the Company General Manager of Corporate Planning Department General Manager of Ikebukuro Development Project Director, General Manager of Corporate Planning Department and General Manager of Ikebukuro Development Project Director, General Manager of Corporate Planning Department Managing Director, General Manager of Corporate Planning Department Managing Director, Deputy Head of Corporate Planning Division Managing Director and Managing Executive Officer, Deputy Head of Corporate Planning Division Managing Executive Officer, Deputy Head of Corporate Planning Division Managing Executive Officer, Deputy Head of Corporate Planning Division Managing Executive Officer, Executive Manager of Area Development Management Department of Lifestyle Service Creation Division Director and Managing Executive Officer, Executive Manager of Area Development Management Department of Lifestyle Service Creation Division Director and Managing Executive Officer, Head of Lifestyle Service Creation Division Director and Managing Executive Officer, Head of Lifestyle Service Creation Division Director and Managing Executive Officer, Head of Lifestyle Service Creation Division Director and Managing Executive Officer, Head of Lifestyle Service Creation Division Director and Managing Executive Officer (current) Director and Managing Executive Officer for Director and Managing Executive Officer (current) Director and Senior Managing Executive Officer (current) Director and Senior Managing Executive Officer (current) Director and Senior Managing Executive Officer (current) Director of the Company. We have determined him to be the r pursuing further improvement of corporate value in the future. | 7,900 shares |
| | | broad insight as proper person fo | a Director of the Company. We have determined him to be the | |

| No. | Name (Date of birth) | Career summary, | , positions, responsibilities and significant concurrent positions | Number of shares of the Company held |
|-----|--|--|--|--|
| 4 | Atsushi Shigeta (March 31, 1957) [Reappointment] [Male] | Mr. Atsushi Shig Company's Grou the Group. He als experience and b companies. We h | Joined Fuji Bank Executive Officer of Mizuho Corporate Bank, Ltd. Managing Executive Officer of Mizuho Corporate Bank, Ltd. Senior Managing Director of Tobu Department Store Co., Ltd. Representative Senior Managing Director of Tobu Department Store Co., Ltd. President and Representative Director of Tobu Department Store Co., Ltd. President of Tobu Hotel Management Co., Ltd. Director and Managing Executive Officer of the Company Director and Managing Executive Officer, Head of Group Administration Division Director and Managing Executive Officer, Head of Group Administration Division and Executive Manager of Group Business Management Department Director and Managing Executive Officer, Head of Group Administration Division Director and Managing Executive Officer (current) Hation as a candidate for Director] eta has served in important positions, including Director of the p companies, and he is well familiar with general operations of so performs his duties by making use of his rich management road insight as a Director of the Company and its Group ave determined him to be the proper person for pursuing further corporate value in the future. Therefore, we nominate him as a ector again. | 2,700 shares |

| No. | Name (Date of birth) | Career summary | , positions, responsibilities and significant concurrent positions | Number of shares of the Company held |
|-----|---|---|---|--|
| 5 | Takao Suzuki (September 11, 1963) [Reappointment] [Male] | [Reason for nomir Mr. Takao Suzuk division, and he i performed his du insight as a Direc person for pursui | Joined the Company General Manager of Railway Facilities Department, Railway Business Division General Manager of Transport Department, Railway Business Division and Office Manager of Train Crew Training Center General Manager of Railway Vehicles Department, Railway Business Division Executive Officer, Deputy Head of Railway Business Division, Executive Manager of Technology Management Department and General Manager of Railway Vehicles Department Director and Managing Executive Officer, Head of Railway Business Division (current) ator of Railway Business ation as a candidate for Director] ti has served in important positions in the railway business is well familiar with general operations of the Group. He has also ties by making use of his rich management experience and broad ctor of the Company. We have determined him to be the proper ng further improvement of corporate value in the future. minate him as a candidate for Director again. | 5,000 shares |

| No. | Name (Date of birth) | Career summary, | positions, responsibilities and significant concurrent positions | Number of shares of the Company held |
|-----|--|--|--|--|
| 6 | Witsuyoshi Shibata (November 5, 1953) [Reappointment] [Male] [Outside Director] [Independent Director] | April 2017 June 2018 April 2023 June 2023 [Responsibilities] Chair of Nominat Committee [Significant concur Special Adviser of Outside Director, Outside Statutory [Reason for nomin expected roles] Mr. Mitsuyoshi S manager. He is al business executio management, ther management. We improvement of c candidate for Out after he is elected [Term of office as Shareholders)] 6 years [Independence] The Company has as specified by th effect. If he is re-office Director again. Mr. Mitsuyoshi S (Furukawa Electri Electric and the C involve the sale a However, the ann of the consolidated consolidated net s has determined th [Overview of the li The Company has Act to limit his lia | f Furukawa Electric Co., Ltd. Isuzu Motors Limited Auditor, Asahi Mutual Life Insurance Company ation as a candidate for Outside Director and overview of hibata has rich experience and broad insight as a corporate so capable of providing opinions and advice regarding the n from an objective point of view independent from the reby contributing to ensuring the efficiency and fairness of have determined him to be the proper person for pursuing further orporate value in the future. Therefore, we renominate him as a side Director. We expect him to continue to play the above roles Outside Director (at the conclusion of this General Meeting of s designated Mr. Mitsuyoshi Shibata as an Independent Director e Tokyo Stock Exchange and notified the same Exchange to that elected, the Company will designate him as an Independent hibata serves as Special Adviser of Furukawa Electric Co., Ltd. ic), and there is no business relationship between Furukawa Company. The Company is engaged in transactions, which nd purchase of products with a subsidiary of Furukawa Electric. ual transaction amount from such transactions was less than 1% d operating revenue of the Company or less than 1% of the sales of Furukawa Electric, respectively, and thus the Company e transactions to have no impact on his independence. ability limitation agreement] s entered into a liability limitation agreement with Mr. ta, in accordance with Article 423 Paragraph 1 of the Companies ability to the amount stipulated by laws and regulations when he without gross negligence. If he is re-elected, the Company | |

| No. | Name (Date of birth) | Career summar | y, positions, responsibilities and significant concurrent positions | Number of shares of the Company held |
|-----|---|---|---|--|
| 7 | Takaharu Ando August 31, 1949) [Reappointment] [Male] [Outside Director] [Independent Director] | Outside Directo Outside Directo Group Inc. Outside Directo (Reason for nome expected roles] Mr. Takaharu A Commissioner O experience of se of providing op objective point of ensuring the eff be the proper per future. Therefor expect him to co not engaged in o based on the rea appropriate sup of the Company [Term of office a Shareholders)] 6 years [Independence] The Company h specified by the effect. If he is re Director again. [Overview of the The Company h Ando, in accord his liability to th faith without gra- the agreement. [Other matters re NITORI Holdin (Audit & Super recall of some o Group stores be to contain asbess Although Mr. T makes appropria perspectives of After the matter | or, AMUSE INC. r, ZENSHO HOLDINGS CO., LTD. r (Audit & Supervisory Committee Member), The Nisshin Seifun r, Rakuten Group, Inc. ination as a candidate for Outside Director and overview of ndo has rich experience of serving in important positions, such as General of National Police Agency, and broad insight, as well as erving as outside directors at other companies. He is also capable inions and advice regarding the business execution from an of view independent from the management, thereby contributing to iciency and fairness of management. We have determined him to erson for pursuing further improvement of corporate value in the e, we renominate him as a candidate for Outside Director. We ontinue to play the above roles after he is elected. Although he has corporate management in a role other than as an outside officer, asons described above, we have deemed that he will provide ervision and advice for overall management as an Outside Director | |

| No. | Name (Date of birth) | Career summary, | positions, responsibilities and significant concurrent positions | Number of shares of the Company held |
|-----|--|--|---|--|
| 8 | Image: Second system Noriko Yagasaki (April 22, 1963) [Reappointment] [Female] [Outside Director] [Independent Director] | School of Arts an Outside Director, Outside Director, [Reason for nomin expected roles] Ms. Noriko Yaga transport policy a director at other of regarding the bus from the manager of management. V further improvem her as a candidate above roles after management in a described above, and advice for ov [Term of office as Shareholders)] 4 years [Independence] The Company ha specified by the T effect. If she is re Director again. [Overview of the I The Company has Yagasaki, in accord | Joined Sumitomo Bank Presiding Chief Researcher of Consulting Division of The Japan Research Institute, Limited Director of the Japan Tourism Agency, Ministry of Land, Infrastructure, Transport and Tourism (in charge of Tourism Economy) Research Associate Professor of Faculty of Urban Environmental Sciences at Tokyo Metropolitan University Associate Professor of Faculty of Regional Development Studies at Toyo University Director of the Company Professor of Faculty of International Tourism Management at Toyo University Professor of Department of Community Design, Division of Global Social Sciences, School of Arts and Sciences at Tokyo Woman's Christian University Director of the Company (current) Vice President, Professor of Department of Community Design, Division of Global Social Sciences, School of Arts and Sciences at Tokyo Woman's Christian University Professor of Department of Community Design, Division of Global Social Sciences, School of Arts and Sciences at Tokyo Woman's Christian University Professor of Department of Community Design, Division of Global Social Sciences, School of Arts and Sciences, at Sokyo Woman's Christian University (current) rrent positions] ment of Community Design, Division of Global Social Sciences, d Sciences at Tokyo Woman's Christian University Japan Freight Railway Company East Nippon Expressway Company Limited ation as a candidate for Outside Director and overview of saki has rich experience and broad insight as an academic in nd tourism policy, as well as experience of serving as an outside companies. She is also capable of providing opinions and advice iness execution from an objective point of view independent ment, thereby contributing to ensuring the efficiency and fairness We have determined her to be the proper person for pursuing tent of corporate value in the future. Therefore, we renominate of Outside Director. We expect her to continue to play the she is elected. Although she has not engaged in corporate role other than as an outside Officer, based on the reasons | 1,000 shares |

| No. | Name (Date of birth) | Career summary | , positions, responsibilities and significant concurrent positions | Number of shares of the Company held |
|-----|---|---|--|--|
| 9 | Wasanori Yanagi Masanori Yanagi October 6, 1950) [Reappointment] [Male] [Outside Director] [Independent Director] | Outside Director External Director [Reason for nomin expected roles] Mr. Masanori Ya manager. He is a business execution management, the management, the management. We further improven him as a candida above roles after [Term of office as Shareholders)] 4 years [Independence] The Company ha specified by the effect. If he is re- Director again. Mr. Masanori Ya Japan Inc., but fi execution of the the bank, and the (177,243 million assets. The bank relies to the exter [Overview of the I The Company ha Yanagi, in accord his liability to the | apan Economic Research Institute , Kintetsu Group Holdings Co., Ltd. r, FUKOKU MUTUAL LIFE INSURANCE COMPANY nation as a candidate for Outside Director and overview of nagi has rich experience and broad insight as a corporate lso capable of providing opinions and advice regarding the on from an objective point of view independent from the ereby contributing to ensuring the efficiency and fairness of the have determined him to be the proper person for pursuing ment of corporate value in the future. Therefore, we renominate te for Outside Director. We expect him to continue to play the | 1,630 shares |

(Notes) 1. Overview of the directors and officers liability insurance contract

The Company has entered into a directors and officers liability insurance contract as stipulated in Article 430-3 of the Companies Act, which insures all of its Directors and whose overview is given below, to ensure that Directors can duly perform their expected roles and to attract talents. If each candidate under this Proposal is elected as a Director, the Company plans to renew the directors and officers liability insurance contract, which insures each candidate and whose overview is given below, and insurance premiums will be fully borne by the Company. [Overview of the insurance contract]

• Overview of insured events covered

The insurance contract covers damages that may arise when the insured assumes liability for the execution of his/her duties or receives a claim related to the pursuit of such liability. However, there are certain exemptions, such as a claim for damage caused by the insured's action taken with the knowledge that it violates laws and regulations.

2. The Company has determined that the candidates for Outside Director are adequately independent by the "Criteria for Independence of Outside Directors and Outside Audit & Supervisory Board Members (see p. 23)", which objectively determine the independence of Outside Directors and Outside Audit & Supervisory Board Members.

(Reference) Approach to the composition and skill matrix of the Board of Directors

The Company believes that to improve its corporate value, it is desirable that the Board of Directors be composed of Directors from within the Company who have a thorough understanding of the business characteristics and are well-versed in the business operations and back-office divisions that support business, and Independent Outside Directors who strengthen the oversight function and contribute to ensuring the fairness and transparency of management. The Company also strives to create a well-balanced composition in terms of diversity, knowledge, experience, and skill-sets.

In the future business environment, in addition to uncertain and rapid changes, the Tokyo area is also expected to experience a decline in population from around 2030. Accordingly, the medium- to long-term management direction of the Group is to maintain and increase the profits of the entire Group through sustainable development of areas along our railway lines, and to achieve growth of the Group by strengthening profitability through expansion of growth businesses in the non-railway divisions.

Based on the above, we have identified the areas of expertise and insight (skills) that we consider important in light of the materiality (key issues) we have identified, our long-term management vision "Evolving Society and Areas along our Railway Lines by Taking on Challenges and Engaging in Cooperative Creation," and the key strategies in our medium-term management plan. The Board of Directors of the Company appoints candidates for the Board of Directors who are expected to demonstrate these skills.

The Company has introduced the executive officer system, whereby the Company as a whole, including the executive officers in charge, is equipped with the necessary skills in each business field of the entire Group. In addition, the Company strengthens the functions of the Board of Directors by having executive officers attend Board of Directors meetings as necessary.

| Item | Reasons for selecting |
|--|---|
| Corporate management / management strategy | To promote our key strategies (growth strategies) by taking on "challenges" to look ahead changes in the business environment and needs and engaging in "cooperative creation" to create value through cooperation and collaboration with stakeholders, as well as to achieve the "sustainable growth of the Tobu Group" and "a human-friendly society where people and communities continue to flourish together." |
| Finance / accounting | To achieve accurate and appropriate financial reporting and maintain financial soundness, as well as to promote accurate financial and capital strategies that support growth investment and enhance shareholder returns to sustainably increase corporate value. |
| Human resource development / organizational strategy | To promote human capital strategies in accordance with management and business strategies since human capital is the foundation of the Group's business. |
| Legal affairs / risk management | To establish flexible and fair corporate governance based on compliance management and appropriate risk management, and to promote the Group's sustainable growth and medium- to long-term enhancement of corporate value. |
| Sustainability | To promote further efforts to reduce environmental impact, including the realization of environmental branding and long-term energy cost reduction, as well as sustainable development with the local communities. |
| Digital transformation | To promote business transformation to increase revenues and reduce costs through the active use of digital technology. |
| Transportation business | To promote sustainable development of the business base (areas along our railway lines) by improving the level of transportation services and establishing a sustainable operation system. |
| Development (area development) business | To improve profitability by developing areas along our railway lines with potential for development as a core business that will drive future growth. |
| Tourism business | To improve profitability by focusing on the inbound market that is expected to grow as a core business that will drive future growth. |

[Reasons for Selecting Each Item of Skill Matrix]

[Skill Matrix of the Board of Directors]

| | Expertise and knowledge | | | | | | | | |
|-----------------------|---|-------------------------|--|---------------------------------------|----------------|---------------------------|----------------------------|--|---------------------|
| Name | Corporate management / management strategy | Finance / accounting | Human resource development / organizational strategy | Legal affairs / risk management | Sustainability | Digital transformation | Transportation business | Development (area development) business | Tourism business |
| Yoshizumi Nezu | 0 | | 0 | | 0 | | | | |
| Yutaka Tsuzuki | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Yoshimi Yokota | 0 | 0 | | 0 | 0 | | | 0 | |
| Atsushi Shigeta | 0 | 0 | 0 | | | | | 0 | 0 |
| Takao Suzuki | 0 | | | 0 | | 0 | 0 | | 0 |
| Mitsuyoshi Shibata | 0 | 0 | | 0 | 0 | 0 | | | |
| Takaharu Ando | | | 0 | 0 | 0 | | | | |
| Noriko Yagasaki | | | 0 | | | | 0 | | 0 |
| Masanori Yanagi | 0 | 0 | | 0 | | | 0 | 0 | |

Proposal 3: Election of Five (5) Audit & Supervisory Board Members

All of the five (5) Audit & Supervisory Board Members will complete their respective terms of office at the conclusion of this General Meeting of Shareholders. Accordingly, the election of five (5) Audit & Supervisory Board Members is proposed.

The Audit & Supervisory Board has previously given its approval to this proposal. The candidates are as follows:

| 1 | Reference |) List of Candidates |
|---|-----------|----------------------|
| J | Reference | I LIST OF Canaluates |

| No. | Ν | Position in the Company | | |
|-----|------------------|---|--|--|
| 1 | Tomoya Sugiyama | Reappointment Male | Full-time Audit & Supervisory Board Member | |
| 2 | Tatsuo Yoshida | Reappointment Male | Full-time Audit & Supervisory Board Member | |
| 3 | Yuzaburo Mogi | Reappointment Male Outside Audit & Supervisory Board Member Independent Audit & Supervisory Board Member | Audit & Supervisory Board Member | |
| 4 | Shuji Fukuda | Reappointment Male Outside Audit & Supervisory Board Member Independent Audit & Supervisory Board Member | Audit & Supervisory Board Member | |
| 5 | Nobuhide Hayashi | Reappointment Male Outside Audit & Supervisory Board Member Independent Audit & Supervisory Board Member | Audit & Supervisory Board Member | |

| No. | Name (Date of birth) | Career summary, positions and significant concurrent positions | | Number of shares of the Company held |
|-----|--|--|--|--|
| 1 | Tomoya Sugiyama (January 17, 1963) [Reappointment] [Male] | Mr. Tomoya Sug control divisions accounting, and I performed audit of broad insight gain played an approp Company and in trust of society. T Supervisory Boan [Overview of the The Company has Sugiyama, in acco limit his liability | Joined the Company General Manager of Finance and Accounting Department General Manager of Internal Audit Department Managing Director of Tobu Hotel Management Co., Ltd. Executive Officer of the Company Executive Officer, General Manager of Group Administration Department (Group Administration Section) Full-time Audit & Supervisory Board Member (current) nation as a candidate for Audit & Supervisory Board Member] iyama has served in important positions in the finance, internal and so on, possesses considerable expertise in finance and he is well familiar with general operations of the Group. He has duties by making use of his rich management experience and ned during his services as a Director of a Group company, and triate role in securing sound and sustainable growth of the establishing a quality corporate governance system that earns the Cherefore, we nominate him as a candidate for Audit & rd Member again. liability limitation agreement] as entered into a liability limitation agreement with Mr. Tomoya ordance with Article 423 Paragraph 1 of the Companies Act to to the amount stipulated by laws and regulations when he acts in at gross negligence. If he is re-elected, the Company intends to nent. | 4,200 shares |

| No. | Name (Date of birth) | Career summary, positions and significant concurrent positions | | Number of shares of the Company held |
|-----|--|---|---|--|
| 2 | Tatsuo Yoshida (August 16, 1958) [Reappointment] [Male] | Mr. Tatsuo Yo and asset mana operations of th sustainable gro governance sys candidate for A [Overview of th The Company] Yoshida, in acc his liability to t | Joined the Company General Manager of Real Estate Business Department, Real Estate Subdivision Business Division General Manager with special assignment of Railway Area Development Business Division General Manager of Asset Management Department Executive Officer, General Manager of Asset Management Department Executive Officer, General Manager of Asset Strategy Department, Lifestyle Service Creation Division Executive Officer, Executive Manager of Asset Strategy Department, Lifestyle Service Creation Division Executive Officer, Deputy Head of Lifestyle Service Creation Division Full-time Audit & Supervisory Board Member (current) nination as a candidate for Audit & Supervisory Board Member] shida has served in important positions in the real estate business gement divisions, etc. and he is well familiar with general he Group. He has played an appropriate role in securing sound and wth of the Company and in establishing a quality corporate them that earns the trust of society. Therefore, we nominate him as a audit & Supervisory Board Member again. e liability limitation agreement] has entered into a liability limitation agreement with Mr. Tatsuo cordance with Article 423 Paragraph 1 of the Companies Act to limit the amount stipulated by laws and regulations when he acts in good ross negligence. If he is re-elected, the Company intends to renew | 5,500 shares |

| No. | Name (Date of birth) | Career | summary, positions and significant concurrent positions | Number of shares of the Company held |
|-----|---|--|---|--|
| 3 | Yuzaburo Mogi (February 13, 1935) [Reappointment] [Male] [Outside Audit & Supervisory Board Member] [Independent Audit & Supervisory Board Member] | CORPORATIO Outside Directo External Execut Outside Directo HOLDINGS, IN [Reason for nor Member] Mr. Yuzaburo M manager in audi business executi the management sound and susta corporate govern him as a candida [Term of office a of this General M 23 years [Independence] The Company h Supervisory Boa notified the sam designate him as [Overview of the The Company h Mogi, in accord his liability to th | and Chairman of the Board of Directors, KIKKOMAN N r, Calbee, Inc. ive Director, Oriental Land Co., Ltd. r (Audit & Supervisory Committee Member), FUJI MEDIA | |

| | / held |
|--|---------------|
| 4 April 1974 Joined Onoda Cement Co., Ltd. (currently TAIHEIYO CEMENT CORPORATION) April 2008 Executive Officer of TAIHEIYO CEMENT CORPORATION August 2010 Director, Managing Executive Officer of TAIHEIYO CEMENT CORPORATION April 2012 President and Representative Director of TAIHEIYO CEMENT CORPORATION April 2013 Chairman and Director of TAIHEIYO CEMENT CORPORATION April 2014 Chairman and Director of TAIHEIYO CEMENT CORPORATION June 2020 Audit & Supervisory Board Member of the Company (current) April 2022 June 2020 Audit & Supervisory Board Member of the Company (current) April 2024 June 2022 Executive Advisor of TAIHEIYO CEMENT CORPORATION June 2022 Executive Advisor of TAIHEIYO CEMENT CORPORATION (corporate davisor of TAIHEIYO CEMENT CORPORATION (current) [Significant concurrent position] Hondraft Malel [Outside Audit & Supervisory Board Member] Independent Audit & Supervisory Board Member] Int Shuji Fukuda is expected to use his rich experience and broad insight as a corporate governance system that canni berust of Society. Therefore, we nominate him as a candidate for Outside Audit & Supervisory Board Member again. ITerm of office as Outside Audit & Supervisory Board Member (at the conclusion of this General Meeting of Shareholders)] Years Independence] The Company has designated Mr. Shuji Fukuda as an Independent Audit | 600 shares |

| No. | Name (Date of birth) | Caree | er summary, positions and significant concurrent positions | Number of shares of the Company held |
|-----|--|--|---|--|
| | | April 1980 | Joined Fuji Bank | |
| | | April 2007 | Executive Officer of Mizuho Corporate Bank, Ltd. | |
| | | April 2009 | Managing Executive Officer, Officer in charge of Sales of | |
| | | June 2011 | Mizuho Corporate Bank, Ltd. Managing Director, Chief Executive Officer of International | |
| | | April 2013 | Banking Unit of Mizuho Corporate Bank, Ltd. Deputy President and Executive Officer, Deputy President in | |
| | | I | charge of International Unit of Mizuho Financial Group, Inc., Deputy President & Executive Officer, Deputy President in charge of MHCB International Unit Cooperation of Mizuho Bank, Ltd., Director and Deputy President, Deputy President in | |
| | | June 2013 | charge of International Unit of Mizuho Corporate Bank, Ltd. Director and Deputy President, Deputy President in charge of International Unit of Mizuho Financial Group, Inc. | |
| | | July 2013 | Director and Deputy President, Deputy President in charge of International Unit of Mizuho Bank, Ltd. | |
| | | April 2014 | President & CEO of Mizuho Bank, Ltd. | |
| | | April 2017 | Chairman of Mizuho Bank, Ltd. | |
| | | April 2019 | Standing Advisor of Mizuho Bank, Ltd. | |
| | and the second sec | June 2020 | Audit & Supervisory Board Member of the Company (current) | |
| | | April 2023 | Advisor of Mizuho Financial Group, Inc. (current) | |
| | | 2 | ncurrent positions] | |
| | | - | uho Financial Group, Inc. | |
| | | | tor, NSK Ltd. (scheduled to assume office on June 27, 2024) | |
| | Nobuhide Hayashi (March 27, 1957) | | bany Auditor, JTB Corp. | |
| | (Iviaicii 27, 1957) | | omination as a candidate for Outside Audit & Supervisory Board | |
| | [Reappointment] | Member] | | |
| | [Male] | | Hayashi is expected to use his rich experience and broad insight as a | 1,30 |
| | [Outside Audit & | | ager in audit duties of the Company. By offering opinions and ness execution of Directors from an objective point of view | share |
| | Supervisory Board | | om the management, he has played an appropriate role in securing | |
| | Member] | | ainable growth of the Company and in establishing a quality | |
| | [Independent Audit | | ernance system that earns the trust of society. Therefore, we | |
| | & Supervisory Board Member] | | as a candidate for Outside Audit & Supervisory Board Member | |
| | Board Wielliber | again. | | |
| | | of this General | as Outside Audit & Supervisory Board Member (at the conclusion Meeting of Shareholders)] | |
| | | 4 years | | |
| | | Supervisory B notified the san designate him | has designated Mr. Nobuhide Hayashi as an Independent Audit & oard Member as specified by the Tokyo Stock Exchange and me Exchange to that effect. If he is re-elected, the Company will as an Independent Audit & Supervisory Board Member again. | |
| | | | Hayashi engaged in the business execution of Mizuho Bank, Ltd., | |
| | | | l 2017, he has not engaged in the business execution of the bank, and ve already passed. The Group has transactions of borrowing with the | |
| | | | amount of borrowing from the bank as of March 31, 2024 (82,115 | |
| | | | vas less than 5% of the Company's total consolidated assets. The | |
| | | | several lenders and not a lender on which the Company relies on to | |
| | | | there are no alternatives for funding. As of March 31, 2024, the | |
| | | | Is shares in the bank's parent company, and the bank holds shares in | |
| | | | However, the ratio to the total number of issued shares of the | |
| | | | the bank's parent company is less than 2%, respectively, and it is | |
| | | | ere is no effect on his independence. | |
| | | | he liability limitation agreement] has entered into a liability limitation agreement with Mr. Nobuhide | |
| | | | cordance with Article 423 Paragraph 1 of the Companies Act to limit | |
| | | | the amount stipulated by laws and regulations when he acts in good | |

| ١ | No. | Name (Date of birth) | Career summary, positions and significant concurrent positions | Number of shares of the Company held |
|---|-----|-------------------------|--|--|
| | | | faith without gross negligence. If he is re-elected, the Company intends to renew the agreement. | |

(Notes) 1. Overview of the directors and officers liability insurance contract

The Company has entered into a directors and officers liability insurance contract as stipulated in Article 430-3 of the Companies Act, which insures all of its Audit & Supervisory Board Members and whose overview is given below, to ensure that Audit & Supervisory Board Members can duly perform their expected roles and to attract talents. If each candidate under this Proposal is elected as an Audit & Supervisory Board Member, the Company plans to renew the directors and officers liability insurance contract, which insures each candidate and whose overview is given below, and insurance premiums will be fully borne by the Company.

- [Overview of the insurance contract]
- Overview of insured events covered

The insurance contract covers damages that may arise when the insured assumes liability for the execution of his/her duties or receives a claim related to the pursuit of such liability. However, there are certain exemptions, such as a claim for damage caused by the insured's action taken with the knowledge that it violates laws and regulations.

2. The Company has determined that the candidates for Outside Audit & Supervisory Board Member are adequately independent by the "Criteria for Independence of Outside Directors and Outside Audit & Supervisory Board Members," which objectively determine the independence of Outside Directors and Outside Audit & Supervisory Board Members.

(Reference)

Criteria for Independence of Outside Directors and Outside Audit & Supervisory Board Members

The Company deems Outside Directors and Outside Audit & Supervisory Board Members to be independent when they do not fall under any of the following items.

- (1) A principal shareholder who holds 10% or more of the total number of voting rights of the Company at the end of the fiscal year, or its executive person
- (2) Of the lenders to the Company, a financial institution or other principal creditor that the Company depends upon for funding to the extent that it is not replaceable at the end of the fiscal year, or its executive person
- (3) Of the business partners of the Company, a party which receives the payment of 2% or more of the consolidated operating revenue for the fiscal year from the Company at the end of such fiscal year, or its executive person
- (4) Of the business partners of the Company, a party which pays to the Company at the end of the fiscal year of the party 2% or more of the consolidated operating revenue for such fiscal year, or its executive person
- (5) A person who receives from the Company donations or subsidies of an annual amount exceeding ¥10 million during the fiscal year, or its executive person
- (6) An attorney, certified public accountant, tax accountant, consultant or the like who receives from the Company compensation other than the compensation as Director or Audit & Supervisory Board Member of an annual amount exceeding ¥10 million during the fiscal year
- (7) A person who belongs to an organization, at the end of the fiscal year, such as a corporation (law firm, audit firm, tax accountant firm, consulting firm, etc.) or a union that receives from the Company money or other financial benefits whose amount exceeds 2% of consolidated operating revenue for the fiscal year of such organization
- (8) A person who served as an executive person of the Company or its subsidiaries during the past 10 years
- (9) The "fiscal year" mentioned in Items 1 to 7 falls under a year within the past three years
- (10) When a person who falls under any of Items 1 to 8 serves in an important position, his/her spouse or relatives within the second degree of kinship