Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 9889

Date of sending by postal mail: June 3, 2024

Start date of measures for electronic provision: May 22, 2024

To our Shareholders:

Seiji Higashiue Representative Director and President **JBCC Holdings Inc.** TOKYO MIDTOWN YAESU YAESU CENTRAL TOWER, 2-2-1, Yaesu, Chuo-ku, Tokyo

# Notice of the 60th Annual General Meeting of Shareholders

We are happy to announce that the 60th Annual General Meeting of Shareholders of JBCC Holdings Inc. (the "Company") will be held as indicated below.

In convening this General Meeting of Shareholders, the Company has taken measures for electronic provision of information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in electronic format will be taken), and has posted the information on each of the following websites. Please access one of the websites to view the information. Therefore, except for the shareholders who have made a request for the delivery of paper-based documents, we are delivering only a simplified notice of the general meeting of shareholders to the shareholders. We would appreciate your understanding in light of the friendliness to the environment.

The Company's website (in Japanese): https://www.jbcchd.co.jp/ir/library/meeting/index.html

Website for posted informational materials for the general meeting of shareholders (in Japanese): https://d.sokai.jp/9889/teiji/

Tokyo Stock Exchange (TSE) website (Listed Company Search) (in Japanese):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show

(Access the TSE website by using the internet address shown above, enter "JBCC Holdings" in "Issue name (company name)" or the Company's securities code "9889" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting].")

If you are not attending the meeting in person, please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 5:30 p.m. on Monday, June 17, 2024 (JST).

**1. Date and Time:** Tuesday, June 18, 2024, at 9:30 a.m. (JST)

(Reception will open at 9:00 a.m.)

2. Venue: 4F MAIN CONFERENCE, TOKYO MIDTOWN YAESU CONFERENCE

2-2-1, Yaesu, Chuo-ku, Tokyo

### 3. Purpose of the Meeting

#### Matters to be reported:

1. The Business Report and the Consolidated Financial Statements for the 60th fiscal year (from April 1, 2023 to March 31, 2024), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee

2. The Non-consolidated Financial Statements for the 60th fiscal year (from April 1, 2023 to March 31, 2024)

## Matters to be resolved:

**Proposal No. 1** Election of 7 Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

**Proposal No. 2** Election of 3 Directors Who Are Audit and Supervisory Committee Members

Proposal No. 3 Election of 1 Substitute Director Who Is an Audit and Supervisory Committee Member Revision of the Amount of Compensation for Awarding Restricted Stock to Directors

(Excluding Outside Directors and Directors Who Are Audit and Supervisory Committee

Members)

#### (Notes)

- 1. If you attend the meeting in person on the day, please kindly submit the voting form sent with this notice at the reception desk. Please be aware that non-shareholders such as proxies and people accompanying shareholders may not attend the General Meeting of Shareholders.
- 2. Among the items subject to measures for electronic provision, in accordance with the provisions of laws and regulations and the Articles of Incorporation of the Company, the following items are not provided in the paper-based documents delivered to shareholders who have made a request for delivery of such documents. The Audit and Supervisory Committee and the Financial Auditor have audited the documents subject to audit, including the following items.
  - (1) From the Business Report: "System to Ensure Properness of Operations"
  - (2) From the Consolidated Financial Statements: "Consolidated Statement of Changes in Equity" and "Notes to Consolidated Financial Statements"
  - (3) From the Non-consolidated Financial Statements: "Non-consolidated Statement of Changes in Equity" and "Notes to Non-Consolidated Financial Statements"
- 3. In the event that the items subject to measures for electronic provision are revised, a notice of the revisions and the details of the items before and after the revisions will be posted on the Company's website, the website for posted informational materials for the general meeting of shareholders, and the TSE website shown on the previous page.

# Reference Documents for the General Meeting of Shareholders

# **Proposals and Reference Information**

**Proposal No. 1** Election of 7 Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all 7 Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) will expire at the conclusion of this Annual General Meeting of Shareholders. Therefore, the Company proposes the election of 7 Directors.

The candidates for Director are as follows:

Candidate No.	Name	Position in the Company	Responsibility	Candidate attributes
1	Seiji Higashiue	Representative Director and President	Supervisor of the JB Group companies (the "Group") Representative Director and President of JBCC Corporation	Reelection
2	Yoshiaki Mitsuboshi	Director	In charge of Service Representative Director and President of JB Service Corporation	Reelection
3	Shinpei Yabushita	Director	In charge of Solutions Representative Director and President of JB Advanced Technology Corporation Director and Vice President of JBCC Corporation	Reelection
4	Yoshitaka Uchida	Director	In charge of SI/Security/ITS Director and Senior Managing Executive Officer of JBCC Corporation	Reelection
5	Nobuharu Asari	_	In charge of Administration Representative Director and President of C&C Business Service Corporation	New election
6	Kiyoshi Ido	Outside Director	_	Reelection Outside Independent
7	Mari Sagiya	Outside Director	_	Reelection Outside Independent

Note: Reelection: candidate for Director to be reelected

New election: candidate for Director to be newly elected

Outside: candidate for Outside Director

Independent: independent officer registered with the securities exchange

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
1	Seiji Higashiue (February 4, 1958)  Reelection  [Tenure as Director] 12 years  [Attendance at Board of Directors meetings] 100% (11/11)	Apr. 1982 Jan. 2006 Jan. 2007 Oct. 2007 Jan. 2009 July 2010 Feb. 2012 Apr. 2012 June 2012 Apr. 2019	Joined IBM Japan, Ltd.  Executive Officer in charge of Finance Business of IBM Japan, Ltd.  Managing Executive Officer in charge of Finance Business of IBM Japan, Ltd.  Senior Managing Executive Officer in charge of Finance Business of IBM Japan, Ltd.  Director and Senior Managing Executive Officer in charge of Sales of IBM Japan, Ltd.  Director and Senior Managing Executive Officer in charge of System Quality, Global Technology Services Business of IBM Japan, Ltd.  Joined the Company, Advisor Representative Director and President of JBCC Corporation (current position) Representative Director of the Company Representative Director and President, and Supervisor of the JB Group companies (current	111,900

As Representative Director and President of the Company, his strong leadership led the Company to achieve the goals of the Medium-Term Business Plan, "HARMONIZE 2023." Going forward, the Company expects that he will be able to help drive the sustainable growth of the Group and increase in its corporate value by promoting the strengthening of its profitability through a stronger focus on high value-added solutions due to the acceleration of the transformation of the business structure and the strengthening and advancement of the management base under the new Medium-Term Business Plan, "CHALLENGE 2026," and by promoting investment in human resources, enhancement of governance, acceleration of DX, and improvement of risk management systems. Therefore, the Company has decided to nominate him for another term as a Director.

[To our shareholders]

Starting this fiscal year, we will launch our new Medium-Term Business Plan, "CHALLENGE 2026," which aims to achieve sustainable growth and high profitability through further transformation of our business structure.

Focusing on cloud computing, security, and Ultra High Speed Development, we will promote further transformation of our business structure and continue to take on the challenge of becoming a "value-creating company" that contributes to

the success of our customers, the development of society, and innovation in the IT industry.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
2	Yoshiaki Mitsuboshi (November 9, 1960)  Reelection  [Tenure as Director] 7 years  [Attendance at Board of Directors meetings] 100% (11/11)	Apr. 1983 Apr. 2011 Apr. 2012 Apr. 2013 Jan. 2015 Apr. 2016 Apr. 2016	Joined the Company Director, Senior Executive Officer and General Manager of Medical Solution Division of Japan Business Computer Corporation Director, Managing Executive Officer supervising SI & Service and General Manager of Medical Solution Division of JBCC Corporation Director and Managing Executive Officer supervising SI & Service of JBCC Corporation Director and Managing Executive Officer in charge of SI & Service of JBCC Corporation Director of JBCC Corporation Director of JBCC Corporation (current position) Representative Director and President of JB	owned 53,000
2	[Reasons for nomination as can-	June 2017	Service Corporation (current position)  Director in charge of Service of the Company (current position)	

As Representative Director and President of JB Service Corporation, he has been helping improve the Group's business performance and accomplish the Medium-Term Business Plan, "HARMONIZE 2023," by driving the expansion of its recurring-revenue businesses such as security operational services. Going forward, the Company expects that he will be able to help achieve the goals of the new Medium-Term Business Plan, "CHALLENGE 2026," by further growing recurring-revenue businesses and reorganizing the portfolio, etc., thus increasing the Group's corporate value and building a stable earnings base. Therefore, the Company has decided to nominate him for another term as a Director. [To our shareholders]

Under the new Medium-Term Business Plan, "CHALLENGE 2026," starting this fiscal year, I will work to further build up our recurring-revenue businesses by appropriately integrating the strengths of the Group with those of our operating companies. In addition to our established security business, I will focus on securing the stock of high-valueadded non-IT businesses, and I hope to contribute to group management by increasing the stability of our management foundation.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
3	Shinpei Yabushita (September 11, 1962)  Reelection  [Tenure as Director] 3 years  [Attendance at Board of Directors meetings] 100% (11/11)	Apr. 1985 July 2008  July 2010  Apr. 2014  Feb. 2018  May 2020  June 2021  Apr. 2023	Joined IBM Japan, Ltd.  Executive Officer in charge of Enterprise Systems, System Products Business of IBM Japan, Ltd. Senior Managing Executive Officer in charge of System Products Business of IBM Japan, Ltd. Director, Senior Managing Executive Officer, and General Manager of Enterprise Business Division of IBM Japan, Ltd. Senior Managing Executive Officer and General Manager of Financial Business Unit 2, Industry Business Division of IBM Japan, Ltd. Joined JBCC Corporation, Director and Vice President in charge of Solution Business (current position) Director in charge of Solutions of the Company (current position) Representative Director and President of JB Advanced Technology Corporation (current position)	33,600
	[Reasons for nomination as cano	lidate for Direct	or]	

As the person in charge of the Group's businesses, he has made efforts to expand the cloud business and Cloud Connectivity Platform business, helping achieve the goals of the Medium-Term Business Plan, "HARMONIZE 2023." The Company expects that under the new Medium-Term Business Plan, "CHALLENGE 2026," he can help enhance the Group's corporate value by promoting the Cloud First strategy, expanding multi-cloud migration and operation services, and creating new value-added services utilizing data and AI. Therefore, the Company has decided to nominate him for another term as a Director.

[To our shareholders]

Starting this fiscal year, we will launch our new Medium-Term Business Plan, "CHALLENGE 2026." As the person in charge of the JBCC Group's cloud business, I will endeavor to grow the cloud business. In particular, as we enter an era in which the use of data and AI is gaining momentum among many customers, I will take on the challenge of creating new services using the technology we have acquired through our research and development of data connectivity products. I will continue to do my utmost to enhance the corporate value of the JBCC Group.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
4	Yoshitaka Uchida (March 1, 1965)  Reelection  [Tenure as Director] 3 years  [Attendance at Board of Directors meetings] 100% (11/11)	Jan. 1986 Jan. 2015 Apr. 2016 Apr. 2017 Apr. 2018 Jan. 2021 June 2021 Apr. 2023	Joined the Company Executive Officer and General Manager of IT Services Division of JBCC Corporation Senior Executive Officer and General Manager of IT Services Division of JBCC Corporation Director and Senior Executive Officer in charge of IT Services Business of JBCC Corporation Director and Managing Executive Officer in charge of IT Services Business of JBCC Corporation Director and Managing Executive Officer in charge of Service Business of JBCC Corporation Director in charge of SI/Security/ITS of the Company (current position) Director and Senior Managing Executive Officer in charge of Service Business of JBCC Corporation (current position)	27,539

As the person in charge of the Group's businesses, he worked to expand multi-cloud security services and other initiatives in the security business, and to strengthen development capabilities and improve profitability in the Ultra High Speed Development business, helping to achieve the goals of the Medium-Term Business Plan, "HARMONIZE 2023." The Company expects that he can continue to help increase the Group's profitability and corporate value by promoting recurring-revenue businesses and providing high value-added services in the security business, and by continuing to promote the Ultra High Speed Development business and adding value through asset creation. Therefore, the Company has decided to nominate him for another term as a Director.

[To our shareholders]

With the start of the new Medium-Term Business Plan, "CHALLENGE 2026," I will continue to be in charge of the two key businesses of Ultra High Speed Development and security. By further accelerating the growth of the focus businesses in "HARMONIZE 2023" to expand the ratio of recurring-revenue businesses, and further promoting the provision of high value-added services, I will do my utmost to ensure the continued growth and increase in value of the JBCC Group.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
		Apr. 1985	Joined IBM Japan, Ltd.	
		Jan. 2011	Executive Officer in charge of Controller of	
			IBM Japan, Ltd.	
	Nobuharu Asari	Jan. 2013	Managing Executive Officer in charge of	
	(November 3, 1962)		Business Partner & Strategic Alliance of IBM	
			Japan, Ltd.	
	New election	Jan. 2015	Managing Executive Officer in charge of	
			Global Process Services of IBM Japan, Ltd.	
	[Tenure as Director]	Oct. 2018	Managing Executive Officer in charge of	4,000
	_		Strategy & Transformation of IBM Japan, Ltd.	
		Mar. 2020	Statutory Auditor of IBM Japan, Ltd.	
	[Attendance at Board of	Mar. 2020	Corporate Auditor of KOBELCO SYSTEMS	
	Directors meetings]		CORPORATION	
	_	Oct. 2023	Joined the Company, Advisor	
		Apr. 2024	In charge of Administration (current position)	
5		Apr. 2024	Representative Director and President of C&C	
			Business Service Corporation (current position)	

The Company is looking for someone with extensive experience and excellent expertise in the areas of finance and accounting to serve as its CFO, and this candidate meets those requirements. Through his experience in finance and accounting for IT companies, he has achieved excellent results in optimizing financial strategies and driving sustainable growth.

Furthermore, the candidate has extensive knowledge and experience as a corporate officer in numerous companies. Based on these, the Company judges that he will be committed to improving the quality of management of the entire Group and be able to help improve the corporate value. Therefore, the Company has nominated him as a candidate for Director.

[To our shareholders]

Through our new Medium-Term Business Plan, "CHALLENGE 2026," I will work to promote continued growth and maintain a sound financial foundation. In addition, by strengthening risk management and compliance to respond flexibly to changes in the environment, and by promoting innovation, I will strive to build a flexible and solid management foundation, improve management quality, and work together with our team to increase the long-term corporate value of the entire Group.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
				Company's shares
		June 2020	Development Officer of JAPAN POST INSURANCE SYSTEM SOLUTIONS Co., LTD. Representative Director and President of JAPAN POST INSURANCE SYSTEM	
		May 2023	SOLUTIONS Co., LTD. Director and Chairman of JAPAN POST INSURANCE DIGITAL SYSTEMS Co., LTD.	
		Apr. 2024	(current position) Representative Director, Chairman, and CEO of JAPAN POST INSURANCE SYSTEM SOLUTIONS Co., LTD. (current position)	

Based on his abundant experience and broad knowledge as a manager at IT-related companies, he provides advice on medium to long-term management and supervises business execution, and as a member of the voluntary Nomination and Compensation Committee, he is involved in the committee's activities from an independent standpoint. The Company expects that he will be able to continue to help enhance the effectiveness of the Board of Directors, drive sustainable growth of the Group and increase its corporate value by providing proper advice and supervision based on his wealth of experience and extensive knowledge and thus has nominated him for another term as an Outside Director. [To our shareholders]

Under the previous Medium-Term Business Plan, a dramatic transformation of the business structure was achieved, and the foundations of the profit structure were built. In addition, there has been a shift in employee awareness and behavior. As part of the new Medium-Term Business Plan (CHALLENGE 2026), we have declared that we will refine our management resources and human resources, as well as our business advantages, in order to achieve further growth. As an Outside Director, I will keep a close eye on the development of management materialities and help increase corporate value by providing objective and accurate advice.

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	
		Apr. 1985	Joined IBM Japan, Ltd.	
		July 2005	Executive Officer in charge of General	
			Business of IBM Japan, Ltd.	
		July 2007	Executive Officer in charge of Corporate	
			Planning, Marketing and Communications of	
	Mari Sagiya		IBM Japan, Ltd.	
	(November 16, 1962)	Jan. 2011	Executive Officer in charge of	
	(100000000100, 1502)		Communications, Media and Utilities of IBM	
	Reelection		Japan, Ltd.	
	Outside	July 2014	Managing Executive Officer in charge of	
	Independent		Strategy Marketing and Communications of	
		Jan. 2016	SAP Japan Co., Ltd.  Managing Executive Officer and Chief	_
	[Tenure as Outside Director]	Jan. 2010	Marketing Officer of salesforce.com Co., Ltd.	
	3 years	June 2019	Outside Director of Mizuho Leasing Company,	
		Julie 2017	Limited (current position)	
	[Attendance at Board of		Outside Director of KOKUSAI PULP&PAPER	
	Directors meetings]		CO., LTD.	
	100% (11/11)	Mar. 2020	Outside Director of MonotaRO Co., Ltd.	
7			(current position)	
/		June 2021	Outside Director of the Company (current	
			position)	
		June 2022	Outside Director of Mitsubishi Corporation	
			(current position)	

She has worked as a management executive in several IT-related companies and has experience in sales and marketing departments, which has enabled her to provide advice on medium to long-term management and supervise business execution from a broad perspective. In addition, as a member of the voluntary Nomination and Compensation Committee, she has been involved in the committee's activities from an independent standpoint, contributing to the sound management of the company. The Company expects that she will continue to use her wealth of experience and knowledge to contribute to the sustainable growth of the Group and the enhancement of its corporate value from an independent standpoint, and to ensure the effectiveness of the Board of Directors. Therefore, the Company has nominated her for another term as an Outside Director.

[To our shareholders]

Over the past 10 years, we have been transforming our business model and reinforcing our foundation for growth. On the other hand, our customers are highly interested in using new technologies, and our management team is continuously striving to meet their needs. When formulating our new Medium-Term Business Plan, the Board of Directors held active discussions to further clarify areas of focus and awareness of issues to be addressed going forward. I will continue to strive to provide objective advice and improve the governance of our company in order to continually increase our corporate value.

Notes:

- 1. There is no special interest between any of the candidates for Director and the Company.
- 2. Candidates for Outside Director

At the conclusion of this meeting, Kiyoshi Ido's tenure as Outside Director of the Company will have been 6 years. At the conclusion of this meeting, Mari Sagiya's tenure as Outside Director of the Company will have been 3 years.

3. Conclusion of Liability Limitation Agreement

Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Kiyoshi Ido and Mari Sagiya to limit their liability for damages under Article 423, paragraph (1) of the same Act. The maximum amount of liability for damages under these agreements is the minimum liability amount provided for under laws and regulations, and if the reelection of Kiyoshi Ido and Mari Sagiya is approved, the Company plans to renew the aforementioned agreements with them.

#### 4. Independent Officer

The Company has submitted notification to Tokyo Stock Exchange that Kiyoshi Ido and Mari Sagiya have been appointed as independent officers as provided for by the aforementioned exchange. If Mr. Ido and Ms. Sagiya are reelected, the Company plans for their appointment as independent officers to continue.

Mr. Ido is Representative Director, Chairman, and CEO of JAPAN POST INSURANCE SYSTEM SOLUTIONS Co., LTD. and Director and Chairman of JAPAN POST INSURANCE DIGITAL SYSTEMS Co., LTD. There is no transaction relationship between JAPAN POST INSURANCE SYSTEM SOLUTIONS and the Group or JAPAN POST INSURANCE DIGITAL SYSTEMS and the Group.

Ms. Sagiya was an executive at IBM Japan, Ltd. in the past, but it has been more than 9 years since she left the company in July 2014. Therefore, the Company judges that this does not affect her independence.

There is a transaction relationship between IBM Japan and the Group, and the transaction amount is less than 0.9% of the Company's consolidated sales in FY2023.

She is currently an Outside Director of Mizuho Leasing Company, Limited, MonotaRO Co., Ltd., and Mitsubishi Corporation, and is not engaged in the execution of business. There is a transaction relationship between Mizuho Leasing Company, Limited and the Group and Mitsubishi Corporation and the Group, and the transaction amounts are less than 0.1%, of the Company's consolidated sales in FY2023. The Company deems that there are no concerns over her independence, considering the past and present situations.

5. Conclusion of a Directors and Officers Liability Insurance Agreement

The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, paragraph (1) of the Companies Act. The outline of the insurance agreement is provided under item (4) "Outline, etc. of the directors and officers liability insurance agreement" on page 40 of the Business Report (in Japanese only). All the candidates for Directors are included as insured in the insurance agreement.

The insurance agreement is scheduled to be renewed with the same terms and conditions at the next renewal.

6. Major Reorganization in the Group

In April 2006, Japan Business Computer Corporation changed its trade name to JBCC Holdings Inc. following the shift to a pure holding company structure, and Japan Business Computer Corporation was established as a new operating company.

In April 2012, JB Enterprise Solutions Corporation absorbed and merged with Japan Business Computer Corporation and took over part of the business of JB Service Corporation through an absorption-type company split with JB Service Corporation. Accordingly, JB Enterprise Solutions Corporation changed its trade name to JBCC Corporation.

# **Proposal No. 2** Election of 3 Directors Who Are Audit and Supervisory Committee Members

The terms of office of all 3 Directors who are Audit and Supervisory Committee Members will expire at the conclusion of this annual general meeting of shareholders. Therefore, the Company proposes the election of 3 Directors who are Audit and Supervisory Committee Members.

In addition, the consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidates for Director who is an Audit and Supervisory Committee Member are as follows:

Candidate No.	Name	Position in the Company	Responsibility	Candidate attributes
1	Takeshi Yamazaki	Director, full-time Audit and Supervisory Committee Member		Reelection
2	Akifumi Imamura	Outside Director, Audit and Supervisory Committee Member	_	Reelection Outside Independent
3	Yoshiko Watanabe	Outside Director, Audit and Supervisory Committee Member	_	Reelection Outside Independent

Note: Reelection: candidate for Director who is an Audit and Supervisory Committee Member, to be reelected

Outside: candidate for Outside Director who is an Audit and Supervisory Committee Member

Independent: independent officer registered with the securities exchange

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, icant concurrent positions outside the Company	Number of the Company's shares owned
		Apr. 1985 Apr. 2001	Joined the Company General Manager of the Sales Business Unit 3,	
		Apr. 2008	the Industry Business Division General Manager of the Sales Department, the Enterprise Business System Division	
		Apr. 2010	Senior General Manager of Manufacturing and Sales Department, Enterprise Business Division	
		Apr. 2011	I of JB Enterprise Solutions Corporation Executive Officer, Sales Supervisor and General Manager of Enterprise Business Division I of JB Enterprise Solutions Corporation	
	Takeshi Yamazaki (September 30, 1962)	Apr. 2012	Sales Supervisor and General Manager of the Enterprise Business Division I of JBCC Corporation	
	Reelection	Aug. 2012	Executive Officer, Sales Supervisor and General Manager of the West Japan Division of	
	[Tenure as Director (Audit and Supervisory Committee Member)]	Oct. 2013	JBCC Corporation Executive Officer, Sales Supervisor and General Manager of the Enterprise Business Division I of JBCC Corporation	5,949
	2 years  [Attendance at Board of	Apr. 2014	Executive Officer, East Japan Sales Supervisor and General Manager of the Business Division I of JBCC Corporation	
1	Directors meetings] 100% (11/11)	Apr. 2016	Executive Officer and General Manager of the Cloud Service Business Department, the Service Division of JBCC Corporation	
		Apr. 2017	Executive Officer and General Manager of the Health Care Business Department, the Solution Business Division of JBCC Corporation	
		Apr. 2019	Senior Executive Officer and General Manager of the Health Care Business Department, the Solution Business Division of JBCC Corporation	
		Apr. 2022 June 2022	Auditor of JBCC Corporation (current position) Director, full-time Audit and Supervisory Committee Member of the Company (current position)	

He has used his extensive work experience at Group companies, and as a full-time Audit and Supervisory Committee Member, he has appropriately supervised the business execution of Directors, while also working to improve internal control systems to maintain the operational soundness and transparency of the organization. The Company has nominated him for another term as a Director who is an Audit and Supervisory Committee Member, expecting him to continue to provide appropriate advice during Board of Directors meetings, supervise the business execution of Directors and help further strengthen internal control systems.

[To our shareholders]

Under the new Medium-Term Business Plan, I intend to fulfill my role as an Audit and Supervisory Committee Member and enhance myself in terms of compliance, governance, and sustainability management in order to strengthen and improve the management foundation.

In addition, I will further deepen information collaboration with the Outside Audit and Supervisory Committee Members and proactively participate in overall management deliberations and decision-making.

		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Company's shares owned
2	Akifumi Imamura (April 18, 1953)  Reelection Outside Independent  Tenure as Outside Director (Audit and Supervisory Committee Member)] 8 years  [Attendance at Board of Directors meetings] 100% (11/11)	Apr. 1982 Apr. 1989 May 2003 June 2005 June 2011 June 2016 Mar. 2020 June 2021 Mar. 2023 July 2023	Registered as an attorney at law Attorney at Atago Law Office Attorney at Green Hill Law & Patent Office Outside Auditor of the Company Outside Auditor of Itoham Foods Inc. (currently ITOHAM YONEKYU HOLDINGS INC.) Outside Director, Audit and Supervisory Committee Member of the Company (current position) Outside Auditor of Otomo Logistics Service Co., Ltd. (current position) Outside Director, Audit and Supervisory Committee Member of SHIBAURA MACHINE CO., LTD. (current position) Outside Auditor of Kyowaseiko Corporation (current position) Attorney at Hibiki Law Office (current position)	

Although the candidate does not have direct experience in corporate management, he has extensive corporate legal experience as an attorney and expertise in corporate management supervision through his experience as a corporate auditor at other companies. He has used this experience and expertise to supervise business execution and provide advice as an Outside Director, Audit and Supervisory Committee Member, contributing to the improvement of the Company's governance. The Company has nominated him for another term as an Outside Director who is an Audit and Supervisory Committee Member, expecting that he will be able to ensure proper decision making practice and help further strengthen the governance system from an independent viewpoint.

[To our shareholders]

The transformation of the business structure under the Medium-Term Business Plan, "HARMONIZE 2023," has enabled the Company to establish a structure for continuous growth in sales and profits. The new Medium-Term Business Plan, which will start this year, calls for further strengthening of the management foundation and corporate governance. I intend to do my best to contribute to the Company's development by making use of my experience as a lawyer and outside director at other companies, as well as my perspective as a director without a background in IT-related fields.

Candidate No.	Name (Date of birth)	Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
		Apr. 1971 Apr. 1992	Joined IBM Japan, Ltd. General Manager of SE Division supervising Manufacturing I Sales Headquarters of IBM	
		Jan. 1994	Japan, Ltd. General Manager of Client Server Development Center, Solution Headquarters of IBM Japan, Ltd.	
	Yoshiko Watanabe (December 13, 1948)	Sept. 1995	Project Executive of IBM Corporation (New York)	
	Reelection	Apr. 2001	Director of IBM Asia Pacific Service Corporation	
	Outside Independent	Jan. 2003	Administrative Officer in charge of System Technical Service Center of IBM Japan, Ltd.	
	[Tenure as Outside Director (Audit and Supervisory Committee Member)]	Mar. 2006 Oct. 2007	Statutory Auditor of IBM Japan, Ltd.  Executive Director of Public Interest Incorporated Association Japan Audit and Supervisory Committee Members Association	_
	6 years	July 2012	Advisor of IBM Japan, Ltd.	
	[Attendance at Board of	Jan. 2014	Auditor of PMI Japan Chapter	
	Directors meetings] 100% (11/11)	June 2014	External Executive Director of Japan Finance Corporation	
3		June 2018	Outside Director, Audit and Supervisory Committee Member of the Company (current position)	
		Apr. 2020	Executive Director of Tokyo University of Marine Science and Technology (current position)	
		Dec. 2021	Director of JIPDEC (current position)	

She has abundant business experience at IT companies and broad experience and knowledge acquired through serving as a director, auditor, etc. at other companies. She has contributed to the sound operation of the Company applying her experience to provide advice on management and supervise business execution of Directors as an Outside Director, Audit and Supervisory Committee Member. The Company has nominated her for another term as an Outside Director who is an Audit and Supervisory Committee Member, expecting her to continue to provide appropriate advice during Board of Directors meetings, supervise business execution, and actively help strengthen the internal control system from an independent viewpoint.

[To our shareholders]

We were able to complete the Medium-Term Business Plan, "HARMONIZE 2023," with the best performance in our history. When the next Medium-Term Business Plan was being formulated, Outside Directors had the opportunity to participate for the first time, bringing their diverse knowledge of other companies and organizations to participate in discussions and give advice. Under the new Medium-Term Business Plan, "CHALLENGE 2026," our goal is to create even higher corporate value. Our 60th year in business has started with great energy. In addition to achieving our various goals, I am committed to making the new JBCC Group an increasingly solid and sustainable growth-enhancing enterprise.

Notes:

- There is no special interest between any of the candidates for Directors who are Audit and Supervisory Committee Members and the Company.
- Candidate for Outside Director who is an Audit and Supervisory Committee Member
   At the conclusion of this meeting, Akifumi Imamura's tenure as Outside Director of the Company will have been 8 years.
   At the conclusion of this meeting, Yoshiko Watanabe's tenure as Outside Director of the Company will have been 6 years.
- 3. Conclusion of Liability Limitation Agreement

Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into agreements with Takeshi Yamazaki, Akifumi Imamura, and Yoshiko Watanabe to limit their liability for damages under Article 423, paragraph (1) of the same Act. The maximum amount of liability for damages under these agreements is the minimum liability amount provided for under laws and regulations, and if the reelection of Takeshi Yamazaki, Akifumi Imamura, and Yoshiko Watanabe is approved, the Company plans to renew the aforementioned agreements with each one of them.

4. Independent Officer

The Company has submitted notification to Tokyo Stock Exchange that Akifumi Imamura and Yoshiko Watanabe have been appointed as independent officers as provided for by the aforementioned exchange. If Mr. Imamura and Ms. Watanabe are reelected, the Company plans for their appointment as independent officers to continue.

Mr. Imamura is currently an Outside Auditor of Otomo Logistics Service Co., Ltd., an Outside Director and Audit and Supervisory Committee Member of SHIBAURA MACHINE CO., LTD., and an Outside Auditor of Kyowaseiko Corporation, and is not engaged in the execution of business. There is a transaction relationship between Otomo Logistics Service Co., Ltd. and the Group, and the transaction amount is less than 0.1% of the Company's consolidated sales in FY2023. The Company deems that there are no concerns over his independence, considering the past and present situations. Ms. Watanabe was an executive at IBM Japan, Ltd. in the past, but it has been more than 18 years since she left the position. In addition, as more than 11 years have passed since she retired from her office at IBM Japan on September 30, 2012, the Company judges that this does not affect her independence.

There is a transaction relationship between IBM Japan and JB Group companies, and the transaction amount is less than 0.9% of the Company's consolidated sales in FY2023.

5. Conclusion of a Directors and Officers Liability Insurance Agreement

The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, paragraph (1) of the Companies Act. The outline of the insurance agreement is provided under item (4) "Outline, etc. of the directors and officers liability insurance agreement" on page 40 of the Business Report (in Japanese only). All the candidates for Directors who are Audit and Supervisory Committee Members are included as insured in the insurance agreement.

The insurance agreement is scheduled to be renewed with the same terms and conditions at the next renewal.

6. Major Reorganization in the Group

In April 2006, Japan Business Computer Corporation changed its trade name to JBCC Holdings Inc. following the shift to a pure holding company structure, and Japan Business Computer Corporation was established as a new operating company.

In April 2012, JB Enterprise Solutions Corporation absorbed and merged with Japan Business Computer Corporation and took over part of the business of JB Service Corporation through an absorption-type company split with JB Service Corporation. Accordingly, JB Enterprise Solutions Corporation changed its trade name to JBCC Corporation.

## **Proposal No. 3** Election of 1 Substitute Director Who Is an Audit and Supervisory Committee Member

At the 58th Annual General Meeting of Shareholders held on June 21, 2022, Hideshige Seo was elected as substitute Director who is an Audit and Supervisory Committee Member, and the validity of the election will expire at the commencement of this annual general meeting of shareholders. Therefore, the Company proposes the election of 1 substitute Director who is an Audit and Supervisory Committee Member to be ready to fill a vacant position should the number of Directors who are Audit and Supervisory Committee Members fall below the number required by laws and regulations.

In addition, the consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidate for substitute Director who is an Audit and Supervisory Committee Member is as follows:

Name (Date of birth)	Career sum and signif	Number of the Company's shares owned	
Hideshige Seo (October 10, 1951) Outside	Mar. 1974 June 2005 June 2009 June 2012 June 2012 June 2014 June 2019 Oct. 2021	Joined Maspro Denkoh Corp.  President & Representative Director of Maspro Denkoh Corp.  Representative Director and Chairman of Maspro Denkoh Corp.  Advisor of Maspro Denkoh Corp.  Outside Director of the Company  Outside Director of CHUO MALLEABLE IRON CO., LTD. (current position)  Outside Director of AICHI ELECTRIC Co., Ltd. (current position)  Trustee of CHUBU UNIVERSITY  EDUCATIONAL CORPORATION (current position)	500

[Reasons for nomination as candidate for substitute Outside Director and expected role, etc.]

The Company nominates him to have him contribute to the appropriate decision-making and management oversight of the Directors of the Company from a practical viewpoint based on his many years of experience as a corporate manager.

Notes: 1. There is no special interest between the candidate and the Company.

- 2. Hideshige Seo is a candidate for substitute Outside Director.
- 3. Details of Liability Limitation Agreement
  If Hideshige Seo assumes the office as Director, pursuant to the provisions of Article 427, paragraph (1) of the Companies

Act, the Company plans to enter into an agreement with him to limit his liability for damages under Article 423, paragraph (1) of the same Act. Pursuant to this agreement, the maximum amount of liability for damages will be the minimum liability amount provided for under laws and regulations.

4. Independent Officer

Hideshige Seo retired from Outside Director of the Company in June 2014.

If Mr. Seo assumes the office, the Company plans to submit a notification to Tokyo Stock Exchange concerning his designation as an independent officer as provided for by the aforementioned Exchange.

- Hideshige Seo is an Outside Director of CHUO MALLEABLE IRON CO., LTD. and AICHI ELECTRIC Co., Ltd. and Trustee of CHUBU UNIVERSITY EDUCATIONAL CORPORATION. There is a transaction relationship between CHUO MALLEABLE IRON CO., LTD. and the Group and CHUBU UNIVERSITY EDUCATIONAL CORPORATION and the Group. The transaction amounts are less than 0.1% of the Company's consolidated sales in FY2023 and the Company deems that there are no concerns over his independence.
- 5. The Company has entered into a directors and officers liability insurance agreement with an insurance company as stipulated in Article 430-3, paragraph (1) of the Companies Act. The outline of the insurance agreement is provided under item (4) "Outline, etc. of the directors and officers liability insurance agreement" on page 40 of the Business Report (in Japanese only). If Hideshige Seo assumes the office as Director, he will be included as insured in the insurance agreement. The insurance agreement is scheduled to be renewed with the same terms and conditions at the next renewal.

# **Proposal No. 4** Revision of the Amount of Compensation for Awarding Restricted Stock to Directors (Excluding Outside Directors and Directors Who Are Audit and Supervisory Committee Members)

The Company's restricted stock compensation plan (hereinafter, the "Plan"), under which the total amount of monetary compensation claims to be paid to the Company's Directors (excluding Outside Directors and Directors who are Audit and Supervisory Committee Members, hereinafter referred to as "Eligible Directors") for the grant of restricted stock shall not exceed 50 million yen per year, and the total number of common shares of the Company to be issued or disposed of by paying in the monetary compensation claims as property contributed in kind shall not exceed 100,000 shares per year, was approved at the 53rd Annual General Meeting of Shareholders held on June 21, 2017. In addition, the specific timing and allocation of payments to each Eligible Director will be determined by the Board of Directors after discussion by the Nomination and Compensation Committee, a majority of whose members are Outside Directors.

To increase the medium to long-term corporate value of the Group and sustainably increase shareholder value, it is necessary to further strengthen value-sharing with shareholders, and our goal is to develop and secure excellent management personnel and to ensure that compensation to Eligible Directors functions appropriately as compensation for their corporate value. Therefore, the Company requests approval to revise the total amount of monetary compensation claims to be paid to the Eligible Directors for the grant of restricted stock under the Plan to 100 million yen or less per year.

Since the purpose of this proposal is legitimate as stated above, and the contents of this proposal are in line with the contents of the Policy on Determination of Individual Compensation, etc. for Directors (excluding Directors who are Audit and Supervisory Committee Members) (a summary of which can be found on page 38 of the Business Report) (in Japanese only) approved at a Board of Directors meeting (held on February 25, 2021), the Company has determined that the contents of this proposal are appropriate.

There are currently 5 Eligible Directors, and if Proposal 1 is approved as proposed, there will be no change in the number of Eligible Directors.

Other than the above revisions, there is no change to the content of the Plan. For details of the Plan, please refer to the "Notice Concerning Introduction of a Restricted Stock Compensation Plan" announced on May 9, 2017.

### (Reference) Skills matrix of Directors

The Company aims to achieve a balanced Board by appointing Internal Directors with abundant experience and advanced expertise in corporate management and business areas under the pure holding company structure and who will contribute to corporate development as well as selecting Outside Directors that have extensive knowledge and experience in corporate management, accounting, legal affairs, the IT industry and other areas and can play a supervising role by proactively sharing their feedback with the Board of Directors.

If Proposals No. 1 and No. 2 are approved as originally proposed, the skills matrix of Directors of the Company will be as follows.

The positions will be officially confirmed during the Board of Directors meeting after this Annual General Meeting of Shareholders.

or sharehor	of Shareholders.										
Name	Gender	Position	Corporate management	Industrial knowledge/ Technology	Sales/ Marketing	Finance/ Accounting	Legal affairs/ Risk management	Ability to work globally and internationally	Sustainability		
Seiji Higashiue	Male	Representative Director	•	•	•			•			
Yoshiaki Mitsuboshi	Male	Director	•	•	•				•		
Shinpei Yabushita	Male	Director		•	•			•			
Yoshitaka Uchida	Male	Director		•	•						
Nobuharu Asari	Male	Director	•	•		•	•	•			
Kiyoshi Ido	Male	Director (Independent Outside Director)	•	•			•				
Mari Sagiya	Female	Director (Independent Outside Director)	•	•	•			•			
Takeshi Yamazaki	Male	Director, Audit and Supervisory Committee Member		•	•	•					
Akifumi Imamura	Male	Director, Audit and Supervisory Committee Member (Independent Outside Director)					•		•		
Yoshiko Watanabe	Female	Director, Audit and Supervisory Committee Member (Independent Outside Director)	•	•		•		•			

Note: This list does not exclusively include all knowledge and experience of the individuals. Rather, it represents the individuals' key expertise and experience.