Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 8065 (Date of Mailing: May 29, 2024) (Commencement Date of Measures for Electronic Provision: May 22, 2024)

To our shareholders:

Tetsuo Nozawa President and Executive Officer SATOSHOJI CORPORATION 1-8-1 Marunouchi, Chiyoda-ku, Tokyo

# Notice of the 101st Annual General Meeting of Shareholders

It is our pleasure to inform you that the 101st Annual General Meeting of Shareholders of SATOSHOJI CORPORATION (the "Company") will be held as described below.

When convening this general meeting of shareholders, the Company takes measures to provide information that constitutes the contents of the reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and posts this information on the Company's website. Please access the Company's website using the internet address below to review the information.

#### Company Website: https://www.satoshoji.co.jp/ja/ir/stock/meeting.html (in Japanese)

Items subject to the measures for electronic provision are posted on the Tokyo Stock Exchange (TSE) website, in addition to the Company's website.

#### TSE website (Listed Company Search): https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

(Please access the TSE website above, and enter "SATOSHOJI CORPORATION" in the "Issue name (company name)" field or the Company's securities code "8065" in the "Code" field, and click "Search." On the search results page, select "Basic information" followed by "Documents for public inspection/PR information," and refer to "Notice of General Shareholders Meeting /Informational Materials for General Shareholders Meeting" under "Filed information available for public inspection" to access and confirm the information you are searching for.)

# In lieu of attending the meeting in person, you may exercise your voting rights in writing or by electronic means (e.g., via the Internet). We kindly ask you to exercise your voting rights after reviewing the Reference Documents for the General Meeting of Shareholders.

- 1. Date and Time: Wednesday, June 19, 2024, at 10:00 a.m. (JST) (Reception opens at 9:00 a.m.)
- 2. Venue: Conference Room 911 on the 9th floor of TEKKO KAIKAN
  - 3-2-10, Nihonbashi-Kayabacho, Chuo-ku, Tokyo

# 3. Purpose of the Meeting

#### Matters to be reported:

- 1. The Business Report and Consolidated Financial Statements for the Company's 101st fiscal year (from April 1, 2023 to March 31, 2024), and the results of audits of the Consolidated Financial Statements by the financial auditor and the Audit and Supervisory Committee
- 2. Non-consolidated Financial Statements for the Company's 101st fiscal year (from April 1, 2023 to March 31, 2024)

#### Matters to be resolved:

- Proposal No. 1 Appropriation of Surplus
- Proposal No. 2 Election of Eight Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

Proposal No. 3 Election of Three Directors Who Are Audit and Supervisory Committee Members

Proposal No. 4 Election of Two Substitute Directors Who Are Audit and Supervisory Committee Members

#### 4. Guidance on the Exercise of Voting Rights, etc.

If exercising voting rights by attending the meeting in person:

When attending the meeting, please submit this Notice of Convocation and the enclosed Voting Rights Exercise Form at reception.

If exercising voting rights in writing:

Please indicate your votes for or against the proposals on the enclosed Voting Rights Exercise Form and return the form so that it is received by 5:30 p.m. on Tuesday, June 18, 2024 (JST).

If exercising voting rights via the Internet, etc.:

Please follow the instructions on Page 5 (in Japanese only) and enter your votes for or against the proposals by 5:30 p.m. on Tuesday, June 18, 2024 (JST).

- Among items subject to the measures for electronic provision, the following are not included in the hard copy to be sent to shareholders in accordance with laws and regulations and the provisions of Article 15 of the Articles of Incorporation of the Company.
  - Business Report (Principal business activities, status of major sales offices, plants, employees, status of major lenders, status of share acquisition rights, etc., status of financial auditors, system to ensure proper operations, overview of the management of the system to ensure proper operations, and basic policy on company control)
  - Consolidated Financial Statements (Changes in equity for the Consolidated Financial Statements, notes to the Consolidated Financial Statements)
  - Non-consolidated Financial Statements (Balance sheets, statements of income, changes in equity for the Non-consolidated Financial Statements)
  - Audit reports (Audit reports on Consolidated Financial Statements, audit reports on Non-consolidated Financial Statements, audit reports prepared by Audit and Supervisory Committee)

The hard copy therefore comprises parts of the Business Report and Consolidated Financial Statements that were audited by the Audit and Supervisory Committee and financial auditor in the preparation of the audit reports.

- If revisions to the items subject to the measures for electronic provision arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the aforementioned websites for taking measures for providing information in electronic format.
- Company staff will attend the meeting in casual business attire, and neckties will not be worn.

# **Reference Documents for the General Meeting of Shareholders**

# Proposal No. 1 Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

# Year-end dividend

Regarding the distribution of profits, taking into consideration the future profit outlook etc., and in order to ensure continuous profits, the Company's basic policy is to provide continuous stable dividends with consolidated deemed earnings\* of 30% or more, with a minimum annual dividend of ¥55 per share. \*Consolidated deemed earnings: Consolidated ordinary profit x (1 - Effective tax rate)

- (1) Type of dividend property Cash
- Allotment of dividend property and the aggregate amount thereof ¥41 per common share of the Company Total amount of dividend: ¥862,406,587
- (3) Effective date of dividend of surplus June 20, 2024

The total annual dividends will be ¥73 per share, including the interim dividend of ¥32 per share already paid.

# Proposal No. 2 Election of Eight Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The term of office of all nine Directors (excluding Directors who are Audit and Supervisory Committee Members, applicable to the rest of this proposal) shall expire at the conclusion of this Annual General Meeting of Shareholders. Therefore, the Company proposes the election of eight Directors.

Each nominated Director has been determined by the Board of Directors, based on the recommendations by the Nominating & Remuneration Committee.

The Audit and Supervisory Committee has stated that there are no particular matters to be pointed out in response to this proposal.

The candidates for Director are as follows:

Candidate No.	Name	Gender	Current position and responsibilities, etc.	Attributes
1	Tetsuo Nozawa	Male	President and Executive Officer	Reelection
2	Masami Urano	Male	Director and Senior Managing Executive Officer in charge of Management Dept. (General Affairs Dept., PR & IR Dept., Management administration Dept., and Information Systems Dept.)	Reelection
3	Yoshiaki Taura	Male	Director and Senior Managing Executive Officer in charge of the Management Dept.	Reelection
4	Kazunori Suga	Male	Director and Managing Executive Officer in charge of Electronics Dept.	Reelection
5	Akihiko Ito	Male	Director and Senior Corporate Officer in charge of Non-ferrous metals Dept.	Reelection
6	Ken Kotani	Male	Outside Director	Reelection Outside Independent
7	Ikuo Oguri	Male	Outside Director	Reelection Outside Independent
8	Hajime Sato	Male	Outside Director	Reelection Outside Independent

Reelection Candidate for Director to be reelected

Outside Candidate for Outside Director

Independent Independent officer as defined by the securities exchange, etc.

Candidate No.	Name (date of birth)	Career sum	nary, position and responsibilities in the Company	Number of the Company's shares owned			
		Dec. 1980 May 1995 Apr. 2005	Joined the Company General Manager of Shiga branch General Manager in control of a Department				
	Tetsuo Nozawa	Apr. 2007	Executive Officer				
	(January 23, 1957)	June 2011	Director in control of a Department				
		Apr. 2014	Managing Director in control of a Department				
	Reelection	June 2014	Director and Managing Executive Officer in control of a Department	17,200 shares			
	Number of years in office as a	Apr. 2019	Director and Managing Executive Officer in				
1	Director	1	charge of a Department				
	13 years	Apr. 2022	President (currently President and Executive Officer) (current position)				
		Significant co	oncurrent positions outside the Company				
		None					
	Reasons for nomination as cano						
			ate for Director because of his experience and abund				
	strategy, acquired over many years of service in the iron and steel industry, the Company's main business, and since						
	assuming the position of Representative Director in 2022. The Company has judged that he will contribute to further						
	expanding the Group's businesses			1			
		Apr. 1981	Joined the Company				
		Feb. 1995	Manager of Accounting Section, Accounting Dept.				
		June 2001	General Manager of Audit Dept.				
		Apr. 2007	Deputy General Manager in control of a Department				
	Masami Urano	Apr. 2008	Executive Officer				
	(January 16, 1958)	Apr. 2015	Senior Corporate Officer				
		June 2018	Managing Executive Officer in control of a				
	Reelection	June 2010	Department	8,000 shares			
		June 2019	Director and Managing Executive Officer in	-,			
	Number of years in office as a		control of a Department				
2	Director	Apr. 2024	Director and Senior Managing Executive				
	5 years		Officer in charge of Management Dept.				
			(General Affairs Dept., PR & IR Dept.,				
			Management administration Dept. and				
			Information Systems Dept.) (current position)				
		Significant co None	oncurrent positions outside the Company				
	Reasons for nomination as cand	lidate for Dire	ector				
	resources, finance, and all aspects administrative departments, and s	s of manageme since assuming	te for Director because of his outstanding knowledg nt administration, acquired over many years of expe the position of Representative Director in 2024. The	rience in e Company has			
	judged that he will contribute to f	urther expandi	ng the Group's businesses in Japan and overseas, an	d enhancing the			

Candidate No.	Name (date of birth)	Career sum	mary, position and responsibilities in the Company	Number of the Company's shares owned			
		Apr. 1977	Joined The Daiwa Bank, Ltd. (currently Resona	owned			
		11pi: 1977	Bank, Limited.)				
		June 2003	Executive Officer, in charge of Human				
		5 and 2005	Resources Division of Resona Bank, Limited.				
		June 2005	Managing Executive Officer, Tokyo Central				
			Area CEO and Capitol Minato Area CEO of				
			Resona Bank, Limited.				
		Apr. 2008	Managing Executive Officer, in charge of				
	Yoshiaki Taura		Internal Audit Division of Resona Bank,				
	(May 9, 1954)		Limited.				
		June 2009	Advisor of the Company				
	Reelection	June 2009	Director	13,100 share			
	Number of years in office as a	Mar. 2010	Director in charge of a Department				
	Director	Apr. 2011	Managing Director in control of a Department				
3	15 years	Apr. 2013	Senior Managing Director in control of a				
	15 years		Department				
		June 2014	Director and Senior Managing Executive				
			Officer in control of a Department				
		June 2019	Director and Senior Managing Executive				
			Officer in charge of Management Dept. (current				
			position)				
		-	oncurrent positions outside the Company				
		None					
	<b>Reasons for nomination as candidate for Director</b> Yoshiaki Taura has been nominated as a candidate for Director because he possesses abundant knowledge of strategy						
			-				
			ce as a corporate officer at another company, and as and all aspects of management administration in par				
	outstanding. The Company has judged that he will contribute to further expanding the Group's businesses in Japan and overseas, and enhancing the Group's corporate value.						
	overseas, and emilanening are crea	Apr. 1991	Joined the Company				
		Apr. 2004	Manager of Materials Section, Electronic				
		11pii 2001	materials Dept.				
		Apr. 2008	General Manager of Electronic materials Dept.				
	Kazunori Suga	Apr. 2010	General Manager in control of a Department				
	(July 30, 1965)	June 2014	Executive Officer				
	(0,00) (0,00)	June 2018	Senior Corporate Officer				
	Reelection	Apr. 2019	Senior Corporate Officer in control of a	<b>a</b> a a a <b>a</b>			
		1	Department	28,800 share			
	Number of years in office as a	June 2019	Director and Senior Corporate Officer in charge				
4	Director		of a Department				
	5 years	Apr. 2024	Director and Managing Executive Officer in				
		_	charge of Electronic materials Dept. (currently				
			Electronics Dept.) (current position)				
		Significant co	oncurrent positions outside the Company				
		None					
	Reasons for nomination as can						
	_		te for Director because of his abundant knowledge o				
			er many years of experience in the Electronics Dept.				
		further expandi	ng the Group's businesses in Japan and overseas, and	d enhancing the			
	Group's corporate value.						

Candidate No.	Name (date of birth)	Career sum	nary, position and responsibilities in the Company	Number of the Company's shares owned			
		Apr. 1985 Oct. 1998	Joined the Company Manager of the Third Section, Non-ferrous metals Dept.				
	Akihiko Ito	Oct. 2001	General Manager of the Nagoya branch				
	(April 13, 1961)	Apr. 2008	Deputy General Manager in control of a Department				
	Reelection	Apr. 2009	General Manager in control of a Department	22 (00 1			
		Apr. 2010	Executive Officer	23,600 shares			
	Number of years in office as a	June 2019	Senior Corporate Officer in charge of a				
5	Director		Department				
	2 years	June 2022	Director and Senior Corporate Officer in charge				
			of Non-ferrous metals Dept. (current position)				
		Significant co	oncurrent positions outside the Company				
		None					
	Reasons for nomination as cand	lidate for Dire	ctor				
	Akihiko Ito has been nominated a	as a candidate f	or Director because of his abundant knowledge of st	rategy and			
	management, particularly overseas, acquired over many years of experience in the Iron and Steel Dept. and the Non-						
	ferrous Metals Dept. The Company has judged that he will contribute to further expanding the Group's businesses in						
	Japan and overseas, and enhancin	g the Group's	corporate value.	1			
		Apr. 1969	Joined TOPY ENTERPRISES, LIMITED				
		Apr. 1994	General Manager of Project Sales Department,				
			Metal Construction Materials Division of TOPY ENTERPRISES, LIMITED				
		June 1998	Director of TOPY ENTERPRISES, LIMITED				
	Ken Kotani (September 12, 1946)	June 2000	Managing Director of TOPY ENTERPRISES, LIMITED				
	Reelection	Apr. 2003	Senior Managing Director of TOPY ENTERPRISES, LIMITED				
	Outside Independent	Apr. 2006	Director and Vice President of TOPY ENTERPRISES, LIMITED	10,100 shares			
	1	Apr. 2010	President of TOPY ENTERPRISES, LIMITED				
6	Number of years in office as an Outside Director	Apr. 2013	Director and Counselor of TOPY ENTERPRISES, LIMITED				
	7 years	June 2015	Counselor of TOPY ENTERPRISES, LIMITED				
		June 2017	Outside Director of the Company (current position)				
		Significant co	oncurrent positions outside the Company				
		-	ctor of Advanex Inc.				
	The Company nominates Ken Ko management decisions and super-	tani as a candi vise the execut	ide Director and outline of expected role date for Outside Director again, expecting him to pro- ion of business operations from a practical and exper- ience cultivated through his experience in the new b	rt viewpoint, based			

Candidate No.	Name (date of birth)	Career summary, position and responsibilities in the Company		Number of the Company's shares owned		
		Mar. 1974	Joined HASEKO Corporation			
		Oct. 1989	Manager, Urban Environment Design Office,			
			Engineering Division of HASEKO Corporation			
		Apr. 2001	General Manager, Engineering Division of			
			HASEKO Corporation			
		June 2001	Director of HASEKO Corporation			
	Ikuo Oguri	June 2004	Managing Director of HASEKO Corporation			
	(May 11, 1950)	July 2006	Representative Director and Executive			
			Operating Officer, In Charge of Engineering of			
	Reelection		HASEKO Corporation			
	Outside	Apr. 2010	President and Representative Director of	1,100 shares		
	Independent		HASEKO Corporation	1,100 shares		
		Apr. 2014	Chairman and Representative Director of			
7	Number of years in office as an		HASEKO Corporation			
	Outside Director	Apr. 2020	Director and Executive Advisor of HASEKO			
	3 years		Corporation			
		June 2020	Executive Advisor of HASEKO Corporation			
			(current position)			
		June 2021	Outside Director of the Company (current position)			
		Significant co	oncurrent positions outside the Company			
	Executive Advisor of HASEKO Corporation					
	Reason for nomination as candi	idate for Outs	ide Director and outline of expected role			
		-	late for Outside Director again, expecting him to pro			
	management decisions and supervise the execution of business operations from a practical and expert viewpoint, based					
	-	-	ience cultivated through his experience in the engine	eering department		
	and management at a general con	tractor and as a	an outside director at other company.			

Candidate No.	Name (date of birth)	Career sum	mary, position and responsibilities in the Company	Number of the Company's shares				
110.	(date of official)			owned				
		Apr. 1981	Joined Kayaba Industry Co., Ltd. (currently					
		E 1 2002	KYB Corporation)					
		Feb. 2003	Managing Director, KYB Europe GmbH of KYB Corporation					
		Oct. 2011	General Manager of Marketing Division,					
		000.2011	Automotive Components Operations of KYB					
			Corporation					
		Apr. 2016	Executive Officer of KYB Corporation					
	Hajime Sato	May 2016	President of KYB (Thailand) Co., Ltd., KYB					
	(January 1, 1957)		Corporation					
		June 2018	Managing Executive Officer and Deputy					
	Reelection		General Manager, Automotive Components					
	Outside		Operations of KYB Corporation	400 shares				
	Independent	Jan. 2020	Senior Managing Executive Officer and					
	Number of voors in office of on		General Manager, Automotive Components					
8	Number of years in office as an Outside Director	Apr. 2022	Operations of KYB Corporation Executive Vice President and Executive Officer					
	1 year	Api. 2022	in Charge of Sales Division of KYB					
	- 9		Corporation					
		June 2022	Member of the Board of Directors, Executive					
			Vice President and Executive Officer of KYB					
			Corporation					
		June 2023	Outside Director of the Company (current					
			position)					
		-	oncurrent positions outside the Company					
	None           Reason for nomination as candidate for Outside Director and outline of expected role							
		The Company nominates Hajime Sato as a candidate for Outside Director again, expecting him to use his experience						
	and knowledge to provide advice on management decisions and supervise the execution of business operations, based							
	on his extensive knowledge and abundant experience in the sales division of an automobile parts manufacturer, as well							
	as a wealth of international exper	as a wealth of international experience and management expertise acquired as a representative in charge of overseas						
	operations.							
Notes: 1.	There is no special interest betwee							
2.	, 0							
3. 4.			Director of Advanex Inc. on June 27, 2024.	as of the conclusio				
ч.	The number of years in office shown for each candidate for Director refers to the number of years as of the conclusion of this Annual General Meeting of Shareholders.							
5.	-		of the Companies Act, the Company may enter in	to an agreement wit				
			nages pursuant to Article 423, paragraph (1) of the s	-				
	damages under this agreement is limited to the amount provided for in laws and regulations.							
	The Company has entered into a liability limitation agreement with Mr. Kotani, Mr. Oguri and Mr. Sato and intends to							
	continue the agreement if this proposal is approved and passed.							
6.			nd officers liability insurance agreement provided					
			insurance company. The insurance agreement cove erformance of their duties or are subject to claims re					
		-	bly, such as when an act is committed with the know					
			included in the insured parties in the insurance agree					
			renew the insurance agreement according to the same					
	of renewal.	1 7 1						
7.		tification to th	e Tokyo Stock Exchange that Mr. Kotani, Mr. Ogu	ri and Mr. Sato hav				
	been designated as independent of	officers as prov	vided for by the aforementioned exchange. If the reel	ection of Mr. Kotar				

been designated as independent officers as provided for by the aforementioned exchange. If the reelection of Mr. Kotani,
Mr. Oguri and Mr. Sato is approved, the Company plans for their designation as independent officers to continue.
Seven years have elapsed since Mr. Kotani retired from TOPY ENTERPRISES, LIMITED in June 2016, and he is no longer in a position to be influenced by that company's interests. The Company purchases only a negligible proportion of supplies from TOPY ENTERPRISES, LIMITED or its Group companies, and there is no significant dependence.
Moreover, that company does not hold any of the Company's shares. Therefore, its influence on the Company is

considered insignificant. The Company has therefore judged that there is no risk of a conflict of interest between Mr. Kotani and general shareholders.

There is no special interest between Mr. Oguri and the Company. The Company has therefore judged that there is no risk of a conflict of interest between Mr. Oguri and general shareholders.

The value of the business transactions between KYB Corporation, where Mr. Sato previously worked, and the Company is less than 1% of the Company's net sales. Therefore, its influence on the Company is considered insignificant. The Company has therefore judged that there is no risk of a conflict of interest between Mr. Sato and general shareholders.

### Proposal No. 3 Election of Three Directors Who Are Audit and Supervisory Committee Members

The term of office of all three Directors who are Audit and Supervisory Committee Members shall expire at the conclusion of this Annual General Meeting of Shareholders. Therefore, the Company proposes the election of three Directors.

Each nominated Director who is an Audit and Supervisory Committee Member has been determined by the Board of Directors, based on the recommendations by the Nominating & Remuneration Committee. In addition, the consent of the Audit and Supervisory Committee has been obtained for the submission of this proposal. The candidates for Director who is an Audit and Supervisory Committee Members are as follows:

Candidate No.	Name	Gender	Current position and responsibilities, etc.	Attributes
1	Takahiro Mori	Male	Outside Director (Full-Time Audit and Supervisory Committee Member)	Reelection Outside Independent
2	Mikio Akaishi	Male	Outside Director (Audit and Supervisory Committee Member)	Reelection Outside Independent
3	Ryoko Sugiyama	Female	-	New election Outside Independent

New election: Candidate for Director to be newly elected

Reelection: Candidate for Director to be reelected

Outside: Candidate for Outside Director

Independent: Independent officer as defined by the securities exchange, etc.

Candidate No.	Name (date of birth)	Career sumr	nary, position and responsibilities in the Company	Number of the Company's shares owned			
		Apr. 1986	Joined The Daiwa Bank, Ltd. (currently Resona Bank, Limited.)				
	Takahiro Mori	Feb. 2005	General Manager, Kashiwa Branch of Resona Bank, Limited.				
	(August 17, 1961)	Apr. 2013	General Manager, Management Division of Resona Bank, Limited.				
	Reelection	Apr. 2014	Executive Officer of Resona Bank, Limited.				
	Outside Independent	Apr. 2018	Senior Managing Director of Resona Card Co., Ltd.	1,300 shares			
	Nouther of committee office of an	Apr. 2022	Advisor of Resona Card Co., Ltd.				
1	Number of years in office as an Outside Director	June 2022	Outside Director and Full-Time Audit and				
	2 years		Supervisory Committee Member of the				
	2 years		Company (current position)				
		Significant co	oncurrent positions outside the Company				
		None					
	Reason for nomination as candidate for Outside Director who is an Audit and Supervisory Committee Member						
	and outline of expected role						
	The Company nominates Takahiro Mori as a candidate for Outside Director who is an Audit and Supervisory						
	Committee Member again, expecting him to provide advice on management decisions and supervise the execution of						
			viewpoint, based on his extensive knowledge and we	alth of experience			
	accumulated in the sales departme		nt, and credit management at a financial institution.				
		Apr. 1979	Joined Nippon Kokan K.K.				
	Mikio Akaishi	Jan. 2006	General Manager, General Administration				
	(January 18, 1955)		Department, West Japan Works (Fukuyama) of JFE Steel Corporation				
	Reelection	Apr. 2009	General Manager, Office of Audit &				
	Outside		Supervisory Board of JFE Steel Corporation				
	Independent	June 2009	Part-time Audit & Supervisory Board Member of GECOSS CORPORATION				
	Number of years in office as an Outside Director	June 2013	Full-time Audit & Supervisory Board Member of Tokyo Electron Ltd.	9,100 shares			
2	2 years	June 2018	Outside Audit & Supervisory Board Member of the Company				
2	Number of years in office as an	June 2022	Outside Director and Audit and Supervisory				
	Outside Audit & Supervisory		Committee Member of the Company (current				
	Board Member		position)				
	4 years	Significant co	oncurrent positions outside the Company				
		None					
	Reason for nomination as candi	date for Outsi	de Director who is an Audit and Supervisory Cor	nmittee Member			
	and outline of expected role						
			ndidate for Outside Director who is an Audit and Sup				
			vide advice on management decisions and supervise				
			viewpoint, based on his extensive knowledge and we				
	-		es departments (including overseas) at a steel manuf	acturer, and as a			
	corporate auditor at other companies.						

Candidate No.	Name (date of birth)Career summary, position and responsibilities in the Company		Number of the Company's shares owned	
No.	(date of birth) Ryoko Sugiyama (July 27, 1955) New election Outside Independent Number of years in office as an Outside Director	Director of Su Inc. Director of G Head and Rep	Established Sugiyama & Kurihara Environmental Consultants, Inc., Representative Director Director of Sugiyama & Kurihara Environmental Consultants, Inc. (current position) Professor at the Faculty of Social and Environmental Studies, Fuji Tokoha University (currently Tokoha University) Outside Director, Member of the Board of UACJ Corporation Director of Gifu Sugiyama Memorial Foundation (currently Sugiyama Memorial Foundation) (current position) Outside Director and Audit and Supervisory Committee Member of LECIP HOLDINGS CORPORATION External Director of Kurita Water Industries Ltd. Head and Representative Director of Gifu Shimbun Co., Ltd. (current position) Chairperson of the Board of Directors of Gifu Broadcasting System, Inc. (current position) Outside Director of JSP Corporation (current position) oncurrent positions outside the Company ugiyama & Kurihara Environmental Consultants, ifu Sugiyama Memorial Foundation presentative Director of Gifu Shimbun Co., Ltd. of the Board of Directors of Gifu Broadcasting	0 share
	and outline of expected role The Company nominates Ryoko S Committee Member, expecting he	Sugiyama as a er to provide ac	ide Director who is an Audit and Supervisory Co candidate for Outside Director who is an Audit and dvice on management decisions and supervise the ex t, since she has served as an outside director of sever	Supervisory accution of business
Notes: 1. 2. 3. 4.	Ms. Sugiyama is a new candidate There is no special interest betwee The number of years in office sh of this Annual General Meeting of In accordance with Article 427, Outside Directors to limit their li damages under this agreement is The Company has entered into a the agreement if this proposal is Company plans to enter into a sin	een any of the common for each of Shareholders paragraph (1) ability for dam limited to the a liability limit approved and p nilar limitation	candidate for Director refers to the number of years	s as of the conclusion to an agreement with same act. Liability for ad intends to continue oved and adopted, the ctor.

paragraph (1) of the Companies Act with an insurance company. The insurance agreement covers damages that may arise when the insured are held liable for the performance of their duties or are subject to claims related to the pursuit of such liability (however, certain exemptions apply, such as when an act is committed with the knowledge that it violates laws and regulations). The candidates shall be included in the insured parties in the insurance agreement if this proposal is approved and passed. The Company plans to renew the insurance agreement according to the same details at the time of renewal. 6. The Company has submitted notification to the Tokyo Stock Exchange that Mr. Mori and Mr. Akaishi have been designated as independent officers as provided for by the aforementioned exchange. If the reelection of Mr. Mori and Mr. Akaishi is approved, the Company plans for their designation as independent officers to continue. Ms. Sugiyama satisfies the requirements for an independent officer as defined for the Tokyo Stock Exchange. If the election of Ms. Sugiyama is approved, the Company intends to register her as an independent officer with the aforementioned exchange. Mr. Mori previously worked at Resona Bank, Limited which is the Company's main bank. However, Resona Bank, Limited holds only 2.6% of the Company's shares and therefore, its influence on the Company is considered insignificant. The Company has therefore judged that there is no risk of a conflict of interests between Mr. Mori and general shareholders.

Eleven years have elapsed since Mr. Akaishi retired from JFE Steel Corporation in March 2013, and he is no longer in a position to be influenced by that company's interests. Also, JFE Steel Corporation sold all of its shares of the Company held by them by March 2024, therefore, its influence on the Company is considered insignificant. The Company has therefore judged that there is no risk of a conflict of interest between Mr. Akaishi and general shareholders.

There is no special interest between Ms. Sugiyama and the Company. The Company has therefore judged that there is no risk of a conflict of interest between Ms. Sugiyama and general shareholders.

# <Reference> Main areas of experience and expertise of Directors (including Directors who are Audit and Supervisory Committee Members) after the General Meeting of Shareholders.

\* If all of the candidates listed in this Notice of Convocation are elected as originally proposed, each Director's main area of experience and expertise will be as follows:

Name	Gender	Corporate Management	Financial Accounting	Legal and Compliance	Business Investment	Sales and Marketing	Global	Manufacturing and Technology
Tetsuo Nozawa	Male	•			•	•		
Masami Urano	Male		•	•	•			
Yoshiaki Taura	Male		•	•	•			
Kazunori Suga	Male				•	•	•	
Akihiko Ito	Male				•	•	•	
Ken Kotani	Male			•		•		
Ikuo Oguri	Male	•			•			•
Hajime Sato	Male	•				•	•	
Takahiro Mori	Male		●	•		•		
Mikio Akaishi	Male			●		●	●	
Ryoko Sugiyama	Female						•	

The above list does not represent all the knowledge and experience possessed by each individual.

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Proposal No. 4 Election of Two Substitute Directors Who Are Audit and Supervisory Committee Members

The Company proposes to elect two substitute Directors who are Audit and Supervisory Committee Members to be ready to fill a vacant position should the number of Directors who are Audit and Supervisory Committee Members fall below the number required by laws and regulations.

The candidates for substitute Directors who are Audit and Supervisory Committee Members are as stated below. Mr. Sakao is a candidate for substitute Director for Mr. Mori and Mr. Akaishi who are to be elected as Directors who are Audit and Supervisory Committee Members subject to the approval and adoption of Proposal No. 3 "Election of Three Directors Who Are Audit and Supervisory Committee Members" in its original form. Ms. Ochi is also a candidate for substitute Director for Ms. Sugiyama who is to be elected as a Director who is an Audit and Supervisory Committee Members and adoption of Proposal No. 3 "Election of Three Directors Who Are Audit and Supervisory Committee Members" in its original form. Ms. Ochi is also a candidate for substitute Director for Ms. Sugiyama who is to be elected as a Director who is an Audit and Supervisory Committee Members" in its original form. 3 "Election of Three Directors Who Are Audit and Supervisory Committee Members" in its original form.

In addition, the consent of the Audit and Supervisory Committee has been obtained with respect to this proposal.

Candidate No.	Name (date of birth)		Career summary	Number of the Company's shares owned		
1	Eiji Sakao (March 12, 1965) Male	-	Oct. 1992Joined Inoue Saito Eiwa Audit Corporation (currently KPMG AZSA LLC)Mar. 1996Established Sakao CPA OfficeOct. 1996Joined BUSINESS BANK CONSULTING CO., LTD. (currently Gexeed Co., Ltd.)			
	Reason for nomination as candidate for substitute Outside Director who is an Audit and Supervisory Committee Member and outline of expected role Eiji Sakao has been nominated because he possesses knowledge of accounting and finance acquired over many years a a certified public accountant. The Company has judged that, should he assume office as a Director who is an Audit and Supervisory Committee Member, he would be able to utilize his knowledge to provide effective advice for the Company's audit system. After his appointment, the Company expects him to utilize his expertise as an accountant to strengthen the supervisory function.					

Candidate No.	Name (date of birth)		Career summary	Number of the Company's shares owned
2	Takako Ochi (July 13, 1969) Female	Outside Audi Securities Co Outside Audi	Joined Arthur Andersen Eiwa Audit Corporation (currently KPMG AZSA LLC) Joined Tohmatsu & Co. (currently Deloitte Touche Tohmatsu LLC) Established Ochi Accounting Firm Established Takako Ochi Tax Accounting Firm Joined Koyama Medical and Welfare Group (current position) Outside Audit & Supervisory Board Member of J Trust Global Securities Co., Ltd. (current position) Joined SCS Global LLC (current position) Outside Audit & Supervisory Board Member of K.R.S. Corporation (current position) oncurrent positions outside the Company it & Supervisory Board Member of J Trust Global o., Ltd.	0 shares
	Member and outline of expect Takako Ochi has been nominat management other than by serv over many years as a certified p who is an Audit and Supervisor advice for the Company's audi	ted role ed because, desp ving as an Outsid public accountan ry Committee Me t system. After he	titute Outside Director who is an Audit and Super ite the absence of past experience of being directly ir e Officer, she possesses knowledge of accounting and t. The Company has judged that, should she assume of ember, she would be able to utilize her knowledge to er appointment, the Company expects her to use her of	nvolved in corporate d finance acquired office as a Director provide effective
	accountant to strengthen the su There is no special interest bet It is proposed to elect Mr.	ween any of the		idit and Supervisor
3. 4.	Outside Directors to limit thei damages under this agreement and passed, and Mr. Sakao and Company intends to enter into The Company has entered in paragraph (1) of the Compan arise when the insured are hele such liability (however, certain laws and regulations). If this p	r liability for dan is limited to the d Ms. Ochi assum this liability limit to a directors ar ies Act with an d liable for the poin exemptions approposal is appro-	of the Companies Act, the Company has entered in nages pursuant to Article 423, paragraph (1) of the s amount provided for in laws and regulations. If this he office as Directors who are Audit and Supervisory itation agreement with them as Outside Directors. Ind officers liability insurance agreement provided insurance company. The insurance agreement cover erformance of their duties or are subject to claims re- bly, such as when an act is committed with the know wed and passed, and Mr. Sakao and Ms. Ochi assun Members, they shall be included in the insured par	ame act. Liability for proposal is approved Board Members, the for in Article 430-3 rs damages that may lated to the pursuit of vledge that it violates ne office as Directors

5. Mr. Sakao and Ms. Ochi satisfy the requirements for an independent officer as provided for by Tokyo Stock Exchange. If Mr. Sakao and Ms. Ochi assume office as Directors who are Audit and Supervisory Committee Members, the Company intends to register them as independent officers with the aforementioned exchange.

agreement.