Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 9, 2024

Company name: RI	RESOL HOLDING	S CO., Ltd.			
Stock exchange listing: To	Tokyo				
Stock code: 52	0261 URL	https://www.resol.jp			
Representative: Re	Representative Dire	ector, President	Masaru Osawa		
Inquiries: M	Aanager of the Acc	counting Department	Tatsuo Saito	TEL	03-3344-8861
Scheduled date of ordinary	y general meeting of	of shareholders:	June 27, 2024		
Scheduled date to file Secu	urities Report:		June 28, 2024		
Scheduled date to commen	nce dividend paym	ents:	June 28, 2024		
Preparation of supplementa	tary material on fin	ancial results:	No		
Holding of financial results	ts meeting:		No		

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results					Percenta	ages indi	cate year-on-year c	hanges
	Net sales		Operating profit		Ordinary pro	Ordinary profit		ole to rent
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	25,717	16.6	2,122	554.8	1,947	936.4	1,411	95.3
Year ended March 31, 2023	22,061	5.5	324	(52.7)	187	(76.1)	722	52.5
Note: Comprehensive income Year ended March 31, 2024 ¥1.414 million [90.0%]								

Year ended March 31, 2023

¥744 million [33.1%]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales		
	Yen	Yen	%	%	%		
Year ended March 31, 2024	254.13	-	10.0	4.5	8.3		
Year ended March 31, 2023	130.11	-	5.4	0.5	1.5		
eference: Share of profit (loss) of entities accounted for using equity method Year ended March 31, 2024 ¥– million							

Reference: Share of profit (loss) of entities accounted for using equity method Year ended March 31, 2024

Year ended March 31, 2023

¥- million

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2024	43,003	14,666	34.0	2,634.33	
As of March 31, 2023	42,663	13,526	31.6	2,430.35	
Reference: Equity As of March 31, 2024 ¥14,635 million					

Reference: Equity

As of March 31, 2023

¥13,501 million

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	3,610	(1,280)	(3,963)	3,590
Year ended March 31, 2023	1,419	1,260	(908)	5,224

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends to net assets	
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)	
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%	
Year ended March 31, 2023	-	0.00	-	50.00	50.00	277	38.4	2.1	
Year ended March 31, 2024	-	0.00	-	80.00	80.00	444	31.5	3.2	
Year ending March 31, 2025 (Forecast)	-	0.00	_	90.00	90.00		33.3		

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year change											
	Net sales		Operating pr	Operating profit Ordinary profit		Operating profit Ordinary profit Profit attributable to owners of parent				Earnings per share	
	Millions of yen	%	Millions of yen	Millions of yen %		%	Millions of yen	%	Yen		
Full year	27,000	5.0	2,200	3.6	2,000	2.7	1,500	6.2	270.00		

No

Note: For the year ending March 31, 2025, as the Company manages financial results annually, the financial results forecast for the first six months is omitted.

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024

(changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements						
Changes in accounting policies due to revisions to accounting standards and other regulations:	No					
Changes in accounting policies due to other reasons:	No					
Changes in accounting estimates:	No					
Restatement of prior period financial statements:	No					

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2024	5,564,200 shares	As of March 31, 2023	5,564,200 shares
Number of treasury shares at the end of the			
As of March 31, 2024	8,695 shares	As of March 31, 2023	8,840 shares
Average number of shares during the period	d		
Year ended March 31, 2024	5,555,544 shares	Year ended March 31, 2023	5,555,206 shares

Reference: Summary of non-consolidated financial results

1. Non-consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Non-consolidated operating resu	(Percentag	ges indic	ate year-on-year cl	hanges)				
	Net sales Op		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	4,996	11.9	(14)	_	54	195.0	87	(83.2)
Year ended March 31, 2023	4,464	10.8	12	(98.3)	18	(97.7)	520	(59.8)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Year ended March 31, 2024	15.71	-
Year ended March 31, 2023	93.73	-

(2) Non-consolidated financial position

		Total assets	Net assets	Equity ratio	Net assets per share
		Millions of yen	Millions of yen	%	Yen
As of March 31, 202	24	31,621	10,116	32.0	1,821.00
As of March 31, 202	23	34,786	10,306	29.6	1,855.25
Reference: Equity	As of March	31, 2024 ¥10,	116 million		
	As of March	31, 2023 ¥10,	306 million		

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of forecasts of financial results, and other special matters

(Caution concerning forward-looking statements)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. These statements do not purport that the Company pledges to realize such statements. Actual performance and other results may differ materially due to various factors.

Consolidated financial statements Consolidated balance sheets

		(Thousands of yen
	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	5,224,298	3,590,94
Operating accounts receivable	1,459,430	1,824,75
Merchandise	115,314	121,33
Real estate for sale	2,222,141	1,914,88
Supplies	97,022	106,14
Other	1,772,957	1,182,06
Total current assets	10,891,164	8,740,12
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	6,676,791	7,038,48
Machinery, equipment and vehicles, net	446,476	531,39
Tools, furniture and fixtures, net	579,147	620,38
Land	16,510,546	18,605,31
Leased assets, net	1,500,456	1,233,80
Construction in progress	67,057	173,23
Total property, plant and equipment	25,780,475	28,202,61
Intangible assets		
Goodwill	364,497	311,39
Leased assets	19,327	9,64
Other	461,811	615,82
Total intangible assets	845,636	936,86
Investments and other assets		
Investment securities	311	31
Deferred tax assets	1,256,908	1,271,11
Guarantee deposits	3,330,117	3,339,28
Other, net	558,632	513,50
Total investments and other assets	5,145,970	5,124,21
Total non-current assets	31,772,082	34,263,69
Total assets	42,663,246	43,003,82

Liabilities 326,723 373,653 Short-term borrowings 3,400,000 2,000,000 Current portion of long-term borrowings 3,721,384 3,137,318 Lease liabilities 300,105 263,643 Income taxes payable 229,946 148,135 Provision for bonuses 164,212 262,911 Provision for bonuses for directors (and other officers) 9,000 20,000 Other 3,697,649 4,129,605 Total current liabilities 11,849,021 10,335,277 Non-current liabilities 14,33,360 1,159,677 Deferred tax liabilities 26,270 23,951 Retirement benefit liability 412,851 389,584 Provision for special compensations 9,850 103,850 Asset retirement obligations 202,417 194,844 Long-term deposits received 6,165,188 7,311,771 Total lono-current liabilities 29,136,249 28,336,936 Net assets 3,948,088 3,948,088 3,948,088 Shareholders' equity 3,13,477 84,4		As of March 31, 2023	(Thousands of yen) As of March 31, 2024
Current liabilities 326,723 373,653 Short-term borrowings 3,400,000 2,000,000 Current portion of long-term borrowings 3,721,384 3,137,315 Lease liabilities 300,105 263,643 Income taxes payable 229,946 148,135 Provision for bonuses 164,212 262,911 Provision for bonuses for directors (and other officers) 3,697,649 4,129,605 Other 3,697,649 4,129,605 Total current liabilities 11,849,021 10,335,277 Non-current liabilities 1,433,360 1,159,674 Lease liabilities 26,270 23,951 Retirement benefit liability 412,851 389,584 Provision for special compensations 9,850 103,850 Asset retirement obligations 202,417 194,844 Long-term deposits received 6,165,188 7,311,771 Total liabilities 29,136,249 28,336,933 Net assets 3,948,088 3,948,088 3,948,088 Shareholders' equity 3,483,077 14,619,7	Liabilities	AS 01 Watch 51, 2025	AS 01 Watch 31, 2024
Trade accounts payable 326,723 373,653 Short-term borrowings 3,400,000 2,000,000 Current portion of long-term borrowings 3,721,384 3,137,318 Lease liabilities 300,105 263,643 Income taxes payable 229,946 148,135 Provision for bonuses 164,212 262,911 Provision for bonuses for directors (and other officers) 3,697,649 4,129,609 Other 3,697,649 4,129,609 Total current liabilities 11,849,021 10,335,277 Non-current liabilities 14,849,021 10,335,277 Non-current liabilities 26,270 23,951 Retirement benefit liability 412,851 389,584 Provision for special compensations 9,850 103,857 Asset retirement obligations 202,417 194,844 Long-term deposits received 6,165,188 7,311,771 Total non-current liabilities 17,287,227 18,001,655 Share capital 3,948,088 3,948,088 3,948,088 Share capital 3,948,088			
Short-term borrowings $3,400,000$ $2,000,000$ Current portion of long-term borrowings $3,721,384$ $3,137,318$ Lease liabilities $300,105$ $263,643$ Income taxes payable $229,946$ $148,133$ Provision for bonuses $164,212$ $262,911$ Provision for bonuses for directors (and other officers) $9,000$ $20,000$ Other $3,697,649$ $4,129,605$ Total current liabilities $11,849,021$ $10,335,277$ Non-current liabilities $1,433,360$ $1,159,674$ Long-term borrowings $8,933,808$ $8,718,080$ Lease liabilities $1,433,360$ $1,159,674$ Deferred tax liabilities $26,270$ $23,951$ Retirement benefit liability $412,851$ $389,584$ Provision for special compensations $9,850$ $103,852$ Asset retirement obligations $202,417$ $194,844$ Long-term deposits received $8,106$ $87,050$ Guarantee deposits received $5,134$ $12,840$ Share capital		326 723	373 653
Current portion of long-term borrowings $3,721,384$ $3,137,318$ Lease liabilities $300,105$ $223,946$ $148,135$ Provision for bonuses $164,212$ $262,911$ Provision for bonuses for directors (and other officers) $9,000$ $20,000$ Other $3,697,649$ $4,129,609$ Total current liabilities $11,849,021$ $10,335,277$ Non-current liabilities $26,270$ $23,951$ Lease liabilities $26,270$ $23,951$ Retirement benorities $26,270$ $23,951$ Retirement benorities $26,270$ $23,951$ Retirement benorities $26,270$ $23,953$ Non-current liabilities $26,270$ $23,953$ Retirement benorities $9,850$ $103,850$ Asset retirement boligations $9,200$ $103,850$ Asset retirement obligations $202,417$ $194,844$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $6,165,188$ $7,311,771$ Total liabilities			
Lease liabilities 300,105 263,643 Income taxes payable 229,946 148,135 Provision for bonuses 164,212 262,911 Provision for bonuses for directors (and other officers) 9,000 20,000 Other 3,697,649 4,129,605 Total current liabilities 11,849,021 10,352,277 Non-current liabilities 1,433,360 1,159,674 Long-term borrowings 8,933,808 8,718,080 Lease liabilities 26,270 23,951 Retirement benefit liability 412,851 389,584 Provision for special compensations 9,850 103,850 Asset retirement obligations 202,417 194,844 Long-term deposits received 61,65,188 7,311,771 Total nabilities 29,136,249 28,336,93 Net assets Share capital 3,948,088 3,948,088 Capital surplus 2,242,908 2,244,531 Retained earnings 7,313,477 8,449,202 Total labilities 29,136,249 28,336,936	•		
Income taxes payable $229,946$ $148,139$ Provision for bonusesfor directors (and other officers) $164,212$ $262,911$ Provision for bonuses for directors (and other officers) $9,000$ $20,000$ Other $3,697,649$ $4,129,609$ Total current liabilities $11,849,021$ $10,335,277$ Non-current liabilities $1,433,360$ $1,159,674$ Long-term borrowings $8,933,808$ $8,718,806$ Lease liabilities $1,433,360$ $1,159,674$ Deferred tax liabilities $26,270$ $23,951$ Retirement benefit liability $412,851$ $389,586$ Provision for special compensations $9,850$ $103,850$ Asset retirement obligations $202,417$ $194,844$ Long-term accounts payable - other $15,374$ $12,846$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $6,165,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,653$ Total iabilities $29,136,249$ $28,336,930$ Net assets $3,948,088$ $3,948,088$ Share holders' equity $3,948,088$ $3,948,088$ Capital surplus $2,242,908$ $2,244,507$ Retained earnings $7,313,477$ $8,449,203$ Total shareholders' equity $13,483,077$ $14,619,776$ Accumulated other comprehensive income $88,388$ $15,266$ Non-controlling interests $25,531$ $31,847$ Total net assets $13,526,997$ $14,$			
Provision for bonuses $164,212$ $262,911$ Provision for bonuses for directors (and other officers) $9,000$ $20,000$ Other $3,697,649$ $4,129,605$ Total current liabilities $11,849,021$ $10,335,277$ Non-current liabilities $14,33,360$ $1,159,674$ Lease liabilities $1,433,360$ $1,159,674$ Deferred tax liabilities $262,70$ $23,951$ Retirement benefit liability $412,851$ $389,584$ Provision for special compensations $9,850$ $103,850$ Asset retirement obligations $202,417$ $194,844$ Long-term accounts payable - other $15,374$ $12,846$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $61,65,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,652$ Net assetsShare capital $3,948,088$ $3,948,088$ Shareholders' equity $2,242,908$ $2,244,531$ Shareholders' equity $13,483,077$ $14,619,772$ Accumulated other comprehensive income $8,388$ $15,266$ Non-controlling interests $25,531$ $31,847$ Total net assets $13,526,997$ $14,666,891$		· · · · · · · · · · · · · · · · · · ·	,
Provision for bonuses for directors (and other officers) $9,000$ $20,000$ Other $3,697,649$ $4,129,609$ Total current liabilities $11,849,021$ $10,335,277$ Non-current liabilities $11,849,021$ $10,335,277$ Non-current biabilities $14,33,360$ $1,159,674$ Lease liabilities $26,270$ $23,951$ Retirement benefit liability $412,851$ $389,584$ Provision for special compensations $9,850$ $103,850$ Asset retirement obligations $20,2417$ $194,844$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $6,165,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,652$ Total liabilities $2,242,908$ $2,244,531$ Retained carnings $7,313,477$ $8,449,203$ Capital surplus $2,242,908$ $2,244,531$ Retained carnings $7,313,477$ $8,449,203$ Treasury shares $(21,396)$ $(22,046)$ Total shareholders' equity $13,483,077$ $14,619,776$ Accumulated other comprehensive income $8,388$ $15,266$ Non-controlling interests $25,531$ $31,847$ Total net assets $25,531$ $31,847$,	,
officers) Other3,697,6494,129,609Total current liabilities11,849,02110,335,277Non-current liabilities1,433,3601,159,674Lease liabilities1,433,3601,159,674Deferred tax liabilities26,27023,951Retirement benefit liability412,851389,584Provision for special compensations9,850103,850Asset retirement obligations202,417194,844Long-term accounts payable - other15,37412,840Long-term deposits received88,10687,050Guarantee deposits received6,165,1887,311,771Total non-current liabilities17,287,22718,001,653Total liabilities29,136,24928,336,930Net assets22,242,9082,244,531Shareholders' equity3,948,0883,948,088Shareholders' equity2,242,9082,244,531Retained earnings7,313,4778,449,203Treasury shares(21,396)(22,046Total shareholders' equity13,483,07714,619,770Accumulated other comprehensive income18,38815,266Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Provision for bonuses for directors (and other	-	,
Total current liabilities $11,849,021$ $10,335,277$ Non-current liabilities $11,849,021$ $10,335,277$ Non-current liabilities $8,933,808$ $8,718,080$ Lease liabilities $1,433,360$ $1,159,674$ Deferred tax liabilities $26,270$ $23,951$ Retirement benefit liability $412,851$ $389,584$ Provision for special compensations $9,850$ $103,850$ Asset retirement obligations $202,417$ $194,844$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $6,165,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,653$ Total habilities $29,136,249$ $28,336,930$ Net assets $21,396$ $(22,046)$ Share capital $3,948,088$ $3,948,088$ Capital surplus $2,242,908$ $2,244,531$ Retained earnings $7,313,477$ $8,449,203$ Total shareholders' equity $13,483,077$ $14,619,776$ Accumulated other comprehensive income $18,388$ $15,268$ Non-controlling interests $25,531$ $31,847$ Total net assets $13,526,997$ $14,666,891$,	
Non-current liabilitiesLong-term borrowings8,933,8088,718,080Lease liabilities1,433,3601,159,674Deferred tax liabilities26,27023,951Retirement benefit liability412,851389,584Provision for special compensations9,850103,850Asset retirement obligations202,417194,844Long-term accounts payable - other15,37412,846Long-term deposits received6,165,1887,311,771Total non-current liabilities17,287,22718,001,653Total liabilities29,136,24928,336,930Net assets2,242,9082,244,531Shareholders' equity3,948,0883,948,088Capital surplus2,242,9082,244,531Retained earnings7,313,4778,449,203Treasury shares(21,396)(22,046Total shareholders' equity13,483,07714,619,776Accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891			
Long-term borrowings $8,933,808$ $8,718,080$ Lease liabilities $1,433,360$ $1,159,674$ Deferred tax liabilities $26,270$ $23,951$ Retirement benefit liability $412,851$ $389,584$ Provision for special compensations $9,850$ $103,850$ Asset retirement obligations $202,417$ $194,844$ Long-term accounts payable - other $15,374$ $12,846$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $6,165,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,653$ Total liabilities $2,242,908$ $2,244,531$ Shareholders' equity $3,948,088$ $3,948,088$ Share capital $3,948,088$ $3,948,086$ Capital surplus $2,242,908$ $2,244,531$ Retained earnings $7,313,477$ $8,449,203$ Treasury shares $(21,396)$ $(22,046)$ Total shareholders' equity $13,483,077$ $14,619,776$ Accumulated other comprehensive income $18,388$ $15,268$ Non-controlling interests $25,531$ $31,847$ Total net assets $13,526,997$ $14,666,891$		11,849,021	10,335,277
Lease liabilities 1,433,360 1,159,674 Deferred tax liabilities 26,270 23,951 Retirement benefit liability 412,851 389,584 Provision for special compensations 9,850 103,850 Asset retirement obligations 202,417 194,844 Long-term accounts payable - other 15,374 12,846 Long-term deposits received 88,106 87,050 Guarantee deposits received 6,165,188 7,311,771 Total non-current liabilities 17,287,227 18,001,653 Total inbilities 29,136,249 28,336,930 Net assets 29,136,249 28,336,930 Share capital 3,948,088 3,948,088 Capital surplus 2,242,908 2,244,531 Retained earnings 7,313,477 8,449,203 Treasury shares (21,396) (22,046 Total shareholders' equity 13,483,077 14,619,776 Accumulated other comprehensive income 18,388 15,268 Non-controlling interests 25,531 31,847			
Deferred tax liabilities $26,270$ $23,951$ Retirement benefit liability $412,851$ $389,584$ Provision for special compensations $9,850$ $103,850$ Asset retirement obligations $202,417$ $194,844$ Long-term accounts payable - other $15,374$ $12,846$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $6,165,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,653$ Total liabilities $29,136,249$ $28,336,930$ Net assetsShare capital $3,948,088$ $3,948,088$ Capital surplus $2,242,908$ $2,244,531$ Retained earnings $7,313,477$ $8,449,203$ Treasury shares $(21,396)$ $(22,046)$ Total shareholders' equity $13,483,077$ $14,619,776$ Accumulated other comprehensive income $18,388$ $15,268$ Non-controlling interests $25,531$ $31,847$ Total net assets $13,526,997$ $14,666,891$			
Retirement benefit liability $412,851$ $389,584$ Provision for special compensations $9,850$ $103,850$ Asset retirement obligations $202,417$ $194,844$ Long-term accounts payable - other $15,374$ $12,846$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $6,165,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,653$ Total liabilities $29,136,249$ $28,336,930$ Net assetsShare capital $3,948,088$ $3,948,088$ Capital surplus $2,242,908$ $2,244,531$ Retained earnings $7,313,477$ $8,449,203$ Treasury shares $(21,396)$ $(22,046)$ Total shareholders' equity $13,483,077$ $14,619,776$ Accumulated other comprehensive income $18,388$ $15,268$ Non-controlling interests $25,531$ $31,847$ Total net assets $13,526,997$ $14,666,891$			
Provision for special compensations $9,850$ $103,850$ Asset retirement obligations $202,417$ $194,844$ Long-term accounts payable - other $15,374$ $12,846$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $6,165,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,653$ Total liabilities $29,136,249$ $28,336,930$ Net assetsShare capital $3,948,088$ $3,948,088$ Capital surplus $2,242,908$ $2,244,531$ Retained earnings $7,313,477$ $8,449,203$ Treasury shares $(21,396)$ $(22,046)$ Total shareholders' equity $13,483,077$ $14,619,776$ Accumulated other comprehensive income $18,388$ $15,268$ Non-controlling interests $25,531$ $31,847$ Total net assets $13,526,997$ $14,666,891$			
Asset retirement obligations202,417194,844Long-term accounts payable - other15,37412,846Long-term deposits received88,10687,050Guarantee deposits received6,165,1887,311,771Total non-current liabilities17,287,22718,001,653Total liabilities29,136,24928,336,930Net assetsShare capital3,948,0883,948,088Capital surplus2,242,9082,244,531Retained earnings7,313,4778,449,203Treasury shares(21,396)(22,046)Total shareholders' equity13,483,07714,619,776Accumulated other comprehensive income18,38815,268Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	•		
Long-term accounts payable - other $15,374$ $12,846$ Long-term deposits received $88,106$ $87,050$ Guarantee deposits received $6,165,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,653$ Total liabilities $29,136,249$ $28,336,930$ Net assetsShare capital $3,948,088$ $3,948,088$ Capital surplus $2,242,908$ $2,244,531$ Retained earnings $7,313,477$ $8,449,203$ Treasury shares $(21,396)$ $(22,046)$ Total shareholders' equity $13,483,077$ $14,619,776$ Accumulated other comprehensive income $18,388$ $15,268$ Non-controlling interests $25,531$ $31,847$ Total net assets $13,526,997$ $14,666,891$,	
Long-term deposits received88,10687,050Guarantee deposits received6,165,1887,311,771Total non-current liabilities17,287,22718,001,653Total liabilities29,136,24928,336,930Net assets29,136,24928,336,930Share capital3,948,0883,948,088Capital surplus2,242,9082,244,531Retained earnings7,313,4778,449,203Treasury shares(21,396)(22,046Total shareholders' equity13,483,07714,619,776Accumulated other comprehensive income18,38815,268Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	e e		
Guarantee deposits received $6,165,188$ $7,311,771$ Total non-current liabilities $17,287,227$ $18,001,653$ Total liabilities $29,136,249$ $28,336,930$ Net assets $29,136,249$ $28,336,930$ Shareholders' equity $3,948,088$ $3,948,088$ Capital surplus $2,242,908$ $2,244,531$ Retained earnings $7,313,477$ $8,449,203$ Treasury shares $(21,396)$ $(22,046)$ Total shareholders' equity $13,483,077$ $14,619,776$ Accumulated other comprehensive income $18,388$ $15,268$ Total accumulated other comprehensive income $18,388$ $15,268$ Non-controlling interests $25,531$ $31,847$ Total net assets $13,526,997$ $14,666,891$			
Total non-current liabilities17,287,22718,001,653Total liabilities29,136,24928,336,930Net assets29,136,24928,336,930Shareholders' equity3,948,0883,948,088Capital surplus2,242,9082,244,531Retained earnings7,313,4778,449,203Treasury shares(21,396)(22,046Total shareholders' equity13,483,07714,619,776Accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891		,	
Total liabilities29,136,24928,336,930Net assetsShare holders' equityShare capital3,948,088Capital surplus2,242,908Retained earnings7,313,477Retained earnings(21,396)Treasury shares(21,396)Commulated other comprehensive incomeRemeasurements of defined benefit plansTotal accumulated other comprehensive incomeNon-controlling interestsNon-controlling interestsTotal net assets13,526,99714,666,891	-		
Net assetsShareholders' equityShare capitalCapital surplusRetained earningsTreasury shares(21,396)Total shareholders' equityAccumulated other comprehensive incomeRemeasurements of defined benefit plansTotal accumulated other comprehensive incomeNon-controlling interestsNon-controlling interestsTotal net assets	Total non-current liabilities	17,287,227	18,001,653
Shareholders' equityShare capital3,948,088Capital surplus2,242,908Capital surplus2,242,908Retained earnings7,313,477Treasury shares(21,396)(21,396)(22,046)Total shareholders' equity13,483,077Accumulated other comprehensive incomeRemeasurements of defined benefit plans18,388Total accumulated other comprehensive incomeNon-controlling interests25,531Total net assets13,526,99714,666,891	Total liabilities	29,136,249	28,336,930
Share capital3,948,0883,948,088Capital surplus2,242,9082,244,531Retained earnings7,313,4778,449,203Treasury shares(21,396)(22,046)Total shareholders' equity13,483,07714,619,776Accumulated other comprehensive income18,38815,268Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Net assets		
Capital surplus2,242,9082,244,531Retained earnings7,313,4778,449,203Treasury shares(21,396)(22,046Total shareholders' equity13,483,07714,619,776Accumulated other comprehensive income18,38815,268Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Shareholders' equity		
Retained earnings7,313,4778,449,203Treasury shares(21,396)(22,046)Total shareholders' equity13,483,07714,619,776Accumulated other comprehensive income18,38815,268Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Share capital	3,948,088	3,948,088
Treasury shares(21,396)(22,046)Total shareholders' equity13,483,07714,619,776Accumulated other comprehensive income815,268Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Capital surplus	2,242,908	2,244,531
Total shareholders' equity13,483,07714,619,776Accumulated other comprehensive income815,268Remeasurements of defined benefit plans18,38815,268Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Retained earnings	7,313,477	8,449,203
Accumulated other comprehensive income Remeasurements of defined benefit plans18,38815,268Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Treasury shares	(21,396)	(22,046
Remeasurements of defined benefit plans18,38815,268Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Total shareholders' equity	13,483,077	14,619,776
Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Accumulated other comprehensive income		
Total accumulated other comprehensive income18,38815,268Non-controlling interests25,53131,847Total net assets13,526,99714,666,891	Remeasurements of defined benefit plans	18,388	15,268
Non-controlling interests 25,531 31,847 Total net assets 13,526,997 14,666,891		18,388	15,268
Total net assets 13,526,997 14,666,891			
	-		
	Total liabilities and net assets	42,663,246	43,003,822

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

		(Thousands of yen)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Net sales	22,061,525	25,717,173
Cost of sales	9,190,361	7,888,020
Gross profit	12,871,163	17,829,152
Selling, general and administrative expenses	12,546,941	15,706,240
Operating profit	324,221	2,122,912
Non-operating income		
Interest income	65	36
Insurance claim income	71,469	17,054
Subsidies for employment adjustment	36,284	-
Other	82,961	73,113
Total non-operating income	190,781	90,204
Non-operating expenses		
Interest expenses	160,378	165,558
Commission expenses	101,620	49,979
Other	65,096	50,026
Total non-operating expenses	327,095	265,565
Ordinary profit	187,907	1,947,551
Extraordinary income		
Gain on sale of non-current assets	18,191	2,494
Gain on bargain purchase	936,750	148,677
Other	_	11,533
Total extraordinary income	954,941	162,705
Extraordinary losses		
Impairment losses	96,974	292,214
Loss on retirement of non-current assets	11,656	58,096
Loss on sale of non-current assets	577	2,064
Special compensation for employees	75,000	-
Provision for special compensations	_	117,500
Other		31,595
Total extraordinary losses	184,207	501,470
Profit before income taxes	958,642	1,608,787
Income taxes - current	211,143	171,155
Income taxes - deferred	21,036	19,861
Total income taxes	232,179	191,016
Profit	726,462	1,417,771
Profit attributable to non-controlling interests	3,668	5,942
Profit attributable to owners of parent	722,794	1,411,829
riont attributable to owners of parent	122,104	1,411,0

Consolidated statements of comprehensive income

		(Thousands of yen)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Profit	726,462	1,417,771
Other comprehensive income		
Remeasurements of defined benefit plans, net of tax	18,122	(3,120)
Total other comprehensive income	18,122	(3,120)
Comprehensive income	744,584	1,414,650
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	740,916	1,408,708
Comprehensive income attributable to non- controlling interests	3,668	5,942

Consolidated statements of changes in equity Fiscal year ended March 31, 2023

-					(Thousands of yen)
			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,948,088	2,663,333	6,868,424	(22,637)	13,457,207
Changes during period					
Dividends of surplus			(277,741)		(277,741)
Profit attributable to owners of parent			722,794		722,794
Purchase of treasury shares				(91)	(91)
Disposal of treasury shares		1,211		1,333	2,544
Change in ownership interest of parent due to transactions with non- controlling interests					
Increase in consolidated subsidiaries - non- controlling interests					
Purchase of shares of consolidated subsidiaries		(421,636)			(421,636)
Net changes in items other than shareholders' equity					
Total changes during period	_	(420,425)	445,052	1,241	25,869
Balance at end of period	3,948,088	2,242,908	7,313,477	(21,396)	13,483,077

	Accumulated other comprehensive income			
	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	266	266	223,125	13,680,600
Changes during period				
Dividends of surplus				(277,741)
Profit attributable to owners of parent				722,794
Purchase of treasury shares				(91)
Disposal of treasury shares				2,544
Change in ownership interest of parent due to transactions with non- controlling interests			1,668	1,668
Increase in consolidated subsidiaries - non- controlling interests			3,600	3,600
Purchase of shares of consolidated subsidiaries			(202,863)	(624,500)
Net changes in items other than shareholders' equity	18,122	18,122	_	18,122
Total changes during period	18,122	18,122	(197,594)	(153,602)
Balance at end of period	18,388	18,388	25,531	13,526,997

Fiscal year ended March 31, 2024

•					(Thousands of yen)
			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	3,948,088	2,242,908	7,313,477	(21,396)	13,483,077
Changes during period					
Dividends of surplus			(277,768)	-	(277,768)
Profit attributable to owners of parent			1,411,829	_	1,411,829
Purchase of treasury shares				(1,790)	(1,790)
Disposal of treasury shares		1,106		1,139	2,246
Change in ownership interest of parent due to transactions with non- controlling interests					
Increase in consolidated subsidiaries - non- controlling interests					
Purchase of shares of consolidated subsidiaries		516	1,665		2,181
Net changes in items other than shareholders' equity					-
Total changes during period	-	1,623	1,135,726	(650)	1,136,698
Balance at end of period	3,948,088	2,244,531	8,449,203	(22,046)	14,619,776

	Accumulated other comprehensive income			
	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	18,388	18,388	25,531	13,526,997
Changes during period				
Dividends of surplus				(277,768)
Profit attributable to owners of parent				1,411,829
Purchase of treasury shares				(1,790)
Disposal of treasury shares				2,246
Change in ownership interest of parent due to transactions with non- controlling interests			5,942	5,942
Increase in consolidated subsidiaries - non- controlling interests			2,555	2,555
Purchase of shares of consolidated subsidiaries			(2,181)	_
Net changes in items other than shareholders' equity	(3,120)	(3,120)	_	(3,120)
Total changes during period	(3,120)	(3,120)	6,315	1,139,894
Balance at end of period	15,268	15,268	31,847	14,666,891

Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from operating activities		
Profit before income taxes	958,642	1,608,787
Depreciation	930,916	1,057,436
Amortization of goodwill	83,842	53,104
Increase (decrease) in allowance for doubtful accounts	_	(3,024)
Increase (decrease) in provision for bonuses	15,800	88,199
Increase (decrease) in retirement benefit liability	(10,780)	(67,038)
Increase (decrease) in provision for bonuses for directors (and other officers)	(2,000)	11,000
Increase(decrease)in provision for special compensation	_	94,000
Interest and dividend income	(65)	(68
Interest expenses	160,378	165,558
Subsidies for employment adjustment	(36,284)	-
Insurance claim income	(71,469)	(17,054
Loss (gain) on sale of property, plant and equipment	(17,614)	(430
Loss on retirement of non-current assets	11,656	58,096
Impairment losses	96,974	292,214
Commission expenses	101,620	49,979
Gain on bargain purchase	(936,750)	(148,677
Other extraordinary loss (income)	75,000	_
Decrease (increase) in trade receivables	(327,405)	(328,055
Decrease (increase) in inventories	2,051,714	71,272
Decrease (increase) in other assets	(420,727)	575,402
Increase (decrease) in trade payables	56,849	46,929
Increase/decrease in consumption taxes payable/consumption taxes refund receivable	47,855	82,103
Increase (decrease) in other liabilities	(846,502)	255,416
Subtotal	1,921,649	3,945,153
Interest and dividends received	65	68
Interest paid	(160,813)	(162,460
Proceeds from subsidies for employment adjustment	38,622	_
Proceeds from insurance income	71,469	28,588
Income taxes paid	(451,186)	(200,716)
Net cash provided by (used in) operating activities	1,419,807	3,610,633

		(Thousands of yen)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from investing activities		
Payments into time deposits	(3,000)	-
Purchase of property, plant and equipment	(1,102,047)	(1,026,748)
Proceeds from sale of property, plant and equipment	22,964	2,494
Purchase of intangible assets	(73,860)	(205,209)
Payments for asset retirement obligations	_	(10,300)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	_	(58,421)
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation	3,887,095	_
Expenses due to transfer of receivables	(1,500,000)	_
Other, net	29,643	17,234
Net cash provided by (used in) investing activities	1,260,795	(1,280,950)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,100,000)	(1,484,850)
Proceeds from long-term borrowings	6,926,600	3,180,000
Repayments of long-term borrowings	(5,323,212)	(3,894,944)
Repayments of lease liabilities	(303,510)	(308,289)
Purchase of treasury shares	(91)	(1,790)
Dividends paid	(277,684)	(277,869)
Dividends paid to non-controlling interests	(2,000)	_
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(293,750)	-
Purchase of treasury shares of subsidiaries	(330,750)	-
Net increase (decrease) in guarantee deposits received	(204,587)	(1,175,293)
Net cash provided by (used in) financing activities	(908,985)	(3,963,037)
Net increase (decrease) in cash and cash equivalents	1,771,617	(1,633,354)
Cash and cash equivalents at beginning of period	3,452,681	5,224,298
Cash and cash equivalents at end of period	5,224,298	3,590,943