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May 13, 2024

# Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (Under Japanese GAAP)

Company name: Kurabo Industries Ltd. Listing: Tokyo Stock Exchange

Securities code: 3106

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Scheduled date of ordinary general meeting of shareholders:

Scheduled date to commence dividend payments:

Scheduled date to file annual securities report:

June 25, 2024

June 26, 2024

June 25, 2024

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing:

Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

# 1. Consolidated financial results for the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2024	151,314	(1.4)	9,186	5.9	10,191	1.7	6,738	22.1
March 31, 2023	153,522	16.1	8,676	15.2	10,024	14.1	5,516	(1.5)

Note: Comprehensive income For the fiscal year ended March 31, 2024: ¥19,481 million [103.3%] For the fiscal year ended March 31, 2023: ¥9,582 million [80.4%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ordinary profit/ total assets	Operating profit/ net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2024	362.50	_	6.2	5.6	6.1
March 31, 2023	287.08	=	5.6	5.9	5.7

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2024: \$\frac{43}{2}\$ million For the fiscal year ended March 31, 2023: \$\frac{42}{2}\$ million

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share	
As of	Millions of yen	Millions of yen	%	Yen	
March 31, 2024	192,789	118,074	60.6	6,513.02	
March 31, 2023	174,086	102,907	58.2	5,386.20	

Reference: Equity

As of March 31, 2024: ¥116,849 million As of March 31, 2023: ¥101,334 million

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
March 31, 2024	12,864	(387)	(6,951)	16,123	
March 31, 2023	2,516	(2,969)	(3,581)	10,360	

#### 2. Cash dividends

		Annual	dividends po	er share	Total cash		Ratio of	
	First quarter- end	Second quarter- end	Third quarter- end	Fiscal year-end	Total	dividends (Total)	Payout ratio (Consolidated)	dividends to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2023	_	35.00	-	35.00	70.00	1,336	24.4	1.4
Fiscal year ended March 31, 2024	_	40.00	-	60.00	100.00	1,842	27.6	1.7
Fiscal year ending March 31, 2025 (Forecast)	_	60.00	_	60.00	120.00		29.9	

Note: The Company has changed the fiscal year-end dividend per share for the fiscal year ended March 31, 2024 from \(\pm\)40 to \(\pm\)60. For more details, please refer to the news release "Notice Concerning Dividends of Surplus (Increase of Dividend)" dated today (May 13, 2024).

# 3. Forecast of consolidated financial results for the fiscal year ending March 31, 2025 (from April 1, 2024 to March 31, 2025) (Percentages indicate year-on-year changes.)

	Net sales	3	Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	69,000	(5.0)	2,300	(40.7)	2,900	(35.9)	1,900	(24.7)	105.90
Full year	153,000	1.1	9,300	1.2	10,200	0.1	7,200	6.8	401.32

#### \* Notes

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None
- (3) Number of issued shares (common shares)
  - (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2024	19,000,000 shares
As of March 31, 2023	20,000,000 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2024	1,059,028 shares
As of March 31, 2023	1,186,212 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2024	18,588,983 shares
Fiscal year ended March 31, 2023	19,217,294 shares

Note: The Company has introduced the Board Benefit Trust, a share-based compensation plan for directors, etc. using a trust, and the Company's shares held by the trust account are included in the number of treasury shares.

#### (Reference) Overview of non-consolidated financial results

# Non-consolidated financial results for the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

#### (1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2024	74,962	(5.0)	4,452	1.8	6,205	4.2	6,791	71.5
March 31, 2023	78,879	15.2	4,373	11.3	5,956	15.0	3,958	(1.1)

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2024	365.34	-
March 31, 2023	206.01	-

#### (2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share	
As of	Millions of yen	Millions of yen	%	Yen	
March 31, 2024	151,954	95,518	62.9	5,324.02	
March 31, 2023	129,359	80,762	62.4	4,292.75	

Reference: Equity

As of March 31, 2024: ¥95,518 million As of March 31, 2023: ¥80,762 million

- \* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.
- \* Proper use of earnings forecasts, and other special matters (Caution regarding forward-looking statements and others)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, the statements herein do not constitute assurances regarding the Company's actual results. Actual financial and other results may differ substantially from the statements herein due to various factors. For matters regarding the above earnings forecasts, please refer to "(4) Future outlook" of "1. Overview of operating results and others" on page 4 of the attached materials.

#### (Regarding the financial results briefing)

The Company plans to hold a financial results briefing for institutional investors and analysts on Thursday, May 30, 2024. The explanatory materials on financial results to be distributed at the briefing will be posted on the Company's website following the briefing.

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#### 1. Overview of operating results and others

#### (1) Overview of operating results for the fiscal year under review

During the fiscal year ended March 31, 2024, the Japanese economy was on a recovery trend but lacked dynamism, mainly stemming from sluggish growth in private consumption caused by rising prices, while normalization of economic activities progressed due to the reclassification of COVID-19 to a Class V Infectious Disease.

Although the semiconductor production-related market, which is the sales destination of high-performance plastic products and other goods, growth and priority businesses of the Group, entered a correction phase and slowed, but went on a track to recovery gradually toward the end of the fiscal year under review. Furthermore, the automobile market was also generally on a recovery trend with the dwindling impact of product cutback caused by semiconductor shortages, whereas the textile and apparel market showed a delayed recovery partly due to the unusually warm winter.

In this type of environment, the Group has strived to expand business operations of growth and priority businesses such as semiconductor production-related business and functional films, and to enhance the earning capability of core businesses such as textiles and flexible polyurethane foam based on the basic policy of "expand high-profit businesses and strengthen core businesses to achieve sustainable growth" in the medium-term corporate business plan "Progress' 24" (FY2022–FY2024) that is currently underway.

As a result, net sales were ¥151.3 billion (down 1.4% YoY), operating profit was ¥9.18 billion (up 5.9% YoY), ordinary profit was ¥10.19 billion (up 1.7% YoY), and profit attributable to owners of parent was ¥6.73 billion (up 22.1% YoY). Each of these consolidated profits marked a record high.

Results by segment are as follows.

#### (Textiles)

Yarns experienced decreased revenue due to weak performance of a Brazilian subsidiary resulting from market deterioration and decreased orders for denim at a Thai subsidiary and for underwear and socks at an Indonesian subsidiary despite steady sales of the high-performance product "NaTech," which uses raw material reform technology.

Fabrics experienced increased revenue due to additional orders of casual clothing materials for clothes of favorable sales in stores although sales of uniform materials were weak due to lackluster orders despite carrying out the price pass-through from increased cost resulting from the effect of foreign exchange, etc.

Textile products (sewn products, etc.) experienced decreased revenue from decreased orders due to the impact of inventory adjustments by customers, etc.

As a result, net sales were ¥51.1 billion (down 9.6% YoY) with operating loss of ¥0.25 billion (operating profit of ¥0.3 billion in the previous fiscal year) due in part to increased costs.

#### (Chemical Products)

Flexible polyurethane foam for automotive interior experienced increased revenue due to steady orders at domestic and Brazilian subsidiaries, along with a recovery in automobile production and other factors, as well as due to carrying out the price pass-through from increased costs resulting from price hikes in raw materials and fuels, despite the sluggish sales at Chinese subsidiaries.

Functional resin products experienced increased revenue due to a recovery in orders of solar cells and functional films for automobiles, despite a decrease in orders for high-performance plastic products for semiconductor production in line with a slowdown in semiconductor demand.

Housing construction products experienced decreased revenue due to a decline in heat-insulating work, despite steady sales of heat-insulating materials.

Nonwoven fabrics experienced decreased revenue due to weak orders for applications in masks and automotive filters.

As a result, net sales were \(\frac{4}{61.3}\) billion (up 2.7% YoY) with operating profit of \(\frac{4}{3.96}\) billion (up 6.7% YoY). (Advanced Technology)

Electronics businesses experienced increased revenue due to steady sales of film thickness meters, chemical concentration meters and other products with the easing of component supply shortages as well as due to

large-scale projects at a subsidiary for silicon wafer cleaning equipment, despite sluggish sales of AFVI systems for HDI/Flex PCB.

Engineering businesses experienced increased revenue due to steady performance by exhaust gas treatment facilities and chemical supply systems for the semiconductor industry as well as large-scale facilities projects at a subsidiary for the pharmaceutical manufacturing industry.

Biomedical businesses experienced increased revenue due to strong overseas sales of mixer/deaerator. Machine tools experienced decreased revenue as KURAKI Co., Ltd., which was engaged in manufacturing and sales of machine tools, etc., was excluded from consolidation in the fourth quarter of the fiscal year ended March 31, 2024 due to transfer of all its shares.

As a result, net sales were \(\frac{4}{25.5}\) billion (up 5.2% YoY) with operating profit of \(\frac{4}{3.57}\) billion (up 26.1% YoY). (Food and Services)

Freeze-dried foods experienced decreased revenue due to sluggish sales of instant noodle ingredients, molding soup, etc. because of the impact of restrained purchasing caused by increased retail sales prices as well as declining demand for in-home foods associated with the recovery of demand for eating out.

Hotels and their related services experienced increased revenue amidst favorable accommodation performance due to rises in room occupancy rates and a guest room rate per room mainly backed by abolishment of restrictions on activity and demand from inbound tourism, as well as the recovery trend of banquets and restaurants.

As a result, net sales were ¥9.5 billion (up 3.0% YoY) with operating profit of ¥0.64 billion (up 38.4% YoY). (Real Estate)

Due to the start of rentals of new properties, real estate leasing recorded net sales of \(\frac{\pma}{3}\).7 billion (up 1.8% YoY), but operating profit totaled \(\frac{\pma}{2}\).33 billion (down 4.1% YoY) resulting from an increase in repair expenses, etc.

#### (2) Overview of financial position for the fiscal year under review

(Assets, liabilities and net assets)

Total assets at the end of the fiscal year ended March 31, 2024 increased by ¥18.7 billion from the end of the previous fiscal year to ¥192.7 billion mainly due to an increase in investment securities following a rise in share prices, although inventories decreased.

Liabilities increased by ¥3.5 billion from the end of the previous fiscal year to ¥74.7 billion mainly due to an increase in deferred tax liabilities, although short-term borrowings decreased.

Net assets increased by ¥15.1 billion from the end of the previous fiscal year to ¥118.0 billion mainly due to increases in valuation difference on available-for-sale securities and retained earnings.

As a result of the above, the equity-to-asset ratio was 60.6%, up 2.4 percentage points.

#### (3) Overview of cash flows for the fiscal year under review

Cash and cash equivalents (hereinafter "cash") at the end of the fiscal year ended March 31, 2024 increased by ¥5.76 billion from the end of the previous fiscal year to ¥16.12 billion. The respective cash flow positions and the factors thereof are as follows.

Cash flows from operating activities

Net cash provided by operating activities in the fiscal year ended March 31, 2024 was \(\xi\)12.86 billion (compared to \(\xi\)2.51 billion in net cash provided by operating activities in the previous fiscal year). This was mainly due to profit before income taxes of \(\xi\)10.51 billion and internal reserves for depreciation of \(\xi\)5.08 billion, despite income taxes paid of \(\xi\)2.95 billion.

Cash flows from investing activities

Net cash used in investing activities in the fiscal year under review was \(\frac{4}{2}\).38 billion (compared to \(\frac{4}{2}\).96 billion in net cash used in investing activities in the previous fiscal year). This was mainly due to purchase of property, plant and equipment and intangible assets of \(\frac{4}{4}\).59 billion, despite proceeds from sale of shares of

subsidiaries resulting in change in scope of consolidation of \(\frac{\text{\frac{4}}}{2.44}\) billion and proceeds from sale of investment securities of \(\frac{\text{\frac{4}}}{2.18}\) billion.

Cash flows from financing activities

Net cash used in financing activities in the fiscal year under review was \(\frac{4}{2}\). 58 billion (compared to \(\frac{4}{3}\).58 billion in net cash used in financing activities in the previous fiscal year). This was mainly due to purchase of treasury shares of \(\frac{4}{2}\).47 billion and repayments of long-term borrowings of \(\frac{4}{1}\).91 billion.

(Reference) Trends in cash flow indicators

	Fiscal year ended Mar. 31, 2020	Fiscal year ended Mar. 31, 2021	Fiscal year ended Mar. 31, 2022	Fiscal year ended Mar. 31, 2023	Fiscal year ended Mar. 31, 2024
Equity-to-asset ratio (%)	53.7	54.8	57.4	58.2	60.6
Equity-to-asset ratio on a market value basis (%)	32.2	23.2	20.8	27.2	32.6
Ratio of interest-bearing debt to cash flows (years)	2.9	3.0	1.5	6.2	1.0
Interest coverage ratio (times)	29.4	40.9	51.8	7.7	39.1

(Notes) Equity-to-asset ratio: Equity / Total assets

Equity-to-asset ratio on a market value basis: Market capitalization / Total assets

Ratio of interest-bearing debt to cash flows: Interest-bearing debt / Operating cash flow

Interest coverage ratio: Operating cash flow / Interest payments

- 1. All items are calculated using consolidated financial data.
- 2. Market capitalization is based on the number of issued shares excluding treasury shares.
- 3. Operating cash flow represents cash flows from operating activities per the consolidated statement of cash flows.
- 4. Interest-bearing debt includes all liabilities recorded on the consolidated balance sheet for which interest is being paid. In addition, interest payments represent interest paid per the consolidated statement of cash flows.

#### (4) Future outlook

As for future economic conditions, while gradual growth can be expected as a result of cyclical improvement of wages and prices, there is concern on the external demand front, such as a slowing of the Chinese economy and the impact on logistics and resource prices from rising tensions in the Middle East situation.

Under this business environment, responses to the rising wages and logistics costs, and the risk of fluctuations in prices of raw materials and fuels are a continuous challenge, and we will continue to promote the price pass-through and cost reduction.

As for the full-year consolidated financial outlook for the fiscal year ending March 31, 2025, we forecast net sales of \$153.0 billion, operating profit of \$9.3 billion, ordinary profit of \$10.2 billion, and profit attributable to owners of parent of \$7.2 billion.

In addition, the above financial forecasts were prepared based on information available as of the release date of these materials, and actual operating results may differ from the financial forecasts due to various factors in the future.

#### 2. Basic policy regarding selection of accounting standards

The Group's policy is to prepare consolidated financial statements under the Japanese GAAP for the time being, in light of period-to-period comparability and company-to-company comparability of consolidated financial statements.

Regarding the application of the International Financial Reporting Standards (IFRS), we intend to respond appropriately after giving consideration to domestic and overseas situations.

# 3. Consolidated financial statements and significant notes thereto

## (1) Consolidated balance sheet

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		(withfields of year)
	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	10,392	16,156
Notes and accounts receivable - trade, and contract assets	31,297	32,432
Electronically recorded monetary claims - operating	6,596	7,664
Merchandise and finished goods	16,561	15,474
Work in process	9,801	6,505
Raw materials and supplies	6,821	7,732
Other	3,345	3,400
Allowance for doubtful accounts	(45)	(47)
Total current assets	84,771	89,320
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	23,230	21,438
Machinery, equipment and vehicles, net	9,123	9,655
Land	11,732	10,997
Leased assets, net	869	693
Construction in progress	875	729
Other, net	1,345	1,133
Total property, plant and equipment	47,176	44,646
Intangible assets	1,447	1,717
Investments and other assets		
Investment securities	36,868	53,409
Deferred tax assets	1,684	1,634
Retirement benefit asset	1,346	1,382
Other	1,028	915
Allowance for doubtful accounts	(236)	(238)
Total investments and other assets	40,690	57,104
Total non-current assets	89,315	103,469
Total assets	174,086	192,789

	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	17,237	18,598
Electronically recorded obligations - operating	4,004	3,939
Short-term borrowings	13,002	9,331
Lease liabilities	148	154
Accrued expenses	2,832	2,901
Income taxes payable	1,636	2,548
Provision for bonuses	1,461	1,444
Other	5,706	5,138
Total current liabilities	46,030	44,055
Non-current liabilities		
Long-term borrowings	1,555	2,313
Lease liabilities	708	542
Deferred tax liabilities	3,947	9,269
Provision for retirement benefits for directors (and other officers)	226	213
Provision for share-based payments	128	178
Retirement benefit liability	12,891	12,188
Long-term leasehold and guarantee deposits received	5,439	5,665
Other	253	286
Total non-current liabilities	25,149	30,659
Total liabilities	71,179	74,714
Net assets		
Shareholders' equity		
Share capital	22,040	22,040
Capital surplus	15,210	15,237
Retained earnings	61,137	64,164
Treasury shares	(2,477)	(2,654)
Total shareholders' equity	95,910	98,788
Accumulated other comprehensive income	/-	7
Valuation difference on available-for-sale securities	13,193	25,054
Deferred gains or losses on hedges	(43)	49
Foreign currency translation adjustment	(7,523)	(6,982)
Remeasurements of defined benefit plans	(202)	(60)
Total accumulated other comprehensive income	5,424	18,061
Non-controlling interests	1,572	1,225
Total net assets	102,907	118,074
Total liabilities and net assets	174,086	192,789

# (2) Consolidated statement of income and consolidated statement of comprehensive income Consolidated statement of income

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	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Net sales	153,522	151,314
Cost of sales	124,077	120,985
Gross profit	29,445	30,328
Selling, general and administrative expenses	20,768	21,142
Operating profit	8,676	9,186
Non-operating income		
Interest income	48	118
Dividend income	1,215	1,315
Share of profit of entities accounted for using equity		42
method	21	43
Other	973	395
Total non-operating income	2,259	1,871
Non-operating expenses		
Interest expenses	351	363
Expenses on inactive non-current assets	200	125
Loss on disposal of non-current assets	52	122
Other	305	255
Total non-operating expenses	910	866
Ordinary profit	10,024	10,191
Extraordinary income		
Gain on sale of investment securities	464	1,602
Subsidy income	_	99
Gain on sale of non-current assets	162	-
Total extraordinary income	627	1,701
Extraordinary losses		
Impairment losses	2,432	588
Loss on sale of shares of subsidiaries and associates	_	530
Loss on disposal of non-current assets	294	121
Loss on tax purpose reduction entry of non-current assets	_	99
Loss on valuation of investment securities	11	18
Loss on sale of investment securities	_	15
Losses on fire disaster	295	
Total extraordinary losses	3,034	1,375
Profit before income taxes	7,618	10,517
Income taxes - current	3,075	3,906
Income taxes - deferred	(1,028)	(110)
Total income taxes	2,047	3,795
Profit	5,571	6,721
Profit (loss) attributable to non-controlling interests	54	(16
Profit attributable to owners of parent	5,516	6,738

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	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Profit	5,571	6,721
Other comprehensive income		
Valuation difference on available-for-sale securities	2,782	11,852
Deferred gains or losses on hedges	(96)	93
Foreign currency translation adjustment	1,222	631
Remeasurements of defined benefit plans, net of tax	68	141
Share of other comprehensive income of entities accounted for using equity method	34	40
Total other comprehensive income	4,010	12,759
Comprehensive income	9,582	19,481
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	9,386	19,375
Comprehensive income attributable to non-controlling interests	195	106

## (3) Consolidated statement of changes in equity

Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	22,040	15,210	59,293	(2,082)	94,461
Changes during period					
Dividends of surplus			(2,066)		(2,066)
Profit attributable to owners of parent			5,516		5,516
Purchase of treasury shares				(2,002)	(2,002)
Disposal of treasury shares					-
Cancellation of treasury shares		(1,607)		1,607	-
Transfer from retained earnings to capital surplus		1,607	(1,607)		_
Change in ownership interest of parent due to transactions with non-controlling interests					-
Net changes in items other than shareholders' equity					
Total changes during period	_	_	1,843	(394)	1,448
Balance at end of period	22,040	15,210	61,137	(2,477)	95,910

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasureme nts of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	10,410	52	(8,637)	(270)	1,555	1,398	97,415
Changes during period							
Dividends of surplus							(2,066)
Profit attributable to owners of parent							5,516
Purchase of treasury shares							(2,002)
Disposal of treasury shares							-
Cancellation of treasury shares							_
Transfer from retained earnings to capital surplus							-
Change in ownership interest of parent due to transactions with non-controlling interests							-
Net changes in items other than shareholders' equity	2,782	(96)	1,114	68	3,869	173	4,043
Total changes during period	2,782	(96)	1,114	68	3,869	173	5,492
Balance at end of period	13,193	(43)	(7,523)	(202)	5,424	1,572	102,907

			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	22,040	15,210	61,137	(2,477)	95,910
Changes during period					
Dividends of surplus			(1,418)		(1,418)
Profit attributable to owners of parent			6,738		6,738
Purchase of treasury shares				(2,477)	(2,477)
Disposal of treasury shares				8	8
Cancellation of treasury shares		(2,292)		2,292	-
Transfer from retained earnings to capital surplus		2,292	(2,292)		_
Change in ownership interest of parent due to transactions with non-controlling interests		27			27
Net changes in items other than shareholders' equity					
Total changes during period	_	27	3,027	(177)	2,877
Balance at end of period	22,040	15,237	64,164	(2,654)	98,788

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasureme nts of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	13,193	(43)	(7,523)	(202)	5,424	1,572	102,907
Changes during period							
Dividends of surplus							(1,418)
Profit attributable to owners of parent							6,738
Purchase of treasury shares							(2,477)
Disposal of treasury shares							8
Cancellation of treasury shares							=
Transfer from retained earnings to capital surplus							-
Change in ownership interest of parent due to transactions with non-controlling interests							27
Net changes in items other than shareholders' equity	11,860	93	541	141	12,637	(347)	12,289
Total changes during period	11,860	93	541	141	12,637	(347)	15,167
Balance at end of period	25,054	49	(6,982)	(60)	18,061	1,225	118,074

		(IVIIIIIIII OI )
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from operating activities		
Profit before income taxes	7,618	10,517
Depreciation	5,181	5,086
Impairment losses	2,432	588
Increase (decrease) in retirement benefit liability	9	9
Increase (decrease) in provision for share-based payments	53	50
Increase (decrease) in allowance for doubtful accounts	(18)	(28
Interest and dividend income	(1,264)	(1,433
Interest expenses	351	363
Losses on fire disaster	295	-
Foreign exchange losses (gains)	(102)	(46
Share of loss (profit) of entities accounted for using equity method	(21)	(43
Loss (gain) on sale of property, plant and equipment and intangible assets	(162)	(2)
Loss on retirement of property, plant and equipment and intangible assets	11	20
Loss (gain) on sale of short-term and long-term investment securities	(464)	(1,586
Loss (gain) on valuation of short-term and long-term investment securities	11	18
Loss (gain) on sale of shares of subsidiaries and associates	-	530
Decrease (increase) in accounts receivable - trade, and contract assets	(1,686)	(2,736
Decrease (increase) in inventories	(6,931)	508
Increase (decrease) in trade payables	(1,652)	1,565
Other, net	1,115	1,251
Subtotal	4,777	14,615
Interest and dividends received	1,276	1,424
Interest paid	(325)	(328
Subsidies received	184	108
Payments associated with losses on fire disaster	(293)	
Income taxes paid	(3,103)	(2,954
Net cash provided by (used in) operating activities	2,516	12,864

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from investing activities		
Decrease (increase) in time deposits	9	(29)
Purchase of property, plant and equipment and intangible assets	(4,536)	(4,590)
Proceeds from sale of property, plant and equipment and intangible assets	232	35
Purchase of investment securities	(14)	(9)
Proceeds from sale of investment securities	1,604	2,181
Loan advances	(26)	(5)
Proceeds from collection of loans receivable	67	3
Proceeds from sale of shares of subsidiaries resulting in		2,440
change in scope of consolidation		2,440
Other, net	(306)	(412)
Net cash provided by (used in) investing activities	(2,969)	(387)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	2,032	(1,089)
Proceeds from long-term borrowings	100	1,186
Repayments of long-term borrowings	(576)	(1,915)
Purchase of treasury shares	(2,002)	(2,477)
Repayments of lease liabilities	(168)	(133)
Dividends paid	(2,061)	(1,417)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	-	(394)
Repayments of construction assistance fund	(882)	(475)
Other, net	(22)	(234)
Net cash provided by (used in) financing activities	(3,581)	(6,951)
Effect of exchange rate change on cash and cash equivalents	321	238
Net increase (decrease) in cash and cash equivalents	(3,713)	5,763
Cash and cash equivalents at beginning of period	14,073	10,360
Cash and cash equivalents at end of period	10,360	16,123

#### (5) Notes to consolidated financial statements

(Notes on premise of going concern)

Not applicable.

#### (Notes on consolidated balance sheet)

#### (Contingent liabilities)

On June 30, 2022, a fire broke out at the logistics facility Ami No. 2 Logistics Center of SBS Flec Co., Ltd. (location: 6-1 Hoshinosato, Ami-machi, Inashiki-gun, Ibaraki) at which the Company's Chemical Products Division had conducted heat-insulating work. The fire was extinguished on July 5, 2022. Regarding this fire accident, SBS Flec Co., Ltd. filed a lawsuit on September 6, 2023 for around \(\frac{\pmathbf{4}}{4}.4\) billion in damages against three companies related to the fire including the Company (hereinafter the "Lawsuit").

The Company has evaluated the details of the claims in the Lawsuit and is responding as appropriate through our attorneys.

On December 19, 2022, SBS Flec Co., Ltd.'s parent company SBS Holdings, Inc. announced regarding the fire accident that it had received an insurance payment of \(\frac{4}{5}\),236 million for the fixed assets burnt and damaged by the fire, and it is possible that the insurance company could file a claim for recovery. Furthermore, related to the fire accident, for around \(\frac{4}{1}\).1 billion initially estimated for the demolition costs for the Ami No. 2 Logistics Center, we received a notification from the relevant companies that around \(\frac{4}{9}\).68 billion in costs had been incurred at the end of April 2023. Depending on the future proceedings of the Lawsuit and the results of discussion, the Company could incur damages.

#### (Additional information)

We believe that the incurrence of damages to the Company related to the Lawsuit, etc. as well as the impact on earnings will become clear as a result of the future proceedings of the Lawsuit and the results of discussion, and the details and amounts of any damages to the Company from the fire accident have not been determined at this point in time. The Company will announce any specific impact on earnings in the future as soon as it becomes clear.

#### (Changes in presentation)

#### (Consolidated balance sheet)

"Electronically recorded monetary claims - operating," which was included in "Notes and accounts receivable - trade, and contract assets" under current assets and "Electronically recorded obligations - operating," which was included in "Notes and accounts payable - trade" under current liabilities in the previous fiscal year, have been presented separately from the fiscal year under review due to their increasing materiality. To reflect these changes in presentation, the consolidated financial statements for the previous fiscal year were restated.

As a result, ¥37,894 million that was presented in "Notes and accounts receivable - trade, and contract assets" under current assets in the consolidated balance sheet for the previous fiscal year were reclassified as ¥31,297 million of "Notes and accounts receivable - trade, and contract assets" and ¥6,596 million of "Electronically recorded monetary claims – operating," and ¥21,242 million that was presented in "Notes and accounts payable - trade" under current liabilities was reclassified as ¥17,237 million of "Notes and accounts payable - trade" and ¥4,004 million of "Electronically recorded obligations - operating" under current liabilities.

#### (Consolidated statement of income)

"Foreign exchange gains," which was presented separately under non-operating income in the previous fiscal year, has been included in "Other" under non-operating income from the fiscal year under review because it has become immaterial. In addition, "Loss on disposal of non-current assets," which was included in "Other" under non-operating expenses in the previous fiscal year, has been presented separately from the fiscal year under review due to its increasing materiality. To reflect these changes in presentation, the consolidated financial statements for the previous fiscal year were restated.

As a result, ¥532 million that was presented in "Foreign exchange gains" and ¥440 million that was presented in "Other" under non-operating income in the consolidated statement of income for the previous fiscal year were reclassified as ¥973 million of "Other" under non-operating income, and ¥358 million that was presented

in "Other" under non-operating expenses was reclassified as \foatiete 52 million of "Loss on disposal of non-current assets" and \footnote{305} million of "Other" under non-operating expenses.

#### (Additional information)

#### (Share-based compensation plan for directors and other officers)

The Company has introduced a share-based compensation plan using a trust (hereinafter the "Plan") for directors (excluding outside directors, directors who are audit and supervisory committee members and residents outside Japan; the same shall apply hereinafter) and executive officers (excluding residents outside Japan; hereinafter collectively referred to as "Directors, etc.") in order to raise their consciousness of contributing to improvement in business performance over the medium to long term and enhancement of corporate value by making the linkage between remuneration of Directors, etc. and the Company's operating results and share value clearer and having Directors, etc. share gains and risks of stock price fluctuations with shareholders.

#### (1) Overview of the transaction

The Plan is a share-based compensation plan in which a trust established by the Company's contribution of money (hereinafter the "Trust") acquires the Company's shares, and the Company's shares are delivered to each Director, etc. through the Trust in the number corresponding to the number of points granted by the Company to each Director, etc. The timing when each Director, etc. receives delivered shares of the Company is the time of retirement of the Director, etc. from his or her position in principle.

### (2) The Company's own shares remaining in the trust

Shares of the Company remaining in the trust have been recorded as treasury shares in net assets at the carrying amount (excluding the amount of incidental costs) in the trust. The carrying amount and number of these treasury shares were \(\frac{4}{2}14\) million and 103 thousand shares in the previous fiscal year, and \(\frac{4}{3}86\) million and 161 thousand shares in the fiscal year under review.

#### (Segment information, etc.)

#### [Segment information]

1. Overview of reportable segments

The Company's reportable segments are components of the Group's businesses on which separate financial information is available and which are examined regularly by the Board of Directors to decide allocation of managerial resources and assess business performance.

The Company has established a division (or responsible department) by product/service, and for the Food and Services segment, consolidated subsidiaries have been established. These divisions, etc. formulate domestic and overseas comprehensive strategies for products and services that they handle and conduct business activities.

Accordingly, the Group's businesses consist of segments classified by product/service based on divisions, etc., and five segments of "Textiles," "Chemical Products," "Advanced Technology," "Food and Services" and "Real Estate" are reportable segments.

The description of main businesses that belong to each reportable segment is as follows.

Reportable segments	Description of business
Textiles	Manufacturing and sales of yarns, fabrics and textile products (sewn products, etc.)
Chemical Products	Manufacturing, processing and sales of flexible polyurethane foam, functional resin products (functional films, and high-performance plastic products), housing construction products (synthetic wood, inorganic building materials, and rigid polyurethane foam), and others (nonwoven fabrics, and functional materials)
Advanced Technology	Manufacturing, sales and maintenance of electronics (information system equipment related to color/production control, etc., and inspection/measurement systems)  Engineering (design, production, construction and sales of various plants related to environment and energy, etc., and biomass power generation business)  Manufacturing and sales of others (bio-related products, machine tools, etc.)
Food and Services	Manufacturing and sales of freeze-dried foods Operation of hotels, driving schools, etc.
Real Estate	Real estate leasing

Note: KURAKI Co., Ltd., which was engaged in manufacturing and sales of machine tools, etc. in the Advanced Technology segment, was excluded from the consolidation scope, together with its subsidiaries Kuraki Taiwan Co., Ltd. and Kuraki America Corporation, from the beginning of the fourth quarter of the fiscal year ended March 31, 2024, due to the transfer of the shares in January 2024. As for amounts of net sales, segment profit, and other items (depreciation, and increase in property, plant and equipment and intangible assets) related to machine tools, etc., results up to the date of exclusion from consolidation are included.

Other than the said company and its subsidiaries, there is no company which is engaged in manufacturing and sales of machine tools, etc.

2. Method of calculating the amounts of sales, profit or loss, assets and other items by reportable segment

The method of accounting for reported operating segments is basically the same as the method of accounting treatment employed to prepare the consolidated financial statements.

Profit of reportable segments represents figures based on operating profit.

Intersegment revenue and transfers are based on prevailing market prices.

3. Information on the amounts of sales, profit or loss, assets and other items by reportable segment Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

	Reportable segments						Amount recorded in	
	Textiles	Chemical Products	Advanced Technology	Food and Services	Real Estate	Total	Adjustments (Note 1)	the consolidated financial statements (Note 2)
Sales								
Sales to outside customers	56,507	59,726	24,271	9,292	3,724	153,522	_	153,522
Intersegment sales or transfers	41	90	537	42	440	1,151	(1,151)	_
Total	56,548	59,817	24,808	9,334	4,164	154,674	(1,151)	153,522
Segment profit	308	3,712	2,834	463	2,433	9,753	(1,076)	8,676
Segment assets	52,262	56,685	29,165	11,299	12,877	162,290	11,796	174,086
Other items								
Depreciation	1,260	2,067	827	377	584	5,117	64	5,181
Amortization of goodwill	_	_	6	_	_	6	_	6
Investments in entities accounted for using equity method	361	_	_	454	_	816	_	816
Increase in property, plant and equipment and intangible assets	1,067	2,073	610	781	129	4,662	(15)	4,647

- (Notes) 1. (1) The segment profit adjustment of negative ¥1,076 million includes company-wide expenses of negative ¥1,032 million and other adjustments of negative ¥44 million. Company-wide expenses are mainly R&D expenses not attributable to the reportable segment.
  - (2) The segment assets adjustment of ¥11,796 million includes corporate assets of ¥23,101 million and other adjustments of negative ¥11,304 million. Corporate assets are mainly surplus operating funds (cash and deposits) and long-term investment funds (investment securities) at the parent company.
  - (3) The depreciation adjustment of ¥64 million in other items includes company-wide expenses of ¥67 million and other adjustments of negative ¥3 million. Company-wide expenses are depreciation of corporate assets that is not attributable to the reportable segment.
  - (4) The adjustment of increase in property, plant and equipment and intangible assets of negative \(\frac{\pmathbf{4}}{15}\) million in other items includes an increase in corporate assets of \(\frac{\pmathbf{4}}{19}\) million and other adjustments of negative \(\frac{\pmathbf{4}}{34}\) million. The increase in corporate assets represents the amount of capital investment not attributable to the reportable segment.
  - 2. Segment profit is adjusted with operating profit in the consolidated financial statements.

(Millions of yen)

							(11	illions of yell)
	Reportable segments							Amount recorded in
	Textiles	Chemical Products	Advanced Technology	Food and Services	Real Estate	Total	Adjustments (Note 1)	the consolidated financial statements (Note 2)
Sales								
Sales to outside customers	51,103	61,318	25,530	9,572	3,790	151,314	_	151,314
Intersegment sales or transfers	49	21	324	32	441	869	(869)	_
Total	51,152	61,340	25,855	9,604	4,231	152,183	(869)	151,314
Segment profit (loss)	(257)	3,963	3,574	641	2,332	10,254	(1,068)	9,186
Segment assets	55,763	66,748	24,041	11,343	13,420	171,316	21,472	192,789
Other items								
Depreciation	1,261	2,079	668	421	602	5,032	54	5,086
Amortization of goodwill	-	-	6	-	_	6	_	6
Investments in entities accounted for using equity method	427	_	_	464	_	892	_	892
Increase in property, plant and equipment and intangible assets	1,238	2,218	667	523	284	4,932	27	4,959

(Notes)

- 1. (1) The segment profit or loss adjustment of negative \(\frac{\pmathbf{\frac{4}}}{1,068}\) million includes company-wide expenses of negative \(\frac{\pmathbf{\frac{4}}}{1,054}\) million and other adjustments of negative \(\frac{\pmathbf{\frac{4}}}{13}\) million. Company-wide expenses are mainly R&D expenses not attributable to the reportable segment.
  - (2) The segment assets adjustment of ¥21,472 million includes corporate assets of ¥33,872 million and other adjustments of negative ¥12,399 million. Corporate assets are mainly surplus operating funds (cash and deposits) and long-term investment funds (investment securities) at the parent company.
  - (3) The depreciation adjustment of ¥54 million in other items includes company-wide expenses of ¥62 million and other adjustments of negative ¥7 million. Company-wide expenses are depreciation of corporate assets that is not attributable to the reportable segment.
  - (4) The adjustment of increase in property, plant and equipment and intangible assets of \(\frac{\pmathbf{\text{27}}}{27}\) million in other items includes an increase in corporate assets of \(\frac{\pmathbf{\text{39}}}{39}\) million and other adjustments of negative \(\frac{\pmathbf{\text{11}}}{11}\) million. The increase in corporate assets represents the amount of capital investment not attributable to the reportable segment.
- 2. Segment profit or loss is adjusted with operating profit in the consolidated financial statements.

#### [Information about impairment losses of non-current assets by reportable segment]

Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

(Millions of yen)

	Reportable segments							
	Textiles	Chemical Products	Advanced Technology	Food and Services	Real Estate	Total	Adjustments	Total
Impairment losses	_	_	2,432	_	_	2,432	_	2,432

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Millions of yen)

	Reportable segments							
	Textiles	Chemical Products	Advanced Technology	Food and Services	Real Estate	Total	Adjustments	Total
Impairment losses	_	526	_	62	_	588	_	588

#### [Information about amortization and unamortized balance of goodwill by reportable segment]

Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

The information is omitted as it is immaterial.

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

The information is omitted as it is immaterial.

#### [Information about gain on bargain purchase by reportable segment]

Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023) Not applicable.

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024) Not applicable.

#### (Relationship to revenue recognition)

Information on disaggregation of revenue from contracts with customers

[Breakdown by type of goods or services] Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

	Reportable segments					T. (1
	Textiles	Chemical Products	Advanced Technology	Food and Services	Real Estate	Total
Yarns	18,451	_	-	-	-	18,451
Fabrics	25,619	_	_	_	_	25,619
Textile products (Sewn products, etc.)	19,831	_	_	_	_	19,831
Flexible polyurethane foam	=	21,369	=	=	=	21,369
Functional resin products	_	23,246	_	_	_	23,246
Housing construction products	_	10,437	_	_	_	10,437
Electronics businesses	_	_	12,284	_	_	12,284
Engineering businesses	_	_	5,446	_	_	5,446
Freeze-dried foods	-	=	=	6,946	-	6,946
Services	-	-	-	2,388	-	2,388
Others	-	8,848	8,072	-	-	16,921
Intersegment sales	(7,395)	(4,175)	(1,532)	(42)	-	(13,146)
Revenue from contracts with customers	56,507	59,726	24,271	9,292	_	149,798
Other revenue	-	=	=	=	3,724	3,724
Sales to outside customers	56,507	59,726	24,271	9,292	3,724	153,522

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

	(r					(Millions of yen)
	Reportable segments					
	Textiles	Chemical Products	Advanced Technology	Food and Services	Real Estate	Total
Yarns	15,411	_	_	_	_	15,411
Fabrics	27,055	_	-	-	-	27,055
Textile products (Sewn products, etc.)	14,193	_	_	_	_	14,193
Flexible polyurethane foam	_	23,293	_	_	_	23,293
Functional resin products	=	23,753	=	=	_	23,753
Housing construction products	=	10,245	=	=	_	10,245
Electronics businesses	=	=	12,534	=	_	12,534
Engineering businesses	=	=	6,779	=	_	6,779
Freeze-dried foods	-	_	-	6,773	-	6,773
Services	-	_	-	2,830	-	2,830
Others	-	8,604	7,456	-	_	16,060
Intersegment sales	(5,557)	(4,578)	(1,240)	(32)	-	(11,408)
Revenue from contracts with customers	51,103	61,318	25,530	9,572	_	147,524
Other revenue	-		-	-	3,790	3,790
Sales to outside customers	51,103	61,318	25,530	9,572	3,790	151,314

(Per share information)

	Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Net assets per share	¥5,386.20	¥6,513.02
Basic earnings per share	¥287.08	¥362.50

- (Notes) 1. The amount of diluted earnings per share is not presented because there are no shares with dilutive effect.
  - 2. The basis for calculation of basic earnings per share is as follows:

	Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Profit attributable to owners of parent (Millions of yen)	5,516	6,738
Profit not attributable to common shareholders (Millions of yen)	_	_
Profit attributable to owners of parent pertaining to common shares (Millions of yen)	5,516	6,738
Average number of common shares outstanding during the period (Thousands of shares)	19,217	18,588

3. The basis for calculation of net assets per share is as follows:

	As of March 31, 2023	As of March 31, 2024
Total net assets (Millions of yen)	102,907	118,074
Amounts deducted from total net assets (Millions of yen)	1,572	1,225
[Of the above, non-controlling interests (Millions of yen)]	[1,572]	[1,225]
Net assets pertaining to common shares at the end of the period (Millions of yen)	101,334	116,849
Number of common shares at the end of the period used to calculate net assets per share (Thousands of shares)	18,813	17,940

4. The Company has introduced the Board Benefit Trust, a share-based compensation plan for directors, etc. using a trust. For the calculation of net assets per share, the Company's shares held by the trust account are included in the number of treasury shares deducted in the calculation of the total number of shares outstanding at the end of the period. (103 thousand shares in the previous fiscal year; 161 thousand shares in the fiscal year under review)

In addition, for the calculation of basic earnings per share, these shares are included in treasury shares deducted in the calculation of the average number of shares outstanding during the period. (103 thousand shares in the previous fiscal year; 115 thousand shares in the fiscal year under review)

#### (Subsequent events)

Not applicable.

#### 4. Others

#### (1) Changes of officers (scheduled as of June 25, 2024)

The information was separately disclosed in the "Notification on Changes of Directors and Executive Officers" as of May 13, 2024.

#### (2) Reference information

#### i) Changes in the number of employees (consolidated)

	(Persons)
As of Mar. 31, 2022	4,164
As of Mar. 31, 2023	4,189
As of Mar. 31, 2024	3,899

Note: In addition to the above, there are also temporary employees and part-timers (982 as of Mar. 31, 2024).

#### ii) Changes in the balance of interest-bearing debt (consolidated)

(	(Millions of yen)	
As of Mar. 31, 2022	12,364	
As of Mar. 31, 2023	14,557	
As of Mar. 31, 2024	11,645	

Note: Total amount of long-term and short-term borrowings.

#### iii) Trends in amount of capital investment and depreciation (consolidated)

(Williams of y			
	Amount of capital investment	Depreciation	
Fiscal year ended Mar. 31, 2022	3,608	5,191	
Fiscal year ended Mar. 31, 2023	4,647	5,181	
Fiscal year ended Mar. 31, 2024	4,959	5,086	
Fiscal year ending Mar. 31, 2025 (Forecast)	9,500	5,400	

## iv) Forecast of full-year financial results for the fiscal year ending March 31, 2025 (consolidated)

		1	(Willions of yell)
		Fiscal year ended Mar. 31, 2024	Fiscal year ending Mar. 31, 2025 (Forecast)
Net sales	Textiles	51,103	52,000
	Chemical Products	61,318	66,000
	Advanced Technology	25,530	21,300
	Food and Services	9,572	10,000
	Real Estate	3,790	3,700
	Total	151,314	153,000
Operating profit	Textiles	(257)	100
	Chemical Products	3,963	4,700
	Advanced Technology	3,574	2,800
	Food and Services	641	600
	Real Estate	2,332	2,200
	Eliminations and corporate	(1,068)	(1,100)
	Total	9,186	9,300
Ordinary profit		10,191	10,200
Profit attributable to owners of parent		6,738	7,200