

(This document is a summary English translation of the original Japanese document. If there are any discrepancies between this document and the original Japanese document, the original Japanese document prevails.)

For Immediate Release

May 20, 2024

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## Notice Regarding Release of Return on Capital/Cost of Capital Analysis Report by J-Phoenix Research Inc.

Oricon Inc. hereby announces the release of a Return on Capital/Cost of Capital Analysis Report on our company by J-Phoenix Research Inc. (hereinafter referred to as "JPR"). Details are as follows: In the creation of this report, we did not provide any information or interviews to JPR. The report was prepared based on impartiality and neutrality, relying on investigation and analysis from a third-party perspective. Our aim is for stakeholders to gain a better understanding of our company's value.

Please be aware that this announcement does not serve as an investment recommendation.

## 1. Title of report

Return on Capital/Cost of Capital Analysis Report

- 2. Sturcture of report
  - 01. Analysis overview and summary
  - 02. PBR Lean ROIC/WACC Analysis Current Year Plan Basis
  - 03. PBR-Simple ROIC/WACC Analysis Current Year Plan Basis
  - 04. PBR-ROE/COE Analysis Current Year Plan
  - 05. Comparison with TSE Industry Median Based on this year's plan
  - 06. Comparison with 10 comparable companies (based on this year's plan)
  - 07. P/B ratio comparison TSE industry and comparable companies
  - 08. ROIC and ROE of the subject company
  - 09. Estimated cost of capital of the Subject Company
  - 10. Shareholder value estimation model to explain the estimated stock price of 2,197 yen
- 3. Released date May 17, 2024
- 4. URL

https://www.j-phoenix.com/excess/4800 oricon/