#### Translation

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# Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 14, 2024

Company name: SAKAI HEAVY INDUSTRIES,LTD.

Stock exchange listing: Tokyo

Stock code: 6358 URL https://www.sakainet.co.jp/

Administration Division

Representative: President and Representing Director Ichiro Sakai

Executive Officer General Manager Inquiries:

Takao Yoshikawa TEL 03-3434-3401

Scheduled date of ordinary general meeting of shareholders: June 27, 2024
Scheduled date to file Securities Report: June 27, 2024
Scheduled date to commence dividend payments: June 28, 2024

Preparation of supplementary material on financial results: Yes Holding of financial results meeting: Yes

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributal owners of part	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	33,020	5.0	3,318	32.4	3,324	42.8	2,440	44.0
Year ended March 31, 2023	31,459	18.3	2,506	81.2	2,327	65.4	1,694	18.7

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	574.74	-	9.0	7.8	10.1
Year ended March 31, 2023	400.75	-	7.0	5.9	8.0

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2024	44,237	29,165	65.8	6,844.48
As of March 31, 2023	40,804	25,295	61.8	5,957.01

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	2,482	(353)	(1,422)	8,244
Year ended March 31, 2023	1,893	(399)	(2,242)	7,416

#### 2. Cash dividends

		Annu	al dividends per	share		Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	_	80.00	-	120.00	200.00	847	49.9	3.5
Year ended March 31, 2024	_	90.00	-	195.00	285.00	1,211	49.6	4.5
Year ending March 31, 2025 (Forecast)	-	85.00	_	130.00	215.00		49.9	

#### 3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	15,500	(7.7)	1,050	(46.6)	1,050	(50.2)	700	(54.4)	164.85
Full year	33,000	(0.1)	2,730	(17.7)	2,700	(18.8)	1,830	(25.0)	430.96

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024 No (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No Changes in accounting policies due to other reasons: No Changes in accounting estimates: No Restatement of prior period financial statements: No

#### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including treasury shares)								
As of March 31, 2024	! !	4,407,817 shares	As of March 31, 2023	1 !	4,392,117 shares			
Number of treasury shares at the end of the	ne perio	od	•					
As of March 31, 2024	1	157,116 shares	As of March 31, 2023	I	156,308 shares			
Average number of shares during the peri	od		•					
Year ended March 31, 2024	1	4,246,337 shares	Year ended March 31, 2023		4,228,058 shares			

## Consolidated financial statements Consolidated balance sheets

Current assets Cash and deposits Notes and accounts receivable - trade Electronically recorded monetary claims - operating Merchandise and finished goods Work in process Raw materials and supplies Other Allowance for doubtful accounts Total current assets Non-current assets Property, plant and equipment Buildings and structures Accumulated depreciation Buildings and structures, net Machinery, equipment and vehicles Accumulated depreciation Machinery, equipment and vehicles, net Land Leased assets	7,484,336 8,068,886 1,395,360 3,406,701 1,228,708 4,816,726	As of March 31, 2024  8,383,385 7,097,977 1,400,759 4,576,542 1,286,375
Current assets Cash and deposits Notes and accounts receivable - trade Electronically recorded monetary claims - operating Merchandise and finished goods Work in process Raw materials and supplies Other Allowance for doubtful accounts Total current assets Non-current assets Property, plant and equipment Buildings and structures Accumulated depreciation Buildings and structures, net Machinery, equipment and vehicles Accumulated depreciation Machinery, equipment and vehicles, net Land	8,068,886 1,395,360 3,406,701 1,228,708	7,097,977 1,400,759 4,576,542
Notes and accounts receivable - trade  Electronically recorded monetary claims - operating  Merchandise and finished goods  Work in process  Raw materials and supplies  Other  Allowance for doubtful accounts  Total current assets  Non-current assets  Property, plant and equipment  Buildings and structures  Accumulated depreciation  Buildings and structures, net  Machinery, equipment and vehicles  Accumulated depreciation  Machinery, equipment and vehicles, net  Land	8,068,886 1,395,360 3,406,701 1,228,708	7,097,977 1,400,759 4,576,542
Electronically recorded monetary claims - operating Merchandise and finished goods Work in process Raw materials and supplies Other Allowance for doubtful accounts Total current assets Non-current assets Property, plant and equipment Buildings and structures Accumulated depreciation Buildings and structures, net Machinery, equipment and vehicles Accumulated depreciation Machinery, equipment and vehicles, net Land	1,395,360 3,406,701 1,228,708	1,400,759 4,576,542
Merchandise and finished goods Work in process Raw materials and supplies Other Allowance for doubtful accounts Total current assets Non-current assets Property, plant and equipment Buildings and structures Accumulated depreciation Buildings and structures, net Machinery, equipment and vehicles Accumulated depreciation Machinery, equipment and vehicles, net Land	3,406,701 1,228,708	4,576,542
Work in process Raw materials and supplies Other Allowance for doubtful accounts Total current assets Non-current assets Property, plant and equipment Buildings and structures Accumulated depreciation Buildings and structures, net Machinery, equipment and vehicles Accumulated depreciation Machinery, equipment and vehicles, net Land	1,228,708	
Raw materials and supplies Other Allowance for doubtful accounts Total current assets Non-current assets Property, plant and equipment Buildings and structures Accumulated depreciation Buildings and structures, net Machinery, equipment and vehicles Accumulated depreciation Machinery, equipment and vehicles, net Land		1.286.375
Other Allowance for doubtful accounts  Total current assets  Non-current assets  Property, plant and equipment Buildings and structures Accumulated depreciation Buildings and structures, net  Machinery, equipment and vehicles Accumulated depreciation Machinery, equipment and vehicles, net Land	4,816,726	1,200,373
Allowance for doubtful accounts  Total current assets  Non-current assets  Property, plant and equipment  Buildings and structures  Accumulated depreciation  Buildings and structures, net  Machinery, equipment and vehicles  Accumulated depreciation  Machinery, equipment and vehicles, net  Land		4,795,261
Total current assets  Non-current assets  Property, plant and equipment  Buildings and structures  Accumulated depreciation  Buildings and structures, net  Machinery, equipment and vehicles  Accumulated depreciation  Machinery, equipment and vehicles, net  Land	1,039,755	1,102,359
Non-current assets  Property, plant and equipment  Buildings and structures  Accumulated depreciation  Buildings and structures, net  Machinery, equipment and vehicles  Accumulated depreciation  Machinery, equipment and vehicles, net  Land	(97)	(5,336)
Property, plant and equipment  Buildings and structures  Accumulated depreciation  Buildings and structures, net  Machinery, equipment and vehicles  Accumulated depreciation  Machinery, equipment and vehicles, net  Land	27,440,377	28,637,323
Buildings and structures  Accumulated depreciation  Buildings and structures, net  Machinery, equipment and vehicles  Accumulated depreciation  Machinery, equipment and vehicles, net  Land		
Accumulated depreciation Buildings and structures, net  Machinery, equipment and vehicles Accumulated depreciation Machinery, equipment and vehicles, net  Land		
Buildings and structures, net  Machinery, equipment and vehicles  Accumulated depreciation  Machinery, equipment and vehicles, net  Land	8,662,423	9,040,797
Machinery, equipment and vehicles Accumulated depreciation Machinery, equipment and vehicles, net Land	(5,575,278)	(5,951,009)
Accumulated depreciation  Machinery, equipment and vehicles, net  Land	3,087,145	3,089,787
Machinery, equipment and vehicles, net  Land	3,884,022	4,121,584
Land	(3,236,642)	(3,425,185)
	647,380	696,399
I I	3,238,498	3,358,882
Leased assets	467,324	420,101
Accumulated depreciation	(191,750)	(146,144)
Leased assets, net	275,573	273,956
Other	1,541,577	1,619,004
Accumulated depreciation	(1,406,559)	(1,464,127)
Other, net	135,018	154,877
Total property, plant and equipment	7,383,615	7,573,903
Intangible assets	307,527	255,088
Investments and other assets		
Investment securities	3,826,612	6,036,108
Deferred tax assets	390,867	268,396
Other	1,455,915	1,466,537
Allowance for doubtful accounts	(258)	(0)
Total investments and other assets	5,673,136	7,771,042
Total non-current assets	13,364,280	15,600,035
Total assets	40,804,658	44,237,358

Current liabilities		As of March 31, 2023	As of March 31, 2024
Current liabilities         1,663,632           Notes and accounts payable - trade         2,515,028         1,663,632           Electronically recorded obligations - operating         4,631,090         4,461,405           Short-term borrowings         4,751,028         4,629,322           Income taxes payable         336,586         393,833           Provision for product warranties         336,364         350,818           Other         1,807,735         1,681,748           Total current liabilities         14,377,834         13,180,760           Non-current liabilities         58,252         155,672           Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total sibilities         3,295,841         3,337,367           Shareholders' equity         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Total shareholders' equity	Liabilities	- ,	
Electronically recorded obligations - operating         4,631,090         4,461,405           Short-term borrowings         4,751,028         4,629,322           Income taxes payable         336,586         393,833           Provision for product warranties         336,364         350,818           Other         1,807,735         1,681,748           Total current liabilities         14,377,834         13,180,760           Non-current liabilities         309,248         266,915           Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total sibilities         1,5508,820         15,071,492           Net assets         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained carnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehens			
Electronically recorded obligations - operating         4,631,090         4,461,405           Short-term borrowings         4,751,028         4,629,322           Income taxes payable         336,586         393,833           Provision for product warranties         336,364         350,818           Other         1,807,735         1,681,748           Total current liabilities         14,377,834         13,180,760           Non-current liabilities         309,248         266,915           Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total sibilities         1,5508,820         15,071,492           Net assets         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained carnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehens	Notes and accounts payable - trade	2,515,028	1,663,632
Short-term borrowings         4,751,028         4,629,322           Income taxes payable         336,586         393,833           Provision for product warranties         336,364         350,818           Other         1,807,735         1,681,748           Total current liabilities         14,807,735         13,180,760           Non-current liabilities         58,252         155,672           Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained carnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Valuation difference on available-for-sale securities         1,837,502         3,380,016			
Provision for product warranties         336,364         350,818           Other         1,807,735         1,681,748           Total current liabilities         14,377,834         13,180,760           Non-current liabilities         8         266,915           Long-term borrowings         58,252         155,672           Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         3,295,841         3,337,367           Shareholders' equity         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of		4,751,028	4,629,322
Other         1,807,735         1,681,748           Total current liabilities         14,377,834         13,180,760           Non-current liabilities         58,252         155,672           Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         15,508,820         15,071,492           Net assets         Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197	Income taxes payable	336,586	393,833
Total current liabilities         14,377,834         13,180,760           Non-current liabilities         15,672         155,672           Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         15,508,820         15,071,492           Net assets         Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064<	Provision for product warranties	336,364	350,818
Non-current liabilities         58,252         155,672           Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         15,508,820         15,071,492           Net assets         Shareholders' equity           Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           T	Other	1,807,735	1,681,748
Long-term borrowings         58,252         155,672           Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         15,508,820         15,071,492           Net assets         Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837 <th< td=""><td>Total current liabilities</td><td>14,377,834</td><td>13,180,760</td></th<>	Total current liabilities	14,377,834	13,180,760
Lease liabilities         309,248         266,915           Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         15,508,820         15,071,492           Net assets           Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income           Valuation difference on available-for-sale securities         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets	Non-current liabilities		
Deferred tax liabilities         486,712         1,144,202           Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         15,508,820         15,071,492           Net assets         Shareholders' equity         \$\$\$           Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Long-term borrowings	58,252	155,672
Retirement benefit liability         132,943         191,422           Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         15,508,820         15,071,492           Net assets           Shareholders' equity           Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Lease liabilities	309,248	266,915
Other         143,830         132,518           Total non-current liabilities         1,130,986         1,890,731           Total liabilities         15,508,820         15,071,492           Net assets           Shareholders' equity           Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Deferred tax liabilities	486,712	1,144,202
Total non-current liabilities         1,130,986         1,890,731           Total liabilities         15,508,820         15,071,492           Net assets           Shareholders' equity           Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Retirement benefit liability	132,943	191,422
Total liabilities         15,508,820         15,071,492           Net assets         Shareholders' equity           Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Other	143,830	132,518
Net assets           Shareholders' equity           Share capital         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Total non-current liabilities	1,130,986	1,890,731
Shareholders' equity         3,295,841         3,337,367           Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Total liabilities	15,508,820	15,071,492
Share capital       3,295,841       3,337,367         Capital surplus       6,541,784       6,583,310         Retained earnings       12,642,202       14,191,837         Treasury shares       (405,251)       (409,977)         Total shareholders' equity       22,074,576       23,702,538         Accumulated other comprehensive income       1,837,502       3,380,016         Foreign currency translation adjustment       1,319,532       2,027,177         Remeasurements of defined benefit plans       1,162       (15,878)         Total accumulated other comprehensive income       3,158,197       5,391,315         Non-controlling interests       63,064       72,012         Total net assets       25,295,837       29,165,866	Net assets		
Capital surplus         6,541,784         6,583,310           Retained earnings         12,642,202         14,191,837           Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Shareholders' equity		
Retained earnings       12,642,202       14,191,837         Treasury shares       (405,251)       (409,977)         Total shareholders' equity       22,074,576       23,702,538         Accumulated other comprehensive income       1,837,502       3,380,016         Foreign currency translation adjustment       1,319,532       2,027,177         Remeasurements of defined benefit plans       1,162       (15,878)         Total accumulated other comprehensive income       3,158,197       5,391,315         Non-controlling interests       63,064       72,012         Total net assets       25,295,837       29,165,866	Share capital	3,295,841	3,337,367
Treasury shares         (405,251)         (409,977)           Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Capital surplus	6,541,784	6,583,310
Total shareholders' equity         22,074,576         23,702,538           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         1,837,502         3,380,016           Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Retained earnings	12,642,202	14,191,837
Accumulated other comprehensive income       1,837,502       3,380,016         Foreign currency translation adjustment       1,319,532       2,027,177         Remeasurements of defined benefit plans       1,162       (15,878)         Total accumulated other comprehensive income       3,158,197       5,391,315         Non-controlling interests       63,064       72,012         Total net assets       25,295,837       29,165,866	Treasury shares	(405,251)	(409,977)
Valuation difference on available-for-sale securities       1,837,502       3,380,016         Foreign currency translation adjustment       1,319,532       2,027,177         Remeasurements of defined benefit plans       1,162       (15,878)         Total accumulated other comprehensive income       3,158,197       5,391,315         Non-controlling interests       63,064       72,012         Total net assets       25,295,837       29,165,866	Total shareholders' equity	22,074,576	23,702,538
Foreign currency translation adjustment         1,319,532         2,027,177           Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Accumulated other comprehensive income		
Remeasurements of defined benefit plans         1,162         (15,878)           Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Valuation difference on available-for-sale securities	1,837,502	3,380,016
Total accumulated other comprehensive income         3,158,197         5,391,315           Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Foreign currency translation adjustment	1,319,532	2,027,177
Non-controlling interests         63,064         72,012           Total net assets         25,295,837         29,165,866	Remeasurements of defined benefit plans	1,162	(15,878)
Total net assets 25,295,837 29,165,866	Total accumulated other comprehensive income	3,158,197	5,391,315
<del></del>	Non-controlling interests	63,064	72,012
Total liabilities and net assets 40,804,658 44,237,358	Total net assets	25,295,837	29,165,866
	Total liabilities and net assets	40,804,658	44,237,358

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2023 March 31, 2024 Net sales 31,459,945 33,020,799 Cost of sales 23,294,752 23,650,889 9,369,909 Gross profit 8,165,192 Selling, general and administrative expenses Transportation costs 429,775 387,499 Salaries and bonuses 2,393,406 2,693,141 Technical research expenses 944,433 955,073 Other 1,880,844 2,025,898 5,659,100 6,050,972 Total selling, general and administrative expenses 2,506,092 3,318,936 Operating profit Non-operating income Interest income 5,465 9,664 Dividend income 175,341 126,140 Foreign exchange gains 82,887 Other 33,647 43,150 Total non-operating income 311,043 165,252 Non-operating expenses Interest expenses 197,275 227,786 Foreign exchange losses 54,394 72,197 bank charge 87,044 Other 4,829 5,718 305,702 Total non-operating expenses 343,544 Ordinary profit 2,327,800 3,324,276 Extraordinary income Gain on sale of non-current assets 1,911 431 1,911 431 Total extraordinary income Extraordinary losses Loss on disposal of non-current assets 178 178 Total extraordinary losses Profit before income taxes 2,329,533 3,324,708 720,791 Income taxes - current 559,556 Income taxes - deferred 70,060 156,121 Total income taxes 876,913 629,617 Profit 1,699,916 2,447,795 Profit attributable to non-controlling interests 5,517 7,253 Profit attributable to owners of parent 1,694,399 2,440,541

# Consolidated statements of comprehensive income

		(Thousands of Jen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Profit	1,699,916	2,447,795
Other comprehensive income		
Valuation difference on available-for-sale securities	273,366	1,542,514
Foreign currency translation adjustment	863,395	711,792
Remeasurements of defined benefit plans, net of tax	5,126	(17,040)
Total other comprehensive income	1,141,888	2,237,265
Comprehensive income	2,841,805	4,685,060
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,826,516	4,673,829
Comprehensive income attributable to non-controlling	15 200	11 220
interests	15,288	11,230

# **Consolidated statements of changes in equity** Fiscal year ended March 31, 2023

		Shareholders' equity							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity				
Balance at beginning of period	3,258,349	6,504,292	11,728,758	(403,884)	21,087,515				
Changes during period									
Issuance of new shares	37,492	37,492			74,984				
Dividends of surplus			(780,956)		(780,956)				
Profit attributable to owners of parent			1,694,399		1,694,399				
Purchase of treasury shares				(1,366)	(1,366)				
Net changes in items other than shareholders' equity									
Total changes during period	37,492	37,492	913,443	(1,366)	987,060				
Balance at end of period	3,295,841	6,541,784	12,642,202	(405,251)	22,074,576				

	1	Accumulated other co	omprehensive income	e		
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	1,564,136	465,857	(3,964)	2,026,029	47,826	23,161,371
Changes during period						
Issuance of new shares						74,984
Dividends of surplus						(780,956)
Profit attributable to owners of parent						1,694,399
Purchase of treasury shares						(1,366)
Net changes in items other than shareholders' equity	273,366	853,675	5,126	1,132,168	15,237	1,147,405
Total changes during period	273,366	853,675	5,126	1,132,168	15,237	2,134,466
Balance at end of period	1,837,502	1,319,532	1,162	3,158,197	63,064	25,295,837

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	3,295,841	6,541,784	12,642,202	(405,251)	22,074,576	
Changes during period						
Issuance of new shares	41,526	41,526			83,053	
Dividends of surplus			(890,905)		(890,905)	
Profit attributable to owners of parent			2,440,541		2,440,541	
Purchase of treasury shares				(4,726)	(4,726)	
Net changes in items other than shareholders' equity						
Total changes during period	41,526	41,526	1,549,635	(4,726)	1,627,962	
Balance at end of period	3,337,367	6,583,310	14,191,837	(409,977)	23,702,538	

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	1,837,502	1,319,532	1,162	3,158,197	63,064	25,295,837
Changes during period						
Issuance of new shares						83,053
Dividends of surplus						(890,905)
Profit attributable to owners of parent						2,440,541
Purchase of treasury shares						(4,726)
Net changes in items other than shareholders' equity	1,542,514	707,644	(17,040)	2,233,118	8,948	2,242,066
Total changes during period	1,542,514	707,644	(17,040)	2,233,118	8,948	3,870,028
Balance at end of period	3,380,016	2,027,177	(15,878)	5,391,315	72,012	29,165,866

### Consolidated statements of cash flows

		(Thousands of yen)	
	Fiscal year ended	Fiscal year ended	
	March 31, 2023	March 31, 2024	
Cash flows from operating activities			
Profit before income taxes	2,329,533	3,324,708	
Depreciation	714,548	679,841	
Increase (decrease) in allowance for doubtful accounts	34	4,744	
Increase (decrease) in provision for product warranties	219,360	14,454	
Increase (decrease) in retirement benefit liability	(45,454)	27,902	
Interest and dividend income	(131,605)	(185,005)	
Interest expenses	197,275	227,786	
Loss (gain) on sale of non-current assets	(1,911)	(431)	
Loss (gain) on disposal of non-current assets	178	_	
Decrease (increase) in trade receivables	(683,522)	1,227,614	
Decrease (increase) in inventories	(1,864,770)	(530,885)	
Decrease (increase) in prepaid expenses	631,091	155,060	
Decrease (increase) in accounts receivable - other	(78,883)	(25,720)	
Increase (decrease) in trade payables	1,003,336	(1,383,047)	
Increase (decrease) in accrued expenses	84,552	(93,264)	
Other, net	484	(210,193)	
Subtotal	2,374,248	3,233,564	
Interest and dividends received	118,363	128,251	
Interest paid	(182,729)	(211,731)	
Income taxes refund (paid)	(416,642)	(668,030)	
Net cash provided by (used in) operating activities	1,893,239	2,482,054	
Cash flows from investing activities			
Proceeds from withdrawal of time deposits	35	_	
Purchase of property, plant and equipment	(361,094)	(284,437)	
Proceeds from sale of property, plant and equipment	9,006	1,157	
Purchase of intangible assets	(34,079)	(71,503)	
Purchase of investment securities	(16,718)	_	
Proceeds from collection of loans receivable	3,420	1,083	
Net cash provided by (used in) investing activities	(399,429)	(353,700)	
Cash flows from financing activities		· · · · · · · · · · · · · · · · · · ·	
Net increase (decrease) in short-term borrowings	(958,165)	(471,911)	
Proceeds from long-term borrowings	192,000	150,000	
Repayments of long-term borrowings	(526,211)	(36,436)	
Purchase of treasury shares	(1,366)	(4,726)	
Dividends paid	(780,956)	(890,905)	
Dividends paid to non-controlling interests	_	(2,452)	
Other, net	(167,352)	(165,952)	
Net cash provided by (used in) financing activities	(2,242,051)	(1,422,384)	
Effect of exchange rate change on cash and cash equivalents	238,538	122,012	
Net increase (decrease) in cash and cash equivalents	(509,702)	827,981	
Cash and cash equivalents at beginning of period	7,926,252	7,416,549	
Cash and cash equivalents at beginning of period  Cash and cash equivalents at end of period	7,416,549	8,244,531	
Cash and cash equivalents at the of period	/,410,349	8,244,331	