Summary of Consolidated Financial Results for the Year Ended March 2024

AMUSE INC.

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May 15, 2024

# **Consolidated Financial Results for the Year** Ended March 2024 (Under Japanese GAAP)

Company name: Listing: Securities code:	AMUSE INC. Tokyo Stock Exchange 4301
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	f annual shareholders' meeting: June 23, 2024
	commence dividend payments: June 24, 2024
Scheduled date to	file annual securities report: June 24, 2024
	pplementary material on financial results: Yes al results briefing: Yes (for institutional investors and securities analysts)

#### (Yen amounts are rounded down to millions, unless otherwise noted.) 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

### (1) Consolidated operating results

(1) Consol	(1) Consolidated operating results (Percentages indicate year-on-year changes.)								
		Operating revenue		Operating profit		Ordinary profit		Profit attribu owners of p	
Fiscal year e	nded	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2	2024	54,813	4.4	1,367	(56.6)	1,777	(47.4)	391	(76.9)
March 31, 2	2023	52,497	35.5	3,153	9.5	3,379	20.7	1,692	8.2

Note: Comprehensive income For the fiscal year ended March 31, 2024: 317 million yen (-87.4%) For the fiscal year ended March 31, 2023: 2,511 million yen (58.9%)

	Earnings per share	Diluted earnings per share	Return on equity	Return on assets	Operating profit ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2024	23.61	_	1.2	3.0	2.5
March 31, 2023	100.61	_	4.9	6.3	6.0
Reference: Equity in e	arnings of affiliates	For the fiscal year	ended March 31 20	124.170 million ven	

Reference: Equity in earnings of affiliates

For the fiscal year ended March 31, 2024: 179 million yen For the fiscal year ended March 31, 2023: 174 million yen

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Book value per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2024	58,904	37,500	56.9	2,019.28
March 31, 2023	58,294	37,581	59.0	2,075.82
Reference: Equity	As of March 31,	2024: 33,557 million yer	1	

As of March 31, 2023: 34,389 million yen

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2024	(313)	(1,729)	(732)	29,692
March 31, 2023	10,002	(1,957)	(2,933)	32,163

## 2. Cash Dividends

		Annual c	lividends p	er share		Total dividend	Dividend	Dividends to
	First quarter- end	Second quarter- end	Third quarter- end	Fiscal year-end	Total	payments (total)	payout ratio (consolidated)	net assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2023	-	20.00	-	20.00	40.00	678	39.8	1.9
Fiscal year ended March 31, 2024	_	20.00	_	20.00	40.00	678	169.4	2.0
Fiscal year ending March 31, 2025 (Forecast)	_	20.00	_	20.00	40.00		189.8	

# 3. Forecast of Results for the Fiscal Year Ending March 31, 2025 (from April 1, 2024 to March 31, 2025) (Percentages indicate year-on-year changes.)

	(· · · · · · · · · · · · · · · · · · ·								
Operating revenue		Operating	Operating profit		Ordinary profit		Profit attributable to owners of parent		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	60,000	9.5	1,700	24.3	1,800	1.3	350	(10.6)	21.08

#### \* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None

Newly included: - companies (Company name)

Excluded: - companies (Company name)

- (2) Changes in accounting policies, changes in accounting estimates, and restatement
  - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
  - (ii) Changes in accounting policies due to other reasons: None
  - (iii) Changes in accounting estimates: None
  - (iv) Restatement: None

#### (3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2024	18,623,520 shares
As of March 31, 2023	18,623,520 shares

Number of treasury shares at the end of the periodAs of March 31, 20242,021,529 sharesAs of March 31, 20232,056,659 shares

(iii)	Average number of shares outstanding during the period							
	Fiscal year ended March 31, 2024	16,586,741 shares						
	Fiscal year ended March 31, 2023	16,826,625 shares						

Note: The number of treasury shares at the end of each period includes the shares of the Company held by the Board Incentive Plan (BIP) Trust for Remunerating Directors and the Employee Stock Ownership Plan (ESOP) Trust for Granting Shares (364,280 shares as of March 31, 2024, and 399,530 shares as of March 31, 2023). The shares of the Company held by the Board Incentive Plan (BIP) Trust for Remunerating Directors and the Employee Stock Ownership Plan (ESOP) Trust for Granting Shares (364,280 shares as of March 31, 2024, and 399,530 shares as of March 31, 2023). The shares of the Company held by the Board Incentive Plan (BIP) Trust for Remunerating Directors and the Employee Stock Ownership Plan (ESOP) Trust for Granting Shares are included in the treasury shares deducted in the calculation of the average number of shares outstanding during each period (379,600 shares for the period ended March 31, 2024, and 328,968 shares for the period ended March 31, 2023).

#### **Reference: Overview of Non-Consolidated Results**

#### 1. Non-Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (from April 1, 2023 to March 31, 2024) (Dereenteree indicate)

(1)	(1) Non-consolidated operating results (Percentages indicate year-on-year changes)							hanges.)	
		Operating re	evenue	Operating	profit	Ordinary	orofit	Profit	
F	iscal year ended	Millions of yen	%						
N	larch 31, 2024	33,944	(6.9)	(588)	-	(478)	-	(615)	-
Ν	larch 31, 2023	36,465	29.4	1,282	(32.0)	1,465	(28.0)	888	(10.7)

		· · ·	
(1	) Non-consolidated	operating	results

	Earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2024	(37.08)	_
March 31, 2023	52.77	-

#### (2) Non-consolidated financial position

	Total as	sets	Net assets	Equity ratio	Book value per share
As of	Mi	lions of yen	Millions of yen	%	Yen
March 31, 202	4	42,345	28,141	66.5	1,695.08
March 31, 202	3	45,635	30,178	66.1	1,821.65
Reference: Equity As of March 31, 2024: 28,141 million yen					

As of March 31, 2023: 30,178 million yen

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

#### \* Proper use of earnings forecasts, and other special matters

(Notes on forward-looking statements)

The forward-looking statements such as the forecasts of financial results stated in this document are based on the information currently available to the Company and certain assumptions that the Company judges as rational. These statements are not guarantees of future performance. Actual performance may differ substantially from these forecasts owing to a wide range of factors. For conditions regarding the assumptions for results forecasts and notes on the use of results forecasts, etc., please refer to "1. Overview of Operating Results, Etc., (4) Outlook" on page 8 of the accompanying materials.

(How to obtain supplementary documents for results)

- 1. Supplementary material on financial statements was posted on TDnet and the Company's website on the same day.
- 2. The Company plans to hold a results briefing for institutional investors and analysts on Thursday, May 23, 2024. Results briefing materials used at the results briefing will be posted on the Company's website after it is held.

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## 1. Overview of Operating Results, Etc.

(1) Overview of operating results for the fiscal year under review

	-			(Million yen)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	Change	Change (%)
Operating revenue	52,497	54,813	2,315	4.4
Operating profit	3,153	1,367	(1,785)	(56.6)
Ordinary profit	3,379	1,777	(1,602)	(47.4)
Profit attributable to owners of parent	1,692	391	(1,301)	(76.9)

#### [Economic situation]

During the fiscal year under review, the Japanese economy was expected to continue to stage a gradual recovery with an improving employment and income environment and the effects of various measures. However, the downside risk to Japan's economy came from the downturn in overseas economies, such as the effects of global monetary tightening and concerns about the outlook for the Chinese economy. In addition, it was necessary to monitor the impact of the 2024 Noto Peninsula Earthquake on the economy, in addition to the impact of rising commodity prices, situation in the Middle East, changes in the financial and capital markets, and other factors.

#### [Outline of the Amuse Group's business standing]

In these conditions, the operating results of Amuse Inc. and its subsidiaries (the "Group") included operating revenue of 54,813 million yen (up 4.4% year on year), operating profit of 1,367 million yen (down 56.6% year on year), ordinary profit of 1,777 million yen (down 47.4% year on year), and profit attributable to owners of parent of 391 million yen (down 76.9% year on year).

During the consolidated fiscal year under review, operating revenue increased mainly on the strength of growth in sales from activities to commemorate the 45th anniversary of SOUTHERN ALL STARS and revenue from production services following the acquisition of The Far Eastern TV Entertainment, Inc. and its inclusion in the scope of consolidation. In contrast, operating profit decreased due to an increase in costs in new business development and other factors, in addition to an increase in expenses associated with a decrease in subsidies for operating expenses. Ordinary profit decreased as a result of a decline in operating profit, which more than offset the share of profit of entities accounted for using equity method, the surrender value of insurance policies and other factors. Profit attributable to owners of parent decreased, mainly because of the recording of goodwill of subsidiaries and impairment losses resulting from the withdrawal from the business.

#### <Operating revenue>

- Revenue from merchandise increased.
- Revenue from membership fee increased.
- Revenue from royalties increased.
- Revenue from production service increased.
- Revenue from producing service increased.
- Revenue from commercials increased.
- Revenue from live events decreased.

#### <Operating profit>

In addition to an increase in expenses associated with a decrease in subsidies for operating expenses, the increase in costs in new business development and other factors resulted in a decrease in profit.

#### <Ordinary profit>

Ordinary profit decreased as a result of a fall in operating profit, which more than offset the share of profit of entities accounted for using equity method, the surrender value of insurance policies and other factors.

#### <Profit attributable to owners of parent>

Profit attributable to owners of parent decreased, mainly because of the recording of goodwill of subsidiaries and impairment losses resulting from the withdrawal from the business.

Results by business segment were as follows:

#### (Operating revenue)

· · · · · ·			1)	Million yen)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	Change	Change (%)
Live Entertainment Business	32,510	31,626	(883)	(2.7)
Music & Film/TV Business	14,452	16,887	2,435	16.8
Booking (Film/TV/Live stage etc.) & Commercials Business	5,535	6,299	764	13.8
Total	52,497	54,813	2,315	4.4

(Segment profit (loss))

			1)	Million yen)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	Change	Change (%)
Live Entertainment Business	473	(135)	(609)	-
Music & Film/TV Business	1,938	965	(973)	(50.2)
Booking (Film/TV/Live stage etc.) & Commercials Business	741	538	(203)	(27.4)
Adjustments	-	-	-	-
Total	3,153	1,367	(1,785)	(56.6)

## [Live Entertainment Business]

Operating revenue of 31,626 million yen (down 2.7% year on year) and a segment loss of 135 million yen (a segment profit of 473 million yen in the same period of the previous fiscal year) resulted in decreases in revenue and profit.

## [Main businesses]

Revenue from Live events: <Concerts>

Concert tours of PORNOGRAFFITTI, BABYMETAL, SEKAI NO OWARI, Perfume, Yo Oizumi, NOA, BEGIN, KAMI WA SAIKORO WO FURANAI, Skoop On Somebody, Dori Sakurada, Dios, and Yuta Orisaka Concerts of SOUTHERN ALL STARS, Masaharu Fukuyama, FLOW, and DEAN FUJIOKA <Stages and public performances> Bakumatsu Doragon: kusetsuyo onna to toki wo kakenai otokotachi by Atami Goro Ichiza SUPER HANDSOME LIVE 2024 by young actors Musical FACTORY GIRLS: watashi ga egaku monogatari Stage performance How many sins are there? Musical VAGRANT Dance Live in Nippon Budokan THE s\*\*t by s\*\*t kingz Musical Mia Famiglia Musical THE BODYGUARD

- Revenue from sales of merchandise: Concert merchandise, etc.
- Revenue from membership fee: SOUTHERN ALL STARS, Masaharu Fukuyama, Gen Hoshino, Perfume, PORNOGRAFFITTI, etc.

## <Operating revenue>

 Revenue from live events decreased. (Concert tours of Keisuke Kuwata, Masaharu Fukuyama, and SEKAI NO OWARI, and the Broadway musical *Kinky Boots* in the same period of the previous year) Revenue decreased principally due to the above factors.

#### <Segment loss>

Profit decreased due to higher costs of event production and loss on new business in Yamanashi (527million yen).

### [Music & Film/TV Business]

Operating revenue of 16,887 million yen (up 16.8% year on year) and segment profit of 965 million yen (down 50.2% year on year) resulted in an increase in revenue and a decrease in profit.

### [Main businesses]

- Revenue from royalties (new releases and catalog music): Keisuke Kuwata, SOUTHERN ALL STARS, Masaharu Fukuyama, PORNOGRAFFITTI, Gen Hoshino, etc.
- Revenue from record label business: concert Blu-ray disc and DVD from BABYMETAL, etc.
- Revenue from production service: contracted production of non-series programs, etc.
- Revenue from producing service: online distribution rights for the film *Phases of the Moon*, revenue from live events streaming, including in theaters, etc.
- Revenue from video sales: revenue from Blu-ray and DVD sales of the film *Phases of the Moon*, etc.

#### <Operating revenue>

- Revenue from royalties (catalog music) increased.
- Revenue from production service increased.
- Revenue from producing service increased.
- Revenue from record label business decreased. (Blu-ray discs and DVDs from Masaharu Fukuyama, Mafumafu, etc. in the previous fiscal year)

Revenue increased principally due to the above factors.

#### <Segment profit>

Profit decreased due to a decrease in the revenue from record label business.

## [Booking (Film/TV/Live stage etc.) & Commercials Business]

Operating revenue of 6,299 million yen (up 13.8% year on year) and segment profit of 538 million yen (down 27.4% year on year) resulted in an increase in revenue and a decrease in profit.

#### [Main businesses]

 Revenue from booking business (Film/TV/Live stage etc.) and commercials: Masaharu Fukuyama, Yo Oizumi, Chiaki Horan, Riisa Naka, Ken Yasuda, Gen Hoshino, Yuriko Yoshitaka, Ryo Yoshizawa, SOUTHERN ALL STARS, BEGIN, Yuji Miyake, Yasufumi Terawaki, DEAN FUJIOKA, Dori Sakurada, Perfume, Mayu Hotta, Ayaka Miyoshi, Kaya Kiyohara, Yuta Koseki, etc.

#### <Operating revenue>

Revenue grew thanks to an increase in revenue from booking business (film/TV/live stage etc.) and revenue from commercials.

#### <Segment profit>

Profit fell, attributable to an increase in operating costs related to revenue from booking business (Film/TV/Live stage etc.) and revenue from commercials.

	As of March 31, 2023	As of March 31, 2024	Change
Total assets (million yen)	58,294	58,904	610
Net assets (million yen)	37,581	37,500	(81)
Equity ratio (%)	59.0	56.9	(2.1)
Book value per share (yen)	2,075.82	2,019.28	(56.54)

(2) Overview of financial position for the fiscal year under review

## (Total assets)

Total assets at the end of the fiscal year under review increased 610 million yen from the end of the previous fiscal year, to 58,904 million yen. The key factors in this result were increases in trade notes and accounts receivable and work in process as part of current assets, which more than offset a decrease of investment securities in investments and other assets.

## (Liabilities)

Total liabilities at the end of the fiscal year under review increased 691 million yen from the end of the previous fiscal year, to 21,404 million yen. The increase was mainly due to an increase in trade accounts payable in current liabilities.

#### (Net assets)

Net assets at the end of the fiscal year under review decreased 81 million yen from the end of the previous fiscal year, to 37,500 million yen. Primary factors of decrease included decrease in valuation difference on available-for-sale securities. As a result, the equity ratio was 56.9%.

	-		(Million yen)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	Change
Cash flows from operating activities	10,002	(313)	(10,316)
Cash flows from investing activities	(1,957)	(1,729)	288
Cash flows from financing activities	(2,933)	(732)	2,200
Cash and cash equivalents at end of period	32,163	29,692	(2,471)

#### (3) Overview of cash flows for the fiscal year under review

Cash and cash equivalents ("cash") at the end of the fiscal year decreased 2,471 million yen from the end of the previous fiscal year, to 29,692 million yen.

The conditions of respective cash flows in the fiscal year under review and their main causes are as described below.

## (Cash flows from operating activities)

Net cash used in operating activities was 313 million yen (compared with 10,002 million yen provided in the same period of the previous fiscal year).

This was mainly due to a decrease in cash resulting from a decrease in other current liabilities and an increase in trade receivables.

#### (Cash flow from investing activities)

Net cash used in investing activities was 1,729 million yen (compared with net cash of 1,957 million yen used in such activities in the previous fiscal year).

This was a result principally of factors such as a decrease in cash due to purchase of property, plant and equipment and the purchase of shares of subsidiaries resulting in change in scope of consolidation.

(Cash flows from financing activities)

Net cash used in financing activities was 732 million yen (compared with 2,933 million yen used in such activities in the previous fiscal year).

This was a result principally of a decrease in cash due to the payment of dividends.

## (4) Outlook

During the consolidated fiscal year under review, operating revenue increased mainly on the strength of growth in sales from activities to commemorate the 45th anniversary of SOUTHERN ALL STAR and revenue from production services following the acquisition of The Far Eastern TV Entertainment, Inc. and its inclusion in the scope of consolidation. Meanwhile, operating profit, ordinary profit, and profit attributable to owners of parent decreased chiefly as a result of an increase in expenses, reflecting a fall in subsidies for operating expenses associated with the easing of Covid-19 and an increase in costs in new business development, as well as the posting of goodwill of subsidiaries and impairment losses resulting from the withdrawal from the business.

For the next consolidated fiscal year, operating revenue is expected to rise with an increase in the number of concerts and stage performances. Profit attributable to owners of parent, however, is likely to decrease because of extraordinary losses resulting from the reorganization of the Tokyo office.

In light of the above, the forecast for financial results of the Group for the next fiscal year includes operating revenue of 60,000 million yen (up 9.5% year on year), operating profit of 1,700 million yen (up 24.3%), ordinary profit of 1,800 million yen (up 1.3%), and profit attributable to owners of parent of 350 million yen (down 10.6%).

It will seek to improve profitability on a medium- to long-term basis through the development of artists' talent, original works and technology-driven services.

			1)	Million yen)
	Fiscal year ended March 31, 2024	Fiscal year ending March 31, 2025	Change	Change (%)
Operating revenue	54,813	60,000	5,186	9.5
Operating profit	1,367	1,700	332	24.3
Ordinary profit	1,777	1,800	22	1.3
Profit attributable to owners of parent	391	350	(41)	(10.6)

\* The forecasts above are based on information that the Company has obtained and certain assumptions that the Company considers reasonable. The Company does not guarantee that the forecasts will be achieved. Actual performance may differ substantially from these forecasts owing to a wide range of factors.

#### 2. Basic Approach towards Selection of Accounting Standards

The Group will prepare its consolidated financial statements under Japanese standards for the foreseeable future, taking into account the comparability of the terms of consolidated financial statements and the comparability among companies.

The Group plans to respond appropriately if international accounting standards are to be applied after giving due consideration to conditions both in Japan and overseas.

## 3. Consolidated Financial Statements and Notes on Important Matters

(1) Consolidated balance sheet

Million yen	March 31, 2023	March 31, 2024	
Assets	· · ·	· · · · · · · · · · · · · · · · · · ·	
Current assets			
Cash and deposits	32,679	30,486	
Trade accounts receivable	8,635	-	
Notes and operating accounts receivable	_	10,004	
Merchandise and finished goods	1,170	1,402	
Work in process	762	1,313	
Raw materials and supplies	156	151	
Accounts receivable - other	2,180	1,812	
Other	890	1,180	
Allowance for doubtful accounts	(167)	(37)	
 Total current assets	46,308	46,314	
Non-current assets			
Property, plant and equipment			
Buildings, net	2,353	2,354	
Land	1,028	1,045	
Leased assets, net	8	5	
Other, net	871	1,020	
	4,261	4,427	
Intangible assets			
Goodwill	226	449	
Other	635	590	
 Total intangible assets	862	1,039	
Investments and other assets			
Investment securities	5,582	4,773	
Deferred tax assets	319	1,023	
Other	1,067	1,452	
Allowance for doubtful accounts	(107)	(127)	
Total investments and other assets	6,862	7,123	
Total non-current assets	11,985	12,590	
 Total assets	58,294	58,904	

Million yen	March 31, 2023	March 31, 2024
Liabilities		
Current liabilities		
Trade accounts payable	11,740	13,740
Current portion of long-term borrowings	46	53
Current portion of bonds payable	_	40
Lease liabilities	6	5
Income taxes payable	652	432
Provision for bonuses for directors (and other officers)	36	4
Provision for employee stock ownership plan trust	32	14
Other	6,460	5,168
Total current liabilities	18,974	19,459
Non-current liabilities		
Bonds payable	-	90
Long-term borrowings	206	191
Lease liabilities	3	1
Provision for share awards for directors (and other officers)	74	107
Retirement benefit liability	1,437	1,499
Other	14	54
Total non-current liabilities	1,737	1,945
Total liabilities	20,712	21,404
- Net assets		
Shareholders' equity		
Share capital	1,587	1,587
Capital surplus	2,284	2,284
Retained earnings	31,855	31,578
Treasury shares	(2,931)	(2,858)
- Total shareholders' equity	32,796	32,593
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,400	583
Foreign currency translation adjustment	141	269
Remeasurements of defined benefit plans	51	77
Total accumulated other comprehensive income	1,592	931
Non-controlling interests	3,191	3,975
Total net assets	37,581	37,500
Total liabilities and net assets	58,294	58,904

Million yen	Fiscal year ended March 31, 2023	Fiscal year endeo March 31, 2024	
Operating revenue	52,497	54,813	
Operating costs	43,749	47,193	
Operating gross profit	8,748	7,619	
Selling, general and administrative expenses	5,595	6,251	
Operating profit	3,153	1,367	
Non-operating income			
Interest income	4	4	
Dividend income	12	6	
Share of profit of entities accounted for using equity method	174	179	
Foreign exchange gains	13	12	
Surrender value of insurance policies	-	138	
Subsidy income	45	6	
Other	18	78	
Total non-operating income	269	426	
Non-operating expenses			
Interest expenses	3	4	
Loss on investments in partnerships	0	11	
Commission for purchase of treasury shares	32	-	
Other	7	1	
Total non-operating expenses	43	17	
Ordinary profit	3,379	1,777	
Extraordinary income			
Gain on sale of non-current assets	288	14	
Gain on sales of investment in securities	-	0	
Gain on liquidation of subsidiaries and associates	3	-	
Total extraordinary income	292	15	
Extraordinary losses			
Loss on valuation of investment securities	10	18	
Loss on sale of investment securities	-	5	
Loss on valuation of shares of subsidiaries and associates	1	2	
Loss on sale of shares of subsidiaries and associates	141	_	
Bad debts expenses	-	89	
Impairment loss	-	368	
Loss on cancellation of events	36	_	
Total extraordinary losses	190	483	
Profit before income taxes	3,482	1,308	
Income taxes - current	1,017	677	
Income taxes - deferred	163	(347	
Total income taxes	1,180	329	
Profit	2,301	979	
Profit attributable to non-controlling interests	608	587	
Profit attributable to owners of parent	1,692	391	

# (2) Consolidated statements of income and comprehensive income (Consolidated statements of income)

# (Consolidated statements of comprehensive income)

Million yen	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	
Profit	2,301	979	
Other comprehensive income			
Valuation difference on available-for-sale securities	81	(816)	
Foreign currency translation adjustment	127	128	
Remeasurements of defined benefit plans, net of tax	0	26	
Total other comprehensive income	210	(661)	
Comprehensive income	2,511	317	
Comprehensive income attributable to			
Comprehensive income attributable to owners of parent	1,903	(270)	
Comprehensive income attributable to non-controlling interests	608	587	

## (3) Consolidated statements of changes in equity Fiscal year ended March 31, 2023

	Shareholders' equity							
Million yen	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	1,587	2,284	31,149	(1,249)	33,772			
Changes of items during period								
Dividends of surplus			(1,048)		(1,048)			
Profit attributable to owners of parent			1,692		1,692			
Purchase of treasury shares				(1,687)	(1,687)			
Disposal of treasury shares		0		5	5			
Increase in retained earnings due to an increase in the number of entities accounted for using the equity method			61		61			
Net changes of items other than shareholders' equity								
Total changes of items during period	_	0	706	(1,681)	(975)			
Balance at end of period	1,587	2,284	31,855	(2,931)	32,796			

	Accum	ulated other co	omprehensive i	ncome		Total net assets
Million yen	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasure ments of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	
Balance at beginning of period	1,318	13	50	1,382	2,606	37,761
Changes of items during period						
Dividends of surplus						(1,048)
Profit attributable to owners of parent						1,692
Purchase of treasury shares						(1,687)
Disposal of treasury shares						5
Increase in retained earnings due to an increase in the number of entities accounted for using the equity method						61
Net changes of items other than shareholders' equity	81	127	0	210	585	795
Total changes of items during period	81	127	0	210	585	(180)
Balance at end of period	1,400	141	51	1,592	3,191	37,581

	Shareholders' equity							
Million yen	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity			
Balance at beginning of period	1,587	2,284	31,855	(2,931)	32,796			
Changes of items during period								
Dividends of surplus			(678)		(678)			
Profit attributable to owners of parent			391		391			
Change in scope of consolidation			10		10			
Purchase of treasury shares				(0)	(0)			
Disposal of treasury shares				73	73			
Net changes of items other than shareholders' equity								
Total changes of items during period	_	-	(276)	73	(203)			
Balance at end of period	1,587	2,284	31,578	(2,858)	32,593			

Fiscal year ended March 31, 2024

	Accum	ulated other co	omprehensive i	ncome		
Million yen	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasure ments of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at beginning of period	1,400	141	51	1,592	3,191	37,581
Changes of items during period						
Dividends of surplus						(678)
Profit attributable to owners of parent						391
Change in scope of consolidation						10
Purchase of treasury shares						(0)
Disposal of treasury shares						73
Net changes of items other than shareholders' equity	(816)	128	26	(661)	783	122
Total changes of items during period	(816)	128	26	(661)	783	(81)
Balance at end of period	583	269	77	931	3,975	37,500

Million yen	Fiscal year ended March 31, 2023	Fiscal year endeo March 31, 2024	
Cash flows from operating activities			
Profit before income taxes	3,482	1,308	
Depreciation	421	535	
Amortization of goodwill	23	65	
Increase (decrease) in allowance for doubtful accounts	(14)	(109)	
Increase (decrease) in provision for bonuses for directors (and other officers)	5	(32)	
Increase (decrease) in provision for share awards for directors (and other officers)	16	47	
Increase (decrease) in reserve for employee stock ownership plan trust	21	40	
Increase (decrease) in retirement benefit liability	64	41	
Interest and dividend income	(16)	(11)	
Share of loss (profit) of entities accounted for using equity method	(174)	(179)	
Loss (gain) on investments in partnerships	0	11	
Loss (gain) on sale of property, plant and equipment	(288)	(14)	
Loss (gain) on sale of investment securities	_	4	
Loss (gain) on valuation of investment securities	10	18	
Loss (gain) on sale of shares of subsidiaries and associates	141	-	
Loss on valuation of shares of subsidiaries and associates	1	2	
Impairment loss	_	368	
Decrease (increase) in trade receivables	(3,828)	(958)	
Decrease (increase) in inventories	650	(250)	
Increase (decrease) in trade payables	5,065	1,698	
Increase (decrease) in accrued consumption taxes	435	(16)	
Decrease (increase) in accounts receivable - other	711	367	
Decrease (increase) in other current assets	(21)	(336)	
Increase (decrease) in other current liabilities	2,142	(1,194)	
Other	1,400	(876)	
Subtotal	10,248	530	
Interest and dividends received	19	11	
Interest paid	(3)	(4)	
Income taxes refund	379	_	
Income taxes paid	(642)	(851)	
Net cash provided by (used in) operating activities	10,002	(313)	

Million yen	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024	
Cash flows from investing activities			
Payments into time deposits	(1,000)	(1,132)	
Proceeds from withdrawal of time deposits	1,000	1,080	
Purchase of property, plant and equipment	(1,588)	(588)	
Proceeds from sale of property, plant and equipment	664	22	
Purchase of intangible assets	(383)	(216)	
Payments of leasehold and guarantee deposits	_	(261)	
Proceeds from refund of leasehold and guarantee deposits	32	7	
Purchase of shares of subsidiaries and associates	(400)	(126)	
Purchase of investment securities	(189)	(380)	
Proceeds from sale of investment securities	-	42	
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(55)	(567)	
Payments for sale of shares of subsidiaries resulting in change in scope of consolidation	(129)	_	
Loan advances	-	(0)	
Proceeds from collection of loans receivable	179	66	
Other	(88)	325	
Net cash provided by (used in) investing activities	(1,957)	(1,729)	
Cash flows from financing activities		•	
Repayments of long-term borrowings	(133)	(55)	
Proceeds from issuance of bonds	_	100	
Redemption of bonds	_	(20)	
Purchase of treasury shares	(1,692)	(0)	
Dividends paid	(1,045)	(677)	
Dividends paid to non-controlling interests	(54)	(72)	
Other	(6)	(7)	
Net cash provided by (used in) financing activities	(2,933)	(732)	
Effect of exchange rate change on cash and cash	87	119	
- Net increase (decrease) in cash and cash equivalents	5,199	(2,656)	
Cash and cash equivalents at beginning of period	26,964	32,163	
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	-	184	
Cash and cash equivalents at end of period	32,163	29,692	

(5) Notes on consolidated financial statements

(Note on going concern premise)

Not applicable.

(Segment information, etc.)

(Segment information)

1. Outline of reportable business segments

The Group's reportable segments are components of an entity for which separate financial information is available and is evaluated regularly by the Board of Directors in determining the allocation of management resources and in assessing performance.

The Group is engaged in discovering and developing artists who generate content. It also creates content by providing the artists with opportunities, places and support in various forms to enable artists to pursue their creative activities, as well as exploring superior content externally.

Through these activities, the Group's basic policy is to increase its own content and make effective use of content for the development of its businesses. The Company divided its operations into Live Entertainment Business, Music & Film/TV Business, and Booking (Film/TV/Live stage etc.) & Commercials Business according to the nature of activities.

2. Method of calculating operating revenue, profit or loss, assets, liabilities, and other items by reportable segment

The accounting methods used in reportable business segments are the same as specified in "Significant Matters that Serve as the Basis for Preparation of Consolidated Financial Statements."

Segment profit as reported in this section is based on operating profit (loss). Intersegment transactions and transfers are based on market prices.

# 3. Information on operating revenue, profit or loss, assets, liabilities, and other items by reportable segment and information on breakdown of profits

Fiscal year ended March 31, 2023

		Reportable segments				Amounts
Million yen	Live Entertainment Business	Music & Film/TV Business	Booking (Film/TV/Live stage etc.) & Commercials Business	Total	Adjustments (Note) 1	recorded in consolidated financial statements
Operating revenue						
Revenue from live events Revenue from membership	20,481	-	-	20,481	-	20,481
fee and sales of merchandise	12,028	-	-	12,028	_	12,028
Revenue from music business	-	8,780	-	8,780	-	8,780
Revenue from film/TV	-	4,981	-	4,981	-	4,981
Other revenue from music and film/TV business	-	691	-	691	-	691
Revenue from booking business (film/TV/live stage etc.) & commercials	-	-	5,535	5,535	-	5,535
Revenue from contracts with customers	32,510	14,452	5,535	52,497	-	52,497
External customers	32,510	14,452	5,535	52,497	-	52,497
Intersegment transactions and transfers	101	122	1	225	(225)	-
Total	32,611	14,575	5,537	52,723	(225)	52,497
Segment profit	473	1,938	741	3,153		3,153
Other items						
Depreciation	306	80	35	421	-	421

Fiscal year ended March 31, 2024

		Reportable segments				Amounts
Million yen	Live Entertainment Business	Music & Film/TV Business	Booking (Film/TV/Live stage etc.) & Commercials Business	Total	Adjustments (Note) 1	recorded in consolidated financial statements
Operating revenue						
Revenue from live events	19,528	_	-	19,528	-	19,528
Revenue from membership fee and sales of merchandise	12,098	_	-	12,098	-	12,098
Revenue from music business	-	8,756	_	8,756	_	8,756
Revenue from film/TV	-	7,634	-	7,634	-	7,634
Other revenue from music and film/TV business	-	496	-	496	-	496
Revenue from booking business (film/TV/live stage etc.) & commercials	-	-	6,299	6,299	-	6,299
Revenue from contracts with customers	31,626	16,887	6,299	54,813	_	54,813
External customers	31,626	16,887	6,299	54,813	-	54,813
Intersegment transactions and transfers	755	144	6	906	(906)	-
Total	32,381	17,032	6,306	55,720	(906)	54,813
Segment profit (loss)	(135)	965	538	1,367	_	1,367
Other items	•				•	
Depreciation	387	98	49	535	-	535

(Notes) 1. Total company expenses that do not belong to any of the reportable segments have been allocated to each segment proportionately.

2. Information on segment assets and segment liabilities have been omitted because the Group does not allocate assets and liabilities according to the reportable segments.

(Per share information)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Book value per share (yen)	2,075.82	2,019.28
Earning per share (yen)	100.61	23.61

- (Notes) 1. For the calculation of book value per share, shares of the Company's stock held by the Board Incentive Plan (BIP) Trust for Remunerating Directors and the Employee Stock Ownership Plan (ESOP) Trust for Granting Shares are included in treasury shares that are excluded from the total number of issued shares at the end of the period (399,530 shares as of the end of the previous fiscal year and 364,280 shares as of the end of the fiscal year under review).
  - 2. For the calculation of earnings per share, shares of the Company's stock held by the Board Incentive Plan (BIP) Trust for Remunerating Directors and the Employee Stock Ownership Plan (ESOP) Trust for Granting Shares are included in treasury shares that are excluded from the calculation of the average number of shares outstanding during the period (328,968 shares as of the end of the previous fiscal year and 379,600 shares as of the end of the fiscal year under review).
  - 3. Diluted earnings per share are not stated because there is no potential share dilution.
  - 4. Basis for calculating earnings per share is as shown below.

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Profit attributable to owners of parent (million yen)	1,692	391
Profit not attributable to common shareholders (million yen)	_	_
Profit attributable to owners of parent related to common shares (million yen)	1,692	391
Average number of shares outstanding during the period (shares)	16,826,625	16,586,741

(Significant subsequent events)

Not applicable.

4. Other

(1) Impairment lossFiscal year ended March 31, 2023Not applicable.

Fiscal year ended March 31, 2024 The Group posted an impairment loss in the asset groups below.

	ľ	5 the decet g. e .p e .		(Million yen)
Use	Category	Company name	Location	Impairment loss
Other	Goodwill	miraibox Inc.	Yokohama-shi, Kanagawa prefecture	190
Business assets	BuildingsProperty, plant and equipment (Other)	AMUSE INC.	Minamitsuru-gun, Yamanashi prefecture	177