SUMMARY OF CONSOLIDATED FINANCIAL RESULTS for the First Quarter of Fiscal Period Ending December 31, 2024 <Japanese GAAP>

May 15, 2024

Stock exchange listings:

Tokyo Stock Exchange

Securities code: 4170 URL: https://kaizenplatform.com/ir/

Renrasantativa: Kenji Sudo

Representative: Kenji Sudo Chief Executive Officer

Company name: Kaizen Platform, Inc.

Contact: Hidenao Asai Executive Officer Tel: 03-5909-1151
Scheduled date to file quarterly report: May 15, 2024

Scheduled date to commence dividend payments:

Supplementary materials for financial results: Yes Holding of financial results briefing session: Yes

(Amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the First Quarter of Fiscal Period Ending December 31, 2024 (January 1, 2024 - March 31, 2024) (1) Consolidated operating results (Percentages indicate period-on-period changes)

	1 &						<u> </u>	
	Sales		Operating profit		Ordinary profit		Net income attributable to parent company shareholders	
Three months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2024	1,120	3.5	(29)	-	(20)	-	(55)	-
March 31, 2023	1,082	45.3	(33)	-	(43)	-	(78)	-

(Note) Comprehensive profit:

Three months ended March 31, 2024: 20 million yen (-%) Three months ended March 31, 2023: (66) million yen (-%)

	Net income per share	Diluted net income per share		
Three months ended	Yen	Yen		
March 31, 2024	(3.30)	-		
March 31, 2023	(4.66)	-		

- (Notes) 1. Diluted net income per share is not stated because, although potential shares exist, basic loss per share was recorded.
 - 2. In the fiscal year ended December 31, 2023, the Company has confirmed the provisional accounting treatment concerning business combinations. Accordingly, data for the fiscal year ended December 31, 2023 is presented at the amounts after reflecting the contents of the confirmation of the provisional accounting treatment.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio			
As of	Million yen	Million yen	%			
March 31, 2024	4,387	3,211	72.3			
December 31, 2023	4,369	3,190	72.1			

(Reference) Shareholders' equity:

As of March 31, 2024: 3,170 million yen As of December 31, 2023: 3,151 million yen

(Note) In the fiscal year ended December 31, 2023, the Company has confirmed the provisional accounting treatment concerning business combinations. Accordingly, data for the fiscal year ended December 31, 2023 is presented at the amounts after reflecting the contents of the confirmation of the provisional accounting treatment.

2. Dividends

	Annual dividend per share						
	1Q-end	2Q-end	3Q-end	Year-end	Total		
	Yen	Yen	Yen	Yen	Yen		
Fiscal period ended December 31, 2023	-	0.00	-	0.00	0.00		
Fiscal period ending December 31, 2024	-						
Fiscal period ending December 31, 2024 (forecast)		0.00	-	0.00	0.00		

(Note) Revisions from most recently published dividend forecast: None

3. Consolidated Earnings Forecast for the Fiscal Period Ending December 31, 2024 (January 1, 2024 - December 31, 2024)

(Percentages indicate period-on-period changes)

(Forestinges indicate period on period changes)											
	Sales		EBITDA		Operating profit		- · · · J I		Net income attributable to parent company shareholders		Net income per share
Full year	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
	4,500	3.6	250	4.5	10	-	0	-	(30)	-	(1.77)

(Notes) 1. Revisions from most recently published earnings forecast: None

^{2.} EBITDA = Operating profit + Depreciation + Amortization of goodwill + Share-based remuneration expenses

*Notes

(1) Changes in significant subsidiaries during the three months under review (changes in specified subsidiaries resulting in changes in scope of consolidation): None

Newly consolidated companies (--) Newly excluded companies (--)

- (2) Adoption of special accounting methods for preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates and retroactive restatements

1) Changes in accounting policies due to revisions to accounting standards and other regulations: None

2) Changes in accounting policies due to other reasons:

None 3) Changes in accounting estimates: None

4) Retroactive restatements: None

(4) Total number of issued and outstanding shares (common stock)

1) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2024 16,875,731 shares As of December 31, 2023 16,865,731 shares

Total number of treasury shares at the end of the period

As of March 31, 2024 110 shares 110 shares As of December 31, 2023

3) Average number of shares during the period

Three months ended March 31, 2024 16,869,137 shares Three months ended March 31, 2023 16,751,553 shares

Forward-looking statements and earnings forecasts presented in this material are based on information currently available to the Company as of the date hereof along with certain assumptions that are deemed to be reasonable. Furthermore, actual business results may differ materially due to various factors. Furthermore, such statements and forecasts do not guarantee the Company's operating performance. For assumptions regarding the forward-looking statements and a disclaimer concerning the use of earnings forecasts, please refer to "1. Qualitative Information on the Financial Results for the Quarter (3) Explanation of Forward-looking Statements Such as Consolidated Earnings Forecasts" on page 3 of the appendix in the Japanese original.

^{*}This earnings report is not subject to audit by certified public accountants and accounting firms.

^{*}Cautionary statement regarding forecasts of operating results and special notes