Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 10, 2024

Company name: TENOX CORPORATION

Stock exchange listing: Tokyo

Stock code: 1905 URL https://www.tenox.co.jp/

Representative: President and Representative Director Masayuki Sato

Inquiries: Accounting Manager Atsushi Taniyama TEL 03-3455-7758

Scheduled date of ordinary general meeting of shareholders: June 27, 2024 Scheduled date to file Securities Report: June 27, 2024 Scheduled date to commence dividend payments: June 28, 2024

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results

(1) Consolidated operating results	Percentages indicate year-on-year changes								
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	
Year ended March 31, 2024	20,207	10.3	520	(20.2)	557	(19.7)	388	(19.6)	
Year ended March 31, 2023	18,317	23.6	653	40.0	694	34.6	482	34.9	

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	59.29	58.06	3.2	2.9	2.6
Year ended March 31, 2023	73.29	71.77	4.0	3.8	3.6

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2024	19,066	12,689	64.5	1,876.87	
As of March 31, 2023	18,770	12,467	64.4	1,850.63	

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period	
	Millions of yen	Millions of yen	Millions of yen	Millions of yen	
Year ended March 31, 2024	142	(947)	(309)	8,342	
Year ended March 31, 2023	955	(622)	(404)	9,515	

2. Cash dividends

		Annu	al dividends per	Total cash	Dividend payout	Ratio of dividends to net assets		
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	-	12.00	-	23.00	35.00	236	47.8	1.9
Year ended March 31, 2024	=	19.00	=	19.00	38.00	257	64.1	2.0
Year ending March 31, 2025 (Forecast)	_	21.00	_	22.00	43.00		43.4	

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	25,000	23.7	890	70.8	930	66.7	650	67.5	99.16

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

1 (,						
7,347,680 shares	As of March 31, 2023	7,347,680 shares					
period							
792,750 shares	As of March 31, 2023	818,204 shares					
Average number of shares during the period							
6,544,561 shares	Year ended March 31, 2023	6,587,793 shares					
	period 792,750 shares	792,750 shares As of March 31, 2023					

Consolidated financial statements Consolidated balance sheets

		(Thousands of yen)		
	As of March 31, 2023	As of March 31, 2024		
Assets				
Current assets				
Cash and deposits	9,545,508	8,367,784		
Notes receivable, accounts receivable from completed	3,493,874	3,127,594		
construction contracts, contract assets and other	3,773,077	3,127,374		
Electronically recorded monetary claims - operating	1,244,489	1,657,896		
Costs on construction contracts in progress	832,536	1,000,210		
Accounts receivable - other	453,004	716,331		
Other	74,930	417,463		
Allowance for doubtful accounts	(1,443)	(2,010)		
Total current assets	15,642,901	15,285,271		
Non-current assets				
Property, plant and equipment				
Buildings and structures	566,976	594,499		
Accumulated depreciation	(296,964)	(320,138)		
Buildings and structures, net	270,011	274,360		
Machinery, equipment and vehicles	7,150,739	7,311,654		
Accumulated depreciation	(6,302,025)	(6,164,601)		
Machinery, equipment and vehicles, net	848,713	1,147,052		
Tools, furniture and fixtures	1,750,977	1,853,575		
Accumulated depreciation	(1,615,472)	(1,663,357)		
Tools, furniture and fixtures, net	135,505	190,217		
Land	954,278	954,278		
Other	18,001	32,914		
Accumulated depreciation	(7,574)	(11,183)		
Other, net	10,427	21,731		
Total property, plant and equipment	2,218,937	2,587,641		
Intangible assets				
Goodwill	16,257	11,922		
Other	40,930	92,436		
Total intangible assets	57,188	104,358		
Investments and other assets		·		
Investment securities	315,274	632,069		
Deferred tax assets	129,880	41,633		
Other	409,770	419,089		
Allowance for doubtful accounts	(3,072)	(3,072)		
Total investments and other assets	851,852	1,089,719		
Total non-current assets	3,127,978	3,781,719		
Total assets	18,770,879	19,066,990		
2 0 100 400 400	10,770,077	17,000,770		

Disabilities		As of March 31, 2023	As of March 31, 2024
Notes payable, accounts payable for construction contracts and other 4,392,628 4,608,237 Current portion of long-term borrowings 9,940 9,940 Income taxes payable 206,100 30,906 Contract liabilities 203,459 300,777 Provision for bonuses 113,091 118,840 Provision for bonuses for directors 25,600 - Provision for bonuses for directors 27,800 5,600 Other 697,373 668,329 Other 697,373 668,329 Total current liabilities 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Other 51,500 44,240 Total non-current liabilities 63,3482 63,77,386 Net assets 8 5 Share capital 1,710,900 4,340,256 Capital surplus 2,330,219 2,340,256 Retained carnings 8,581,570 8,685,750	Liabilities		
and other 4,392,628 4,008,23/ Current portion of long-term borrowings 9,940 9,940 Income taxes payable 206,100 30,906 Contract liabilities 203,459 300,777 Provision for bonuses 1113,091 118,840 Provision for warranties for completed construction 4,000 100 Provision for warranties for completed construction 4,000 5,600 Other 697,373 668,329 Total current liabilities 5,679,993 5,742,731 Non-current liabilities 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Shareholders' equity 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained carnings 8,581,570 8,685,750 Treasury shares	Current liabilities		
Current portion of long-term borrowings 9,940 30,940 10,000 30,906 206,100 30,906 206,100 30,906 206,100 30,907 200,459 300,777 200,459 300,777 200,459 300,777 200,459 313,091 118,840 200,459 25,600 - 20,400 200,400	Notes payable, accounts payable for construction contracts	4 202 (20	4 (00 227
Income taxes payable 206,100 30,906 Contract liabilities 203,459 300,777 Provision for bonuses 113,091 118,840 Provision for bonuses for directors 25,000 - Provision for bonuses for completed construction 4,000 100 Provision for loss on construction contracts 27,800 5,600 Other 697,373 668,329 Total current liabilities 5,679,993 5,742,731 Non-current liabilities 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 623,488 634,655 Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 5,57,014 (540,658) Teasury shares (557,014) (540,658) Total shareholders' equity 12,065,674	and other	4,392,628	4,608,237
Contract liabilities 203,459 300,777 Provision for bonuses 1113,091 118,840 Provision for bonuses for directors 25,600 - Provision for warranties for completed construction 4,000 5,600 Provision for loss on construction contracts 27,800 5,600 Other 697,373 668,329 Total current liabilities 5,679,993 5,742,731 Non-current liabilities 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6303,482 6,377,386 Net assets Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulate	Current portion of long-term borrowings	9,940	9,940
Provision for bonuses 113,091 118,840 Provision for bonuses for directors 25,600 — Provision for warranties for completed construction 4,000 100 Provision for loss on construction contracts 27,800 5,600 Other 697,373 668,329 Total current liabilities 5,679,993 5,742,731 Non-current liabilities 9,940 — Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 82,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514	Income taxes payable	206,100	30,906
Provision for bonuses for directors 25,600 — Provision for warranties for completed construction 4,000 100 Provision for loss on construction contracts 27,800 5,600 Other 697,373 668,329 Total current liabilities 5,679,993 5,742,731 Non-current liabilities 8,940 — Long-term borrowings 9,940 — Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 63,303,82 6377,386 Net assets Shareholders' equity 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 8,685,750 Retained earnings 8,581,570 8,685,750 8,685,750 Treasury shares (557,014) (540,658) 16,406,88 Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income <td>Contract liabilities</td> <td>203,459</td> <td>300,777</td>	Contract liabilities	203,459	300,777
Provision for warranties for completed construction 4,000 100 Provision for loss on construction contracts 27,800 5,600 Other 697,373 668,329 Total current liabilities 5,679,993 5,742,731 Non-current liabilities 8,679,993 5,742,731 Long-term borrowings 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002)	Provision for bonuses	113,091	118,840
Provision for loss on construction contracts 27,800 5,600 Other 697,373 668,329 Total current liabilities 5,679,993 5,742,731 Non-current liabilities 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained carnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636	Provision for bonuses for directors	25,600	=
Other 697,373 668,329 Total current liabilities 5,679,993 5,742,731 Non-current liabilities 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Shareholders' equity 7 Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests	Provision for warranties for completed construction	4,000	100
Total current liabilities 5,679,993 5,742,731 Non-current liabilities 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets 8 5 Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets	Provision for loss on construction contracts	27,800	5,600
Non-current liabilities 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Other	697,373	668,329
Long-term borrowings 9,940 - Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income Valuation difference on available-for-sale securities 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,	Total current liabilities	5,679,993	5,742,731
Retirement benefit liability 493,365 502,194 Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets 8 8 Shareholders' equity 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Non-current liabilities		
Provision for share awards 68,682 88,219 Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Shareholders' equity Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Long-term borrowings	9,940	_
Other 51,500 44,240 Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Shareholders' equity Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Retirement benefit liability	493,365	502,194
Total non-current liabilities 623,488 634,655 Total liabilities 6,303,482 6,377,386 Net assets Shareholders' equity Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Provision for share awards	68,682	88,219
Total liabilities 6,303,482 6,377,386 Net assets Shareholders' equity Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Other	51,500	44,240
Net assets Shareholders' equity Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Total non-current liabilities	623,488	634,655
Share holders' equity Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Total liabilities	6,303,482	6,377,386
Share capital 1,710,900 1,710,900 Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Net assets		
Capital surplus 2,330,219 2,340,256 Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Shareholders' equity		
Retained earnings 8,581,570 8,685,750 Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Share capital	1,710,900	1,710,900
Treasury shares (557,014) (540,658) Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Capital surplus	2,330,219	2,340,256
Total shareholders' equity 12,065,674 12,196,248 Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Retained earnings	8,581,570	8,685,750
Accumulated other comprehensive income 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Treasury shares	(557,014)	(540,658)
Valuation difference on available-for-sale securities 29,098 118,514 Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Total shareholders' equity	12,065,674	12,196,248
Foreign currency translation adjustment (11,115) (12,002) Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Accumulated other comprehensive income		
Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Valuation difference on available-for-sale securities	29,098	118,514
Total accumulated other comprehensive income 17,983 106,512 Share acquisition rights 89,636 89,636 Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Foreign currency translation adjustment	(11,115)	(12,002)
Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	_	17,983	106,512
Non-controlling interests 294,103 297,207 Total net assets 12,467,397 12,689,604	Share acquisition rights	89,636	89,636
Total net assets 12,467,397 12,689,604		294,103	297,207
	Total net assets	12,467,397	12,689,604
	Total liabilities and net assets	18,770,879	

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2023 March 31, 2024 Net sales 18,317,876 20,207,106 Cost of sales 15,553,454 17,373,448 Gross profit 2,764,421 2,833,657 Selling, general and administrative expenses 2,111,326 2,312,721 Operating profit 653,094 520,935 Non-operating income Interest income 164 844 Dividend income 8,333 9,712 Foreign exchange gains 5,243 31,952 Other 28,148 Total non-operating income 41,890 42,508 Non-operating expenses 149 Interest expenses 231 Foreign exchange losses 5,140 Other 229 377 Total non-operating expenses 460 5,667 Ordinary profit 694,524 557,777 Extraordinary income Gain on sale of non-current assets 37,499 46,899 37,499 46,899 Total extraordinary income Extraordinary losses Loss on disposal of non-current assets 0 163 0 Total extraordinary losses 0 163 Profit before income taxes 732,024 604,513 151,223 Income taxes - current 283,285 Income taxes - deferred 61,228 (39,229)Total income taxes 212,451 244,056 Profit 487,968 392,061 Profit attributable to non-controlling interests 5,143 4,004 Profit attributable to owners of parent 482,824 388,057

Consolidated statements of comprehensive income

	(Thousands of join)
Fiscal year ended	Fiscal year ended
March 31, 2023	March 31, 2024
487,968	392,061
9,629	89,415
(2,494)	(886)
7,134	88,529
495,103	480,591
489,959	476,586
5 142	4.004
5,143	4,004
	March 31, 2023 487,968 9,629 (2,494) 7,134 495,103

Consolidated statements of changes in equity Fiscal year ended March 31, 2023

		Shareholders' equity							
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity				
Balance at beginning of period	1,710,900	2,447,772	8,380,240	(630,462)	11,908,450				
Changes during period									
Dividends of surplus			(185,329)		(185,329)				
Profit attributable to owners of parent			482,824		482,824				
Purchase of treasury shares				(169,976)	(169,976)				
Disposal of treasury shares				3,434	3,434				
Cancellation of treasury shares		(220,808)		220,808	_				
Transfer to capital surplus for negative balance		96,164	(96,164)		_				
Exercise of share acquisition rights		197		1,213	1,411				
Restricted share awards		6,892		17,967	24,860				
Net changes in items other than shareholders' equity									
Total changes during period	_	(117,553)	201,329	73,447	157,223				
Balance at end of period	1,710,900	2,330,219	8,581,570	(557,014)	12,065,674				

	Accumulat	ed other comprehens	ive income			
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	19,469	(8,621)	10,848	91,045	289,859	12,300,204
Changes during period						
Dividends of surplus						(185,329)
Profit attributable to owners of parent						482,824
Purchase of treasury shares						(169,976)
Disposal of treasury shares						3,434
Cancellation of treasury shares						-
Transfer to capital surplus for negative balance						-
Exercise of share acquisition rights						1,411
Restricted share awards						24,860
Net changes in items other than shareholders' equity	9,629	(2,494)	7,134	(1,409)	4,243	9,969
Total changes during period	9,629	(2,494)	7,134	(1,409)	4,243	167,193
Balance at end of period	29,098	(11,115)	17,983	89,636	294,103	12,467,397

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,710,900	2,330,219	8,581,570	(557,014)	12,065,674
Changes during period					
Dividends of surplus			(283,877)		(283,877)
Profit attributable to owners of parent			388,057		388,057
Purchase of treasury shares				(52)	(52)
Disposal of treasury shares				2,326	2,326
Restricted share awards		10,037		14,082	24,119
Net changes in items other than shareholders' equity					
Total changes during period	_	10,037	104,179	16,356	130,573
Balance at end of period	1,710,900	2,340,256	8,685,750	(540,658)	12,196,248

	Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	29,098	(11,115)	17,983	89,636	294,103	12,467,397
Changes during period						
Dividends of surplus						(283,877)
Profit attributable to owners of parent						388,057
Purchase of treasury shares						(52)
Disposal of treasury shares						2,326
Restricted share awards						24,119
Net changes in items other than shareholders' equity	89,415	(886)	88,529		3,104	91,633
Total changes during period	89,415	(886)	88,529	-	3,104	222,206
Balance at end of period	118,514	(12,002)	106,512	89,636	297,207	12,689,604

Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Cash flows from operating activities		
Profit before income taxes	732,024	604,513
Depreciation	430,196	474,166
Amortization of goodwill	4,335	4,335
Increase (decrease) in provision for loss on construction contracts	19,006	(22,200)
Increase (decrease) in allowance for doubtful accounts	(7,896)	566
Increase (decrease) in provision for bonuses	4,995	5,749
Increase (decrease) in provision for bonuses for directors	25,600	(25,600)
Increase (decrease) in provision for warranties for completed	23,000	
construction	600	(3,900)
Increase (decrease) in retirement benefit liability	(9,768)	8,829
Increase (decrease) in provision for share awards	6,227	19,537
Interest and dividend income	(8,497)	(10,556)
Interest expenses	231	149
Loss (gain) on sale of property, plant and equipment	(37,499)	(46,899)
Loss (gain) on disposal of property, plant and equipment	0	163
Foreign exchange losses (gains)	(9,835)	58,052
Decrease (increase) in accounts receivable - trade, and contract assets	(743,717)	(268,505)
Decrease (increase) in costs on construction contracts in	(110,731)	(167,774)
progress	- 10.011	24.7.622
Increase (decrease) in trade payables	710,911	215,698
Increase (decrease) in contract liabilities	74,900	97,270
Other, net	165,834	(444,417)
Subtotal	1,246,916	499,179
Interest and dividends received	9,394	10,496
Interest paid	(231)	(149)
Income taxes refund (paid)	(300,193)	(366,980)
Net cash provided by (used in) operating activities	955,886	142,546
Cash flows from investing activities		
Payments into long-term time deposits	(300,000)	=
Purchase of property, plant and equipment	(319,312)	(707,563)
Proceeds from sale of property, plant and equipment	37,500	34,815
Purchase of intangible assets	(20,410)	(67,058)
Purchase of investment securities	(20,753)	(200,360)
Loan advances	(2,373)	(8,154)
Proceeds from collection of loans receivable	953	2,958
Payments of leasehold and guarantee deposits	(3,414)	(3,345)
Proceeds from refund of leasehold and guarantee deposits	2,610	1,739
Other, net	2,419	(49)
Net cash provided by (used in) investing activities	(622,780)	(947,020)

		(Thousands of Jen)	
	Fiscal year ended	Fiscal year ended March 31, 2024	
	March 31, 2023		
Cash flows from financing activities			
Repayments of long-term borrowings	(9,940)	(9,940)	
Purchase of treasury shares	(169,976)	(52)	
Dividends paid	(183,704)	(281,334)	
Dividends paid to non-controlling interests	(900)	(900)	
Other, net	(39,969)	(17,385)	
Net cash provided by (used in) financing activities	(404,491)	(309,613)	
Effect of exchange rate change on cash and cash equivalents	5,432	(58,987)	
Net increase (decrease) in cash and cash equivalents	(65,952)	(1,173,074)	
Cash and cash equivalents at beginning of period	9,581,283	9,515,331	
Cash and cash equivalents at end of period	9,515,331	8,342,257	