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## Consolidated Financial Results for the Year Ended March 31, 2024 [Japanese GAAP]

May 14, 2024

Company name: SHIKIBO LTD.

Stock exchange listing: Tokyo

Code number: 3109

URL: <https://www.shikibo.co.jp/>

Representative: Shiriya Masahiro

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Scheduled date of Annual General Meeting of Shareholders: June 27, 2024

Scheduled date of commencing dividend payments: June 28, 2024

Scheduled date of filing annual securities report: June 27, 2024

Availability of supplementary briefing material on annual financial results: Yes

Schedule of annual financial results briefing session: Yes

,Representative Director,President

,Executive Officer,Division Manager,Corporate Division

(Amounts of less than one million yen are rounded down.)

### 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 to March 31, 2024)

#### (1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2024	38,681	2.1	1,428	17.3	1,322	17.5	800	(49.0)
March 31, 2023	37,893	6.2	1,217	(10.2)	1,125	8.4	1,568	-

(Note) Comprehensive income: Fiscal year ended March 31, 2024: ¥ 1,271 million [ (37.5)%]  
Fiscal year ended March 31, 2023: ¥ 2,036 million [ 481.6%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2024	69.06	68.55	2.4	1.6	3.7
March 31, 2023	135.31	-	4.8	1.4	3.2

#### (2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2024	83,299	34,080	40.9	2,937.74
March 31, 2023	82,043	33,357	40.6	2,875.97

(Reference) Equity: As of March 31, 2024: ¥ 34,050 million  
As of March 31, 2023: ¥ 33,337 million

#### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2024	3,549	(2,703)	(509)	5,303
March 31, 2023	1,112	(682)	(579)	4,922

## 2. Dividends

	Annual dividends					Total dividends	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2023	-	0.00	-	50.00	50.00	584	37.0	1.8
March 31, 2024	-	0.00	-	50.00	50.00	584	72.4	1.7
Fiscal year ending March 31, 2025 (Forecast)	-	25.00	-	25.00	50.00		64.4	

## 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2025 (April 1, 2024 to March 31, 2025)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	19,600	1.3	650	15.7	500	(9.4)	350	(12.7)	30.19
Full year	40,700	5.2	1,600	12.0	1,300	(1.7)	900	12.4	77.64

### \* Notes:

(1) Changes in significant subsidiaries during the period under review (changes in specified subsidiaries resulting in changes in scope of consolidation): No

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: No

2) Changes in accounting policies other than 1) above: No

3) Changes in accounting estimates: No

4) Retrospective restatement: No

(3) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2024: 11,810,829 shares

March 31, 2023: 11,810,829 shares

2) Number of treasury shares at the end of the period:

March 31, 2024: 219,969 shares

March 31, 2023: 218,908 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2024: 11,591,496 shares

Fiscal Year ended March 31, 2023: 11,589,712 shares

(Note) The Company has adopted a stock compensation plan (Board Benefit Trust). For the purpose of calculating basic earnings per share, the number of the shares of the Company remaining in the Board Benefit Trust that are recorded as treasury shares under shareholders' equity is included in the number of treasury shares to be deducted in the calculation of the average number of shares during the period.

(Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 to March 31, 2024)

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Net income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2024	26,933	1.4	976	9.4	942	63.0	(1,158)	-
March 31, 2023	26,557	6.0	892	(19.3)	578	(19.6)	590	19.7

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2024	(99.92)	-
March 31, 2023	50.96	-

(2) Non-consolidated Financial Position

As of	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2024	75,779	28,588	37.7	2,465.91
March 31, 2023	76,862	30,170	39.3	2,602.72

(Reference) Equity: As of March 31, 2024: ¥ 28,582 million  
As of March 31, 2023: ¥ 30,170 million

\* These financial results are outside the scope of audits by certified public accountants or audit firms.

\* Explanation of the proper use of financial results forecast and other notes

Financial results forecast and other forward-looking statements included in this material are based on information currently available to the Company and certain assumptions deemed reasonable, and actual performance and other results may differ significantly from these forecasts due to various factors.

(How to obtain supplementary briefing materials on financial results and details of financial results briefing session)

The Company plans to stream a video of a financial results briefing (recording). In addition, materials for the financial results briefing session will be posted on the Company's website.

# Consolidated Financial Statements

## Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2023	As of March 31, 2024
<b>Assets</b>		
Current assets		
Cash and deposits	4,996	5,374
Notes and accounts receivable - trade	7,101	7,031
Electronically recorded monetary claims - operating	1,938	1,919
Merchandise and finished goods	5,911	5,803
Work in process	1,926	1,828
Raw materials and supplies	1,843	1,607
Income taxes refund receivable	177	-
Other	861	1,063
Allowance for doubtful accounts	(21)	(38)
Total current assets	24,738	24,591
Non-current assets		
Property, plant and equipment		
Buildings and structures	45,179	45,212
Accumulated depreciation and impairment	(33,666)	(34,113)
Buildings and structures, net	11,512	11,099
Machinery, equipment and vehicles	27,420	27,266
Accumulated depreciation and impairment	(25,369)	(24,935)
Machinery, equipment and vehicles, net	2,050	2,330
Tools, furniture and fixtures	1,647	1,610
Accumulated depreciation and impairment	(1,513)	(1,483)
Tools, furniture and fixtures, net	133	127
Land	38,270	37,888
Leased assets	1,886	1,594
Accumulated depreciation and impairment	(1,089)	(636)
Leased assets, net	797	958
Construction in progress	492	1,859
Total property, plant and equipment	53,256	54,264
Intangible assets	509	626
Investments and other assets		
Investment securities	889	1,363
Long-term loans receivable	-	200
Deferred tax assets	2,195	1,906
Other	505	481
Allowance for doubtful accounts	(51)	(133)
Total investments and other assets	3,539	3,817
Total non-current assets	57,305	58,708
Total assets	82,043	83,299

(Millions of yen)

	As of March 31, 2023	As of March 31, 2024
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	3,222	2,973
Electronically recorded obligations - operating	974	896
Short-term borrowings	9,257	10,029
Current portion of bonds payable	1,110	1,950
Accrued expenses	553	564
Income taxes payable	73	352
Accrued consumption taxes	-	298
Provision for bonuses	584	615
Provision for loss on fire	36	-
Other	1,296	1,219
Total current liabilities	17,109	18,901
Non-current liabilities		
Bonds payable	2,690	1,460
Long-term borrowings	11,021	10,931
Lease liabilities	688	880
Deferred tax liabilities	179	194
Deferred tax liabilities for land revaluation	6,216	6,163
Retirement benefit liability	6,266	6,153
Provision for retirement benefits for directors (and other officers)	54	65
Provision for repairs	81	94
Long-term leasehold and guarantee deposits received	4,145	4,143
Other	233	230
Total non-current liabilities	31,576	30,317
Total liabilities	48,686	49,219
<b>Net assets</b>		
Shareholders' equity		
Share capital	11,336	11,336
Capital surplus	896	896
Retained earnings	9,155	9,254
Treasury shares	(241)	(242)
Total shareholders' equity	21,146	21,244
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	180	468
Deferred gains or losses on hedges	(15)	30
Revaluation reserve for land	13,238	13,385
Foreign currency translation adjustment	(1,040)	(864)
Remeasurements of defined benefit plans	(171)	(213)
Total accumulated other comprehensive income	12,191	12,806
Share acquisition rights	-	6
Non-controlling interests	19	23
Total net assets	33,357	34,080
Total liabilities and net assets	82,043	83,299

# Consolidated Statements of Income and Comprehensive Income

## Consolidated Statements of Income

(Millions of yen)

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Net sales	37,893	38,681
Cost of sales	31,287	31,603
Gross profit	6,605	7,078
Selling, general and administrative expenses	5,387	5,649
Operating profit	1,217	1,428
Non-operating income		
Interest income	4	13
Dividend income	25	22
Foreign exchange gains	87	68
Rental income	26	37
Subsidy income	48	26
Miscellaneous income	65	57
Total non-operating income	256	224
Non-operating expenses		
Interest expenses	215	219
Miscellaneous expenses	134	111
Total non-operating expenses	349	331
Ordinary profit	1,125	1,322
Extraordinary income		
Gain on sale of businesses	-	300
Insurance claim income	834	132
Gain on sale of investment securities	410	-
Other	23	22
Total extraordinary income	1,268	454
Extraordinary losses		
Impairment losses	70	136
Provision of allowance for doubtful accounts	-	111
Loss on sale of shares of subsidiaries	1,193	89
Loss on sale of non-current assets	115	77
Loss on retirement of non-current assets	18	29
Loss on valuation of investment securities	3	29
Loss due to disaster	43	7
Loss on fire	43	-
Other	15	10
Total extraordinary losses	1,502	492
Profit before income taxes	891	1,285
Income taxes - current	145	314
Income taxes - deferred	(836)	170
Total income taxes	(691)	484
Profit	1,582	800
Profit attributable to non-controlling interests	14	0
Profit attributable to owners of parent	1,568	800

Consolidated Statements of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Profit	1,582	800
Other comprehensive income		
Valuation difference on available-for-sale securities	38	287
Deferred gains or losses on hedges	(21)	46
Foreign currency translation adjustment	184	177
Remeasurements of defined benefit plans, net of tax	251	(40)
Total other comprehensive income	453	470
Comprehensive income	2,036	1,271
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,018	1,267
Comprehensive income attributable to non-controlling interests	18	4

Consolidated Statements of Changes in Equity

For the fiscal year ended March 31, 2023

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges
Balance at beginning of period	11,336	896	7,957	(266)	19,923	141	5
Changes during period							
Dividends of surplus			(465)		(465)		
Reversal of revaluation reserve for land			112		112		
Profit attributable to owners of parent			1,568		1,568		
Purchase of treasury shares				(44)	(44)		
Disposal of treasury shares			(17)	70	52		
Net changes in items other than shareholders' equity						38	(21)
Total changes during period	-	-	1,197	25	1,222	38	(21)
Balance at end of period	11,336	896	9,155	(241)	21,146	180	(15)

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	13,381	(1,224)	(420)	11,883	-	1	31,808
Changes during period							
Dividends of surplus							(465)
Reversal of revaluation reserve for land							112
Profit attributable to owners of parent							1,568
Purchase of treasury shares							(44)
Disposal of treasury shares							52
Net changes in items other than shareholders' equity	(143)	183	249	307	-	18	325
Total changes during period	(143)	183	249	307	-	18	1,548
Balance at end of period	13,238	(1,040)	(171)	12,191	-	19	33,357



For the fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity					Accumulated other comprehensive income	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges
Balance at beginning of period	11,336	896	9,155	(241)	21,146	180	(15)
Changes during period							
Dividends of surplus			(584)		(584)		
Reversal of revaluation reserve for land			(116)		(116)		
Profit attributable to owners of parent			800		800		
Purchase of treasury shares				(1)	(1)		
Disposal of treasury shares					-		
Net changes in items other than shareholders' equity						287	46
Total changes during period	-	-	99	(1)	97	287	46
Balance at end of period	11,336	896	9,254	(242)	21,244	468	30

	Accumulated other comprehensive income				Share acquisition rights	Non-controlling interests	Total net assets
	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income			
Balance at beginning of period	13,238	(1,040)	(171)	12,191	-	19	33,357
Changes during period							
Dividends of surplus							(584)
Reversal of revaluation reserve for land							(116)
Profit attributable to owners of parent							800
Purchase of treasury shares							(1)
Disposal of treasury shares							-
Net changes in items other than shareholders' equity	147	175	(42)	614	6	4	625
Total changes during period	147	175	(42)	614	6	4	723
Balance at end of period	13,385	(864)	(213)	12,806	6	23	34,080

## Consolidated Statements of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
<b>Cash flows from operating activities</b>		
Profit before income taxes	891	1,285
Depreciation	1,820	1,842
Amortization of long-term prepaid expenses	25	37
Increase (decrease) in retirement benefit liability	36	(118)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(8)	11
Loss (gain) on sale of businesses	-	(300)
Increase (decrease) in provision for repairs	18	12
Increase (decrease) in allowance for doubtful accounts	(5)	99
Increase (decrease) in provision for bonuses	21	31
Interest and dividend income	(29)	(35)
Interest expenses	215	219
Foreign exchange losses (gains)	(13)	(24)
Impairment losses	70	136
Insurance claim income	(834)	(132)
Loss on fire	43	-
Loss on disaster	43	7
Loss (gain) on sale of shares of subsidiaries	1,193	89
Loss (gain) on sale of non-current assets	99	74
Loss on tax purpose reduction entry of non-current assets	8	10
Loss on retirement of non-current assets	18	29
Increase (decrease) in accrued consumption taxes	-	317
Loss (gain) on sale of investment securities	(409)	-
Loss (gain) on valuation of investment securities	-	29
Decrease (increase) in trade receivables	(183)	126
Decrease (increase) in inventories	(1,188)	548
Increase (decrease) in trade payables	310	(403)
Other, net	(700)	(320)
Subtotal	1,441	3,575
Interest and dividends received	4	23
Interest paid	(215)	(218)
Income taxes refund (paid)	(575)	88
Proceeds from insurance income	777	79
Payments associated with disaster loss	(18)	-
Amount payment of loss on fire	(300)	-
Net cash provided by (used in) operating activities	1,112	3,549
<b>Cash flows from investing activities</b>		
Purchase of property, plant and equipment	(1,171)	(2,794)
Proceeds from sale of property, plant and equipment	92	7
Purchase of investment securities	(37)	(94)
Proceeds from sale of investment securities	479	1
Short-term loan advances	-	(70)
Long-term loan advances	-	(200)
Proceeds from withdrawal of time deposits	63	67
Payments into time deposits	(63)	(62)
Proceeds from sale of businesses	-	300
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	235	324
Other, net	(280)	(182)
Net cash provided by (used in) investing activities	(682)	(2,703)

(Millions of yen)

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
<b>Cash flows from financing activities</b>		
Net increase (decrease) in short-term borrowings	1,079	1,283
Proceeds from long-term borrowings	3,900	3,840
Repayments of long-term borrowings	(4,109)	(4,450)
Proceeds from issuance of bonds	588	784
Redemption of bonds	(1,350)	(1,190)
Proceeds from issuance of share acquisition rights	-	6
Purchase of treasury shares	(0)	(1)
Dividends paid	(463)	(580)
Other, net	(223)	(201)
Net cash provided by (used in) financing activities	(579)	(509)
Effect of exchange rate change on cash and cash equivalents	63	44
Net increase (decrease) in cash and cash equivalents	(85)	381
Cash and cash equivalents at beginning of period	5,008	4,922
Cash and cash equivalents at end of period	4,922	5,303