

For Immediate Release

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## Notice Concerning Revision of Medium-Term Management Plan Target Figures

NCD Co., Ltd. (the "Company") hereby announces that at a meeting of its Board of Directors held on May 13, 2024, the Company decided to revise its target figures, as described below, in light of its recent business performance and other factors. This is for the fiscal year ending March 31, 2026, the final year of its medium-term management plan "Vision 2026" (from the fiscal year ended March 31, 2024 to that ending March 31, 2026) that were announced on May 15, 2023.

### 1. Details of the Revision

	Initial plan	Revised plan	Recent results
	Fiscal year ending March 31, 2026	Fiscal year ending March 31, 2026	Fiscal year ended March 31, 2024
Net sales	26,000 million yen	30,000 million yen	25,481 million yen
Operating profit	1,800 million yen	2,400 million yen	2,115 million yen
Operating profit margin	6.9%	8.0%	8.3%
ROE	15% or more	20% or more	24.5%

### 2. Reason for the Revision

In the fiscal year ended March 31, 2024, the first year of "Vision 2026," the Company acquired Japan Computer Services, Inc. as its subsidiary and expanded its business domain focusing on existing customers in the IT-related business. In the Parking System Business, in addition to the relaxation of various anti-infection restrictions, the Company also conducted structural reforms of its business. The effects of these initiatives contributed to the growth in net sales and operating profit, which exceeded the target figures. In particular, in the first year of "Vision 2026," operating profit exceeded the target for the fiscal year ending March 31, 2026, the final year of the plan.

Going forward, the Company expects a steady expansion of business areas in the IT-related business, particularly for customers in the insurance and manufacturing industries, and a steady growth in bicycle parking lot use in the Parking System Business. In light of this situation, the Company has decided to make the above upward revision while continuing to make necessary investments in human capital and other necessary items.

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