Inquiries:

Notice: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 10, 2024

Company name: RIKEN VITAMIN CO., LTD.

Listing: Tokyo Stock Exchange

Stock code: 4526 URL https://www.rikenvitamin.jp/
Representative: Kazuhiko Yamaki, President and Representative Director

Yuichi Nakagawa, General Manager of Corporate Planning Department, Chief Manager of Corporate Planning

Division

Telephone: 03-5362-1315

Scheduled date of ordinary general meeting of shareholders: June 25, 2024
Scheduled date to file Securities Report: June 25, 2024
Scheduled date to commence dividend payments: June 10, 2024

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for analysts and institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	91,484	3.1	9,371	30.9	10,296	33.3	8,755	36.5
Year ended March 31, 2023	88,750	12.0	7,158	22.6	7,723	24.9	6,414	(70.3)

Note: Comprehensive income For the fiscal year ended March 31, 2024: \$\frac{\pmathbf{4}}{13,788}\$ million [115.5%] For the fiscal year ended March 31, 2023: \$\frac{\pmathbf{4}}{6,398}\$ million [(70.6)%]

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	268.44	_	11.8	9.2	10.2
Year ended March 31, 2023	195.51	-	9.3	7.4	8.1

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Millions of yen	Millions of yen	%	Yen	
As of March 31, 2024	118,776	76,643	64.5	2,523.84	
As of March 31, 2023	105,223	71,371	67.8	2,174.39	

Reference: Equity As of March 31, 2024: ¥76,613 million As of March 31, 2023: ¥71,345 million

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	10,451	(554)	(7,084)	20,141
Year ended March 31, 2023	7,835	(2,034)	(4,578)	16,656

2. Cash dividends

		Annı	ıal dividends per	Total cash	Dividend payout	Ratio of dividends to net assets		
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	-	23.00	-	36.00	59.00	1,946	30.2	2.8
Year ended March 31, 2024	-	30.50	-	50.50	81.00	2,547	30.2	3.4
Year ending March 31, 2025 (Forecast)	-	40.50	=	40.50	81.00		30.4	

[Translation]

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	45,500	2.0	4,000	(13.0)	4,300	(17.6)	3,300	(10.0)	108.71
Full year	92,500	1.1	8,500	(9.3)	9,000	(12.6)	8,100	(7.5)	266.84

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total number of issued shares at the end of the period (including treasury shares)									
As of March 31, 2024	33,705,100 shares As of March 31, 2023		33,705,100 shares						
Number of treasury shares at the end of the period									
As of March 31, 2024	3,349,316 shares	As of March 31, 2023	893,316 shares						
Average number of shares during the period									
Year ended March 31, 2024	32,617,016 shares	Year ended March 31, 2023	32,806,814 shares						

Consolidated financial statements Consolidated balance sheets

		(Millions of yen)
	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	19,155	23,384
Notes and accounts receivable - trade	19,151	21,884
Electronically recorded monetary claims - operating	967	1,232
Merchandise and finished goods	8,550	8,640
Work in process	3,955	4,589
Raw materials and supplies	5,230	5,352
Other	1,117	1,438
Allowance for doubtful accounts	(2)	(2)
Total current assets	58,126	66,521
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	12,840	12,153
Machinery, equipment and vehicles, net	7,841	7,472
Tools, furniture and fixtures, net	956	959
Land	1,822	1,853
Construction in progress	175	943
Total property, plant and equipment	23,637	23,382
Intangible assets		
Software	199	205
Other	446	770
Total intangible assets	645	976
Investments and other assets		
Investment securities	17,862	21,519
Long-term loans receivable	0	3
Deferred tax assets	475	540
Retirement benefit asset	3,553	4,889
Other	925	945
Allowance for doubtful accounts	(3)	(3)
Total investments and other assets	22,813	27,895
Total non-current assets	47,096	52,254
Total assets	105,223	118,776

	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	7,660	9,130
Electronically recorded obligations - operating	597	770
Short-term borrowings	3,306	11,938
Accrued expenses	3,598	4,229
Income taxes payable	1,163	1,352
Provision for bonuses	1,158	1,339
Provision for bonuses for directors (and other officers)	52	50
Other	1,385	2,304
Total current liabilities	18,924	31,117
Non-current liabilities		
Long-term borrowings	11,254	4,115
Deferred tax liabilities	1,579	4,626
Provision for stock based compensation	163	195
Retirement benefit liability	230	297
Other	1,698	1,780
Total non-current liabilities	14,927	11,015
Total liabilities	33,851	42,132
Net assets		
Shareholders' equity		
Share capital	2,537	2,537
Capital surplus	2,466	2,466
Retained earnings	58,729	65,290
Treasury shares	(1,633)	(7,954)
Total shareholders' equity	62,099	62,339
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,488	9,625
Deferred gains or losses on hedges	2	23
Foreign currency translation adjustment	2,220	3,496
Remeasurements of defined benefit plans	533	1,128
Total accumulated other comprehensive income	9,245	14,273
Non-controlling interests	26	30
Total net assets	71,371	76,643
Total liabilities and net assets	105,223	118,776

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended March 31, 2023 March 31, 2024 88,750 91,484 Net sales 61,506 61,598 Cost of sales 29,886 Gross profit 27,244 Selling, general and administrative expenses 20,085 20,514 9,371 Operating profit 7,158 Non-operating income Interest income 105 204 Dividend income 431 467 Rental income 60 66 Foreign exchange gains 42 267 Other 160 116 800 1,122 Total non-operating income Non-operating expenses Interest expenses 132 112 Commission expenses 26 24 32 Bad debt expenses 45 59 Other Total non-operating expenses 236 197 10,296 7,723 Ordinary profit Extraordinary income Gain on sale of non-current assets 1 3 184 Gain on sale of investment securities 2,115 Subsidy income 9 179 Insurance claim income 65 194 Total extraordinary income 2,364 Extraordinary losses 0 Loss on sale of non-current assets 1 Impairment losses 270 Loss on disaster 85 Loss on retirement of non-current assets 57 123 Loss on tax purpose reduction entry of non-current assets 165 Loss on sale of investment securities 0 0 0 25 Loss on valuation of investment securities Loss related to business restructuring 80 751 Total extraordinary losses 60 7,857 11,909 Profit before income taxes Income taxes - current 1,469 1,808 Income taxes - deferred (29)1,340 Total income taxes 1,440 3,149 Profit 6,417 8,759 Profit attributable to non-controlling interests 3 3 6,414 8,755 Profit attributable to owners of parent

Consolidated statements of comprehensive income

on the second se		(Millions of yen)
	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Profit	6,417	8,759
Other comprehensive income		
Valuation difference on available-for-sale securities	(816)	3,136
Deferred gains or losses on hedges	(2)	20
Foreign currency translation adjustment	936	1,277
Remeasurements of defined benefit plans, net of tax	(137)	595
Total other comprehensive income	(19)	5,029
Comprehensive income	6,398	13,788
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,391	13,783
Comprehensive income attributable to non-controlling interests	6	5

Consolidated statements of changes in equity

Fiscal year ended March 31, 2023

			Cl 1 . 1 1		(Millions of yen)		
	Shareholders' equity						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity		
Balance at beginning of period	2,537	3,072	65,426	(13,785)	57,251		
Changes during period							
Dividends of surplus			(1,583)		(1,583)		
Profit (loss) attributable to owners of parent			6,414		6,414		
Purchase of treasury shares				(0)	(0)		
Cancellation of treasury shares		(605)	(11,527)	12,133			
Disposal of treasury shares by stocks payment trust				18	18		
Net changes in items other than shareholders' equity							
Total changes during period	-	(605)	(6,697)	12,151	4,848		
Balance at end of period	2,537	2,466	58,729	(1,633)	62,099		

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasureme nts of defined benefit plans	Total accumulated other comprehensiv e income	Non- controlling interests	Total net assets
Balance at beginning of period	7,304	5	1,287	670	9,268	19	66,539
Changes during period							
Dividends of surplus							(1,583)
Profit (loss) attributable to owners of parent							6,414
Purchase of treasury shares							(0)
Cancellation of treasury shares							_
Disposal of treasury shares by stocks payment trust							18
Net changes in items other than shareholders' equity	(816)	(2)	933	(137)	(22)	6	(15)
Total changes during period	(816)	(2)	933	(137)	(22)	6	4,832
Balance at end of period	6,488	2	2,220	533	9,245	26	71,371

Fiscal year ended March 31, 2024

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	2,537	2,466	58,729	(1,633)	62,099
Changes during period					
Dividends of surplus			(2,194)		(2,194)
Profit (loss) attributable to owners of parent			8,755		8,755
Purchase of treasury shares				(6,360)	(6,360)
Disposal of treasury shares by stocks payment trust				39	39
Net changes in items other than shareholders' equity					
Total changes during period	_	-	6,561	(6,321)	240
Balance at end of period	2,537	2,466	65,290	(7,954)	62,339

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasureme nts of defined benefit plans	Total accumulated other comprehensiv e income	Non- controlling interests	Total net assets
Balance at beginning of period	6,488	2	2,220	533	9,245	26	71,371
Changes during period							
Dividends of surplus							(2,194)
Profit (loss) attributable to owners of parent							8,755
Purchase of treasury shares							(6,360)
Disposal of treasury shares by stocks payment trust							39
Net changes in items other than shareholders' equity	3,136	20	1,276	595	5,027	3	5,031
Total changes during period	3,136	20	1,276	595	5,027	3	5,271
Balance at end of period	9,625	23	3,496	1,128	14,273	30	76,643

Increase (decrease) in provision for bonuses for directors (and other officers) 12			(Millions of yell)
Profit before income taxes			
Depreciation	Cash flows from operating activities		
Impairment losses	Profit before income taxes	7,857	11,909
Loss on disaster - 85 Increase (decrease) in allowance for doubtful accounts 0 0 0 Increase (decrease) in provision for bonuses 0 10 169 Increase (decrease) in provision for bonuses for directors (and other officers) 12 (2) Increase (decrease) in met defined benefit asset and liability (451) (411) Increase (decrease) in provision for share-based payments 74 71 Interest and dividend income (537) (671) Interest expenses 132 112 Foreign exchange losses (gains) (377) (42) Loss (gain) on sale of non-current assets 0 (2) Loss on retirement of non-current assets 57 123 Loss on tax purpose reduction entry of non-current assets 57 123 Loss (gain) on sale of investment securities (183) (2,115) Loss (gain) on valuation of investment securities 0 25 Subsidy income 9 (179) Insurance claim income - (65) Loss related to business restructuring - 80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income - (65) Payments associated with disaster loss - (127) (13) Proceeds from insurance income - (65) Payments associated with disaster loss - (127) (13) Proceeds from insurance income - (22) Payments for micrement of property, plant and equipment (2,112) (2,586) Purchase of property, plant and equipment (2,112) (2,586) Purchase of investment securities (16) (17) Proceeds from sale of property, plant and equipment (2,112) (2,586) Purchase of investment securities (16) (17) Proceeds from sale of property, plant and equipment (40) (45) Purchase of investment securities (16) (17) Purchase of investment securitie	Depreciation	3,718	3,330
Increase (decrease) in allowance for doubtful accounts	Impairment losses	_	270
Increase (decrease) in provision for bonuses for directors (and other officers)	Loss on disaster	_	85
Increase (decrease) in provision for bonuses for directors (and other officers)	Increase (decrease) in allowance for doubtful accounts	0	(0)
other officers) 12 (2) Increase (decrease) in net defined benefit asset and liability (451) (411) Increase (decrease) in provision for share-based payments 74 71 Interest and dividend income (537) (671) Interest expenses 132 112 Foreign exchange losses (gains) (37) (422) Loss on lax purpose reduction entry of non-current assets 0 (22) Loss on tax purpose reduction entry of non-current assets - 165 Loss (gain) on sale of investment securities (183) (2,115) Loss (gain) on valuation of investment securities 0 25 Subsidy income (9) (179) Insurance claim income - (65) Loss related to business restructuring - (80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (311) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769	Increase (decrease) in provision for bonuses	(10)	169
Increase (decrease) in net defined benefit asset and liability (451) (411) Increase (decrease) in provision for share-based payments 74 71 Interest and dividend income (537) (671) Interest expenses 132 1112 Foreign exchange losses (gains) (37) (42) Loss (gain) on sale of non-current assets 0 (2) Loss on tax purpose reduction entry of non-current assets 57 123 Loss on tax purpose reduction entry of non-current assets - 165 Loss (gain) on sale of investment securities (183) (2,115) Loss (gain) on valuation of investment securities (183) (2,115) Loss (gain) on valuation of investment securities (9) (179) Insurance claim income (9) (179) Insurance claim income - (65) Loss related to business restructuring - 80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in inventories (2,459) (631) Increase (decrease) in inventories (2,459) (631) Increase (decrease) in inventories (2,459) (1,157) Interest and dividends received 521 (666 Interest paid (127) (113) Proceeds from insurance income - (65 Loss hlows from inventing activities 7,835 (1,696) Reapments into time deposits (3,528) (3,174) Proceeds from investing activities (3,528) (3,174) Proceeds from sale of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment (40) (45) Purchase of investment securities (16) (17) Proceeds from sale of property, plant and equipment (40) (45) Purchase of investment securities (16) (17) Proceeds from sale of property, plant and equipment (40) (45) Purchase of investment securities (304 2,970 Subsidies received (9) (179)	Increase (decrease) in provision for bonuses for directors (and	12	(2)
Increase (decrease) in provision for share-based payments 174 171 Interest and dividend income (537) (671) Interest expenses 132 1112 Foreign exchange losses (gains) (37) (42) Loss (gain) on sale of non-current assets 0 (22) Loss on retirement of non-current assets 57 123 Loss on tax purpose reduction entry of non-current assets - 165 Loss (gain) on sale of investment securities (183) (2,115) Loss (gain) on valuation of investment securities 0 (25) (25) Loss (gain) on valuation of investment securities 0 (25) (27) Insurance claim income - (65) (27) (27) (27) (27) (27) (27) (27) (27	other officers)	12	(2)
Interest and dividend income (537) (671) Interest expenses 132 112 112 Foreign exchange losses (gains) (37) (42) Loss (gain) on sale of non-current assets 0 (2) Coss on retirement of non-current assets 57 123 Loss on tax purpose reduction entry of non-current assets 57 123 Loss on tax purpose reduction entry of non-current assets 57 123 Loss on tax purpose reduction entry of non-current assets 57 123 Loss (gain) on sale of investment securities (183) (2.115) Loss (gain) on valuation of investment securities 0 25 Subsidy income (9) (179) (179) Insurance claim income - (65) (65) (180) (2,687) (65) (190)	Increase (decrease) in net defined benefit asset and liability	(451)	(411)
Interest expenses	Increase (decrease) in provision for share-based payments	74	71
Foreign exchange losses (gains)	Interest and dividend income	(537)	(671)
Loss (gain) on sale of non-current assets 57 123 Loss on retirement of non-current assets 57 123 Loss on tax purpose reduction entry of non-current assets — 165 Loss (gain) on sale of investment securities (183) (2,115) Loss (gain) on valuation of investment securities 0 25 Subsidy income (9) (179) Insurance claim income — (65) Loss related to business restructuring — 80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net c	Interest expenses	132	112
Loss on retirement of non-current assets 57 123 Loss on tax purpose reduction entry of non-current assets - 165 Loss (gain) on sale of investment securities 0 25 Subsidy income (9) (179) Insurance claim income - (65) Loss related to business restructuring - 80 Decrease (increase) in trade receivables (1,140) (2,887) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income - (42) Payments associated with disaster loss - (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities 7,835 10,451 P	Foreign exchange losses (gains)	(37)	(42)
Loss on tax purpose reduction entry of non-current assets — 165 Loss (gain) on sale of investment securities (183) (2,115) Loss (gain) on valuation of investment securities 0 25 Subsidy income (9) (179) Insurance claim income — (65) Loss related to business restructuring — 80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7 35 10,451 Cash flows from investing activities (3,528) (3,174)	Loss (gain) on sale of non-current assets	0	(2)
Loss (gain) on sale of investment securities (183) (2,115) Los (gain) on valuation of investment securities 0 25 Subsidy income (9) (179) Insurance claim income — (65) Loss related to business restructuring — 80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities (3,528) (3,174) Proceeds from withdrawal of time deposits (3,528) (3,174)	Loss on retirement of non-current assets	57	123
Loss (gain) on valuation of investment securities 0 25 Subsidy income (9) (179) Insurance claim income — (65) Loss related to business restructuring — 80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net eash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities 7,835 10,451 Payments into time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of	Loss on tax purpose reduction entry of non-current assets	_	165
Subsidy income (9) (179) Insurance claim income — (65) Loss related to business restructuring — 80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest and dividends received 1(127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities 7,835 10,451 Cash flows from investing activities 3,361 2,546 Proceeds from withdrawal of time deposits 3,361 2,546 Proceeds from sale of property, plant and equipment (2,112) (2,536) </td <td>Loss (gain) on sale of investment securities</td> <td>(183)</td> <td>(2,115)</td>	Loss (gain) on sale of investment securities	(183)	(2,115)
Insurance claim income — (65) Loss related to business restructuring — 80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities 7,835 10,451 Cash flow from investing activities (3,528) (3,174) Proceeds from withdrawal of time deposits (3,528) (3,174) Proceeds from sale of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment (40)		0	25
Loss related to business restructuring — 80 Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities 7,835 10,451 Payments into time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment (40) (45) Purchase of intangible assets (15) (44	Subsidy income	(9)	(179)
Decrease (increase) in trade receivables (1,140) (2,687) Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest apaid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities 7,835 10,451 Payments into time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment (40) (45) Purchase of intangible assets (15) (446) Purchase of investment securities 304 2,	Insurance claim income	_	(65)
Decrease (increase) in inventories (2,459) (631) Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income - 65 Payments associated with disaster loss - (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities 7,835 10,451 Payments into time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment 400 (45) Purchase of intangible assets (15) (446) Purchase of intestment securities (16) (17) Proceeds from sale of investment securities 304 2,970 </td <td>Loss related to business restructuring</td> <td>_</td> <td>80</td>	Loss related to business restructuring	_	80
Increase (decrease) in trade payables 456 1,383 Other, net 287 655 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities (3,528) (3,174) Payments into time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of property, plant and equipment 2 3 Proceeds from sale of property, plant and equipment 2 3 Purchase of intangible assets (15) (446) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Oth	· · · · · · · · · · · · · · · · · · ·	(1,140)	(2,687)
Other, net 287 6555 Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities (3,528) (3,174) Proceeds from withdrawal of time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits (2,112) (2,536) Proceeds from sale of property, plant and equipment 2 3 Payments for retirement of property, plant and equipment (40) (45) Purchase of intangible assets (15) (446) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)	Decrease (increase) in inventories	(2,459)	(631)
Subtotal 7,769 11,571 Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities (3,528) (3,174) Payments into time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment 400 (45) Purchase of intangible assets (15) (446) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)			1,383
Interest and dividends received 521 666 Interest paid (127) (113) Proceeds from insurance income - 65 Payments associated with disaster loss - (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities 8 (3,528) (3,174) Payments into time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment 400 (45) Purchase of intangible assets (15) (446) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)	Other, net	287	655
Interest paid (127) (113) Proceeds from insurance income - 65 Payments associated with disaster loss - (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities (3,528) (3,174) Payments into time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment 2 3 Purchase of intangible assets (15) (446) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)	Subtotal	7,769	11,571
Proceeds from insurance income — 65 Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities (3,528) (3,174) Payments into time deposits (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment 2 3 Payments for retirement of property, plant and equipment (40) (45) Purchase of intangible assets (15) (446) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)	Interest and dividends received	521	666
Payments associated with disaster loss — (42) Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities 8 (3,528) (3,174) Proceeds from withdrawal of time deposits 3,361 2,546 Purchase of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment 2 3 Payments for retirement of property, plant and equipment (40) (45) Purchase of intangible assets (15) (446) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)	Interest paid	(127)	(113)
Income taxes refund (paid) (327) (1,696) Net cash provided by (used in) operating activities 7,835 10,451 Cash flows from investing activities (3,528) (3,174) Payments into time deposits 3,361 2,546 Purchase of property, plant and equipment (2,112) (2,536) Proceeds from sale of property, plant and equipment 2 3 Payments for retirement of property, plant and equipment (40) (45) Purchase of intangible assets (15) (446) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)	Proceeds from insurance income	_	65
Net cash provided by (used in) operating activities Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment Payments for retirement of property, plant and equipment Purchase of intangible assets Purchase of investment securities Purchase of investment securities Purchase of investment securities Other, net 7,835 10,451 (3,528) (2,112) (2,536) (2,112) (2,536) (40) (40) (45) (446) (47) (40) (47) (40) (47) (40) (47) (40) (47) (40) (47) (40) (47) (40) (40) (47) (40) (4	Payments associated with disaster loss	_	(42)
Cash flows from investing activities Payments into time deposits Proceeds from withdrawal of time deposits Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment Payments for retirement of property, plant and equipment Purchase of intangible assets Purchase of investment securities	Income taxes refund (paid)	(327)	(1,696)
Payments into time deposits(3,528)(3,174)Proceeds from withdrawal of time deposits3,3612,546Purchase of property, plant and equipment(2,112)(2,536)Proceeds from sale of property, plant and equipment23Payments for retirement of property, plant and equipment(40)(45)Purchase of intangible assets(15)(446)Purchase of investment securities(16)(17)Proceeds from sale of investment securities3042,970Subsidies received9179Other, net0(35)	Net cash provided by (used in) operating activities	7,835	10,451
Proceeds from withdrawal of time deposits Purchase of property, plant and equipment (2,112) Proceeds from sale of property, plant and equipment Payments for retirement of property, plant and equipment Purchase of intangible assets Purchase of investment securities Purchase of investment securities Proceeds from sale of investment securities (16) Proceeds from sale of investment securities 304 2,546 (4,536) (445) (45) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)	Cash flows from investing activities		
Purchase of property, plant and equipment(2,112)(2,536)Proceeds from sale of property, plant and equipment23Payments for retirement of property, plant and equipment(40)(45)Purchase of intangible assets(15)(446)Purchase of investment securities(16)(17)Proceeds from sale of investment securities3042,970Subsidies received9179Other, net0(35)	Payments into time deposits	(3,528)	(3,174)
Proceeds from sale of property, plant and equipment 2 3 Payments for retirement of property, plant and equipment (40) (45) Purchase of intangible assets (15) (446) Purchase of investment securities (16) (17) Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)	Proceeds from withdrawal of time deposits	3,361	2,546
Payments for retirement of property, plant and equipment(40)(45)Purchase of intangible assets(15)(446)Purchase of investment securities(16)(17)Proceeds from sale of investment securities3042,970Subsidies received9179Other, net0(35)	Purchase of property, plant and equipment	(2,112)	(2,536)
Purchase of intangible assets(15)(446)Purchase of investment securities(16)(17)Proceeds from sale of investment securities3042,970Subsidies received9179Other, net0(35)	Proceeds from sale of property, plant and equipment	2	3
Purchase of investment securities(16)(17)Proceeds from sale of investment securities3042,970Subsidies received9179Other, net0(35)	Payments for retirement of property, plant and equipment	(40)	(45)
Proceeds from sale of investment securities 304 2,970 Subsidies received 9 179 Other, net 0 (35)	Purchase of intangible assets	(15)	(446)
Subsidies received 9 179 Other, net 0 (35)	Purchase of investment securities	(16)	(17)
Other, net 0 (35)	Proceeds from sale of investment securities	304	2,970
	Subsidies received	9	179
Net cash provided by (used in) investing activities (2,034)	Other, net	0	(35)
	Net cash provided by (used in) investing activities	(2,034)	(554)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(370)	4,100
Repayments of long-term borrowings	(2,606)	(2,606)
Dividends paid	(1,582)	(2,194)
Purchase of treasury shares	(0)	(6,360)
Other, net	(18)	(22)
Net cash provided by (used in) financing activities	(4,578)	(7,084)
Effect of exchange rate change on cash and cash equivalents	369	672
Net increase (decrease) in cash and cash equivalents	1,592	3,485
Cash and cash equivalents at beginning of period	15,064	16,656
Cash and cash equivalents at end of period	16,656	20,141