Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 [Japanese GAAP]



May 9, 2024

Company name: DAIICHI JITSUGYO CO., LTD. Stock exchange listing: Tokyo Stock Exchange

Code number: 8059

URL: https://www.djk.co.jp/

Representative: Ichiro Uno, President & CEO

Contact: Yuya Tabata, General Manager, Accounting Department

Phone: +81-3-6370-8697

Scheduled date of Annual General Meeting of Shareholders: June 25, 2024

Scheduled date of commencing dividend payments: June 26, 2024 Scheduled date of filing annual securities report: June 25, 2024

Availability of supplementary explanatory materials on annual financial results: Available

Schedule of annual financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 - March 31, 2024)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

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	Net sales		Operating in	come	Ordinary income		Profit attributable to	
	Net sale	3	Operating in	g income Ordinary income		owners of parent		
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2024	187,790	22.2	9,090	35.3	9,004	26.7	7,461	18.1
March 31, 2023	153,674	3.8	6,717	(2.2)	7,108	(8.8)	6,316	17.8

(Note) Comprehensive income: Fiscal year ended March 31, 2024: ¥11,777 million [62.7%] Fiscal year ended March 31, 2023: ¥7,237 million [21.7%]

	Basic earnings per share	Diluted earnings per share	Ratio of return on equity	Ratio of ordinary income to total assets	Ratio of operating income to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2024	235.33	234.53	10.9	5.2	4.8
March 31, 2023	197.30	196.53	10.3	5.0	4.4

(Reference) Equity in earnings (losses) of affiliates: Fiscal year ended March 31, 2024: ¥25 million Fiscal year ended March 31, 2023: ¥31 million

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2024	193,795	73,441	37.8	2,311.61
As of March 31, 2023	152,535	63,658	41.6	2,004.65

(Reference) Equity: As of March 31, 2024: ¥73,318 million As of March 31, 2023: ¥63,499 million

^{*} A 3-for-1 stock split of common shares was conducted on October 1, 2023. Accordingly, the basic earnings per share and the diluted earnings per share are calculated on the assumption that the stock split was conducted at the beginning of the fiscal year ended March 31, 2023.

^{*} A 3-for-1 stock split of common shares was conducted on October 1, 2023. Accordingly, the net assets per share are calculated on the assumption that the stock split was conducted at the beginning of the fiscal year ended March 31, 2023.

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2024	(1,705)	(478)	(860)	30,217
March 31, 2023	8,940	660	(4,569)	32,309

2. Dividends

	Annual dividends					Total		Ratio of
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year- end	Total	dividends (annual)	Payout ratio (consolidated)	dividends to net assets (consolidated)
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2023	_	64.00	-	114.00	178.00	1,889	30.1	3.1
Fiscal year ended March 31, 2024	_	78.00	-	45.00	_	2,251	30.2	3.3
Fiscal year ending March 31, 2025 (Forecast)	_	36.00	_	36.00	72.00		31.3	

^{*} A 3-for-1 stock split of common shares was conducted on October 1, 2023. Accordingly, the year-end dividends per share for the fiscal year ended March 31, 2024 and the dividends per share for the fiscal year ending March 31, 2025 (forecast) are each presented in an amount that reflects the stock split, and the total annual dividends per share for the fiscal year ended March 31, 2024 is presented as "—." The year-end dividends per share for the fiscal year ended March 31, 2024 without taking into account the stock split would be \mathbb{1}35.00, resulting in a total annual dividends per share of \mathbb{2}213.00.

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2025 (April 1, 2024 - March 31, 2025)

(% indicates changes from the previous corresponding period.)

	Net sales		Operating in	come	Ordinary inc	come	Profit attribute to owners parent	2	Basic earnings per share
Full year	Million yen 200,000	% 6.5	Million yen 10,000	% 10.0	Million yen 10,300	% 14.4	Million yen 7,300	% (2.2)	Yen 230.16

^{*} Dividends for the second quarter-end of the fiscal year ended March 31, 2024 include a commemorative dividend of ¥15.00 for the 75th anniversary of the foundation.

* Notes:

(1) Changes in significant subsidiaries during the period under review (Changes in specified subsidiaries resulting in changes in scope of consolidation): None

- (2) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: None
 - 2) Changes in accounting policies other than 1) above: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (3) Total number of issued and outstanding shares (common shares)
 - 1) Total number of issued and outstanding shares at the end of the period (including treasury shares):

March 31, 2024: 33,259,200 shares March 31, 2023: 33,259,200 shares

2) Total number of treasury shares at the end of the period:

March 31, 2024: 1,541,829 shares March 31, 2023: 1,582,875 shares

3) Average number of shares during the period:

Fiscal year ended March 31, 2024: 31,706,467 shares Fiscal year ended March 31, 2023: 32,013,643 shares

* A 3-for-1 stock split of common shares was conducted on October 1, 2023. Accordingly, the total number of issued and outstanding shares (common shares) is calculated on the assumption that the stock split was conducted at the beginning of the fiscal year ended March 31, 2023.

(Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 - March 31, 2024)

(1) Non-consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sale	s	Operating in	ncome	Ordinary in	come	Profit	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2024	150,783	23.4	5,433	59.5	7,292	39.1	6,524	29.7
March 31, 2023	122,212	0.4	3,406	(14.9)	5,244	7.5	5,029	39.3

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2024	205.78	205.07
March 31, 2023	157.11	156.49

^{*} A 3-for-1 stock split of common shares was conducted on October 1, 2023. Accordingly, the basic earnings per share and the diluted earnings per share are calculated on the assumption that the stock split was conducted at the beginning of the fiscal year ended March 31, 2023.

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of March 31, 2024	153,947	51,266	33.3	1,613.89
As of March 31, 2023	115,307	44,074	38.1	1,388.37

(Reference) Equity: As of March 31, 2024: ¥51,188 million

As of March 31, 2023: ¥43,978 million

^{*} A 3-for-1 stock split of common shares was conducted on October 1, 2023. Accordingly, the net assets per share are calculated on the assumption that the stock split was conducted at the beginning of the fiscal year ended March 31, 2023.

2. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2025 (April 1, 2024 - March 31, 2025)

(% indicates changes from the previous corresponding period.)

	Net sales		Ordinary in	come	Profit	t	Basic earnings per share
Full year	Million yen 168,000	% 11.4	Million yen 6,400	% (12.2)	Million yen 4,900	(24.9)	Yen 154.49

^{*} These consolidated financial results are outside the scope of review by certified public accountants or an audit firm.

* Explanation of the proper use of financial results forecast and other notes

The earnings forecasts and other forward-looking statements herein are based on information currently available to the Company and certain assumptions deemed reasonable, and the Company does not promise the achievement of these forecasts. Actual results may differ significantly from these forecasts due to a wide range of factors. For the assumptions underlying the forecasts and the notes on the use of the forecasts, please refer to "1. Overview of Operating Results, etc., (4) Outlook for the Future" on page 4 of the Appendix (available in Japanese only).

The Company plans to hold a financial results briefing for institutional investors and analysts on Friday, May 24, 2024. The presentation materials to be distributed at the meeting will be posted on the Company's corporate website immediately after the meeting.

3. Consolidated Financial Statements and Primary Notes (1) Consolidated Balance Sheet

	As of March 31, 2023	As of March 31, 2024	
Assets			
Current assets			
Cash and deposits	34,518	32,029	
Notes and accounts receivable - trade, and contract assets	38,101	53,932	
Electronically recorded monetary claims	7,141	7,770	
Securities	9		
Merchandise and finished goods	21,408	20,676	
Work in process	1,401	1,630	
Raw materials and supplies	777	979	
Advance payments to suppliers	25,434	49,879	
Accounts receivable - other	4,387	2,851	
Other	2,221	1,968	
Allowance for doubtful accounts	(125)	(128)	
Total current assets	135,278	171,589	
Fixed assets			
Tangible fixed assets			
Buildings	2,833	2,890	
Accumulated depreciation	(1,691)	(1,545)	
Buildings, net	1,142	1,345	
Machinery, equipment and vehicles	861	1,059	
Accumulated depreciation	(459)	(561)	
Machinery, equipment and vehicles, net	402	498	
Tools, furniture and fixtures	1,422	1,480	
Accumulated depreciation	(1,030)	(1,061	
Tools, furniture and fixtures, net	392	419	
Land	527	527	
ESCO business assets	132	132	
Accumulated depreciation	(119)	(122)	
ESCO business assets, net	13	9	
Solar photovoltaics business assets	768	770	
Accumulated depreciation	(366)	(405)	
Solar photovoltaics business assets, net	401	365	
Assets leased to others	729	771	
Accumulated depreciation	(456)	(439)	
Assets leased to others, net	272	331	
Construction in progress	47	42	
Total tangible fixed assets	3,200	3,540	
Intangible fixed assets		-	
Goodwill	_	1,065	
Software	1,356	1,100	
Other	57	17	
Total intangible fixed assets	1,413	2,183	

	As of March 31, 2023	As of March 31, 2024
Investment and other assets		
Investment securities	10,041	13,100
Long-term loans receivable	5	6
Retirement benefit asset	1,209	1,535
Deferred tax assets	543	775
Other	1,002	1,217
Allowance for doubtful accounts	(159)	(153)
Total investment and other assets	12,643	16,482
Total fixed assets	17,256	22,206
Total assets	152,535	193,795
Liabilities		
Current liabilities		
Notes and accounts payable	33,724	39,380
Short-term bank loans	5,023	6,670
Current portion of long-term borrowings	120	120
Accounts payable- other	3,487	3,374
Income taxes payable	1,439	1,976
Advances received	38,219	60,268
Provision for product warranties	114	374
Provision for bonuses	1,005	1,277
Provision for bonuses for directors (and other officers)	185	181
Provision for loss on orders received	269	486
Other	2,922	2,783
Total current liabilities	86,511	116,894
Long-term liabilities	,	,
Long-term loans	240	120
Deferred tax liabilities	1,123	2,179
Provision for retirement benefits for directors (and other officers)	24	32
Retirement benefit liability	492	554
Other	485	572
Total long-term liabilities	2,365	3,459
Total liabilities	88,877	120,354
Net assets	·	·
Shareholders' equity		
Common stock	5,105	5,105
Capital surplus	3,826	3,842
Retained earnings	51,319	56,753
Treasury stock	(1,546)	(1,508)
Total shareholders' equity	58,704	64,191
Accumulated other comprehensive income		,
Unrealized gain on available-for-sale securities	2,991	4,563
Deferred gain or loss on derivatives under hedge accounting	(217)	876
Foreign currency translation adjustments	1,800	3,266
Remeasurements of defined benefit plans	220	420
Total accumulated other comprehensive income	4,795	9,126
Stock acquisition rights	96	78
Non-controlling interests	62	44
Total net assets	63,658	73,441
Total liabilities and net assets	152,535	193,795

(2) Consolidated Statements of Income and Comprehensive Income Consolidated Statements of Income

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Net sales	153,674	187,790
Cost of sales	127,003	155,910
Gross profit	26,671	31,879
Selling, general and administrative expenses	•	*
Remuneration, salaries and allowances for directors (and other officers)	7,808	8,536
Bonuses	1,867	2,167
Provision for bonuses	817	1,071
Provision for bonuses for directors (and other officers)	182	181
Provision for retirement benefits for directors (and other officers)	5	8
Retirement benefit expenses	378	375
Welfare expenses	1,594	1,822
Travel expenses	923	1,304
Communication expenses	184	194
Rent expenses	1,429	1,553
Entertainment expenses	261	323
Business taxes and establishment taxes	228	261
Depreciation	818	942
Automobile expenses	329	364
Amortization of goodwill	_	56
Other	3,124	3,625
Total selling, general and administrative expenses	19,953	22,789
Operating income	6,717	9,090
Non-operating income	· · · · · · · · · · · · · · · · · · ·	3,000
Interest received	126	165
Dividend income	280	456
Purchase discounts	199	180
Share of profit of entities accounted for using equity method	31	25
Gain on investments in silent partnerships	_	83
Subsidy income	202	180
Penalty income	133	
Other	100	142
Total non-operating income	1,074	1,234
Non-operating expenses	7.1	, -
Interest expenses	45	59
Commission expenses	97	104
Commitment fees	14	29
Loss on investments in silent partnerships	2	
Foreign exchange losses	463	1,020
Other	60	107
Total non-operating expenses	683	1,320
Ordinary income	7,108	9,004
Ordinary modific	7,108	9,004

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Extraordinary profit	Waren 51, 2025	1,141011 3 1, 202 1
Gain on sale of investment securities	1,948	1,150
Insurance claim income		996
Gain on sale of businesses	_	130
Total extraordinary profit	1,948	2,277
Extraordinary loss		,
Loss on sale of investment securities	1	1
Loss on valuation of investment securities	15	103
Loss on disaster	_	683
Other	-	3
Total extraordinary loss	16	792
Income before income taxes	9,040	10,489
Income taxes	2,814	3,370
Deferred taxes	(47)	(321)
Total income taxes	2,767	3,048
Profit	6,273	7,440
Loss attributable to non-controlling interests	(43)	(21)
Profit attributable to owners of parent	6,316	7,461

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Profit	6,273	7,440
Other comprehensive income		
Unrealized gain or loss on available-for-sale securities	253	1,572
Deferred gain or loss on derivatives under hedge accounting	197	1,093
Foreign currency translation adjustments	540	1,471
Remeasurements of defined benefit plans	(27)	199
Total other comprehensive income	964	4,336
Comprehensive income	7,237	11,777
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	7,265	11,793
Comprehensive income attributable to non-controlling interests	(28)	(15)

(3) Consolidated Statements of Changes in Equity Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

		Sha	reholders' equ		Willion yen)
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at beginning of period	5,105	3,812	46,683	(858)	54,742
Changes during period					
Dividends of surplus			(1,596)		(1,596)
Profit attributable to owners of parent			6,316		6,316
Purchase of treasury stock				(720)	(720)
Disposal of treasury stock		14		31	46
Change in scope of consolidation			(83)		(83)
Change in ownership interest of parent due to transactions with non- controlling interests					
Net changes in items other than shareholders' equity					
Total changes during period	_	14	4,636	(688)	3,962
Balance at end of period	5,105	3,826	51,319	(1,546)	58,704

		Accumulated	other compr	ehensive inco	ome			
	Unrealized gain on available- for-sale securities	Deferred gain or loss on derivatives under hedge accounting	Foreign currency translation adjustments	Remeasure- ments of defined benefit plans	Total accumulated other comprehensive income	Stock acquisition rights	Non- controlling interests	Total net assets
Balance at beginning of period	2,737	(414)	1,274	248	3,845	96	38	58,722
Changes during period								
Dividends of surplus								(1,596)
Profit attributable to owners of parent								6,316
Purchase of treasury stock								(720)
Disposal of treasury stock								46
Change in scope of consolidation								(83)
Change in ownership interest of parent due to transactions with non- controlling interests								1
Net changes in items other than shareholders' equity	253	197	525	(27)	949	_	23	972
Total changes during period	253	197	525	(27)	949	_	23	4,935
Balance at end of period	2,991	(217)	1,800	220	4,795	96	62	63,658

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

		Sha	reholders' equ		willion you)
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at beginning of period	5,105	3,826	51,319	(1,546)	58,704
Changes during period					
Dividends of surplus			(2,028)		(2,028)
Profit attributable to owners of parent			7,461		7,461
Purchase of treasury stock				(4)	(4)
Disposal of treasury stock		14		42	56
Change in scope of consolidation					_
Change in ownership interest of parent due to transactions with non- controlling interests		1			1
Net changes in items other than shareholders' equity					
Total changes during period	_	15	5,433	37	5,486
Balance at end of period	5,105	3,842	56,753	(1,508)	64,191

		Accumulated	other compr	ehensive inco	ome			
	Unrealized gain on available- for-sale securities	Deferred gain or loss on derivatives under hedge accounting	Foreign currency translation adjustments	Remeasure- ments of defined benefit plans	Total accumulated other comprehensive income	Stock acquisition rights	Non- controlling interests	Total net assets
Balance at beginning of period	2,991	(217)	1,800	220	4,795	96	62	63,658
Changes during period								
Dividends of surplus								(2,028)
Profit attributable to owners of parent								7,461
Purchase of treasury stock								(4)
Disposal of treasury stock								56
Change in scope of consolidation								_
Change in ownership interest of parent due to transactions with non- controlling interests								1
Net changes in items other than shareholders' equity	1,572	1,093	1,465	199	4,331	(17)	(17)	4,296
Total changes during period	1,572	1,093	1,465	199	4,331	(17)	(17)	9,783
Balance at end of period	4,563	876	3,266	420	9,126	78	44	73,441

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Cash flows from operating activities		
Income before income taxes	9,040	10,489
Depreciation and amortization	1,033	1,134
Share-based payment expenses	47	39
Amortization of goodwill	_	56
Increase (decrease) in allowance for doubtful accounts	29	(6)
Increase (decrease) in provision for bonuses	38	258
Increase (decrease) in provision for bonuses for directors (and other officers)	32	(3)
Increase (decrease) in provision for loss on orders received	202	217
Increase (decrease) in provision for product warranties	(126)	260
Increase (decrease) in provision for retirement benefits for directors (and other officers)	4	8
Decrease (increase) in retirement benefit asset	61	(326
Increase (decrease) in retirement benefit liability	28	88
Interest and dividend income	(406)	(622
Interest expenses	45	59
Foreign exchange losses (gains)	3	80
Share of loss (profit) of entities accounted for using equity method	(31)	(25
Loss (gain) on sale of businesses	_	(130
Loss (gain) on sale and retirement of fixed assets	8	28
Loss (gain) on sale of investment securities	(1,947)	(1,148
Loss on valuation of investment securities	15	103
Loss (gain) on investments in silent partnerships	2	(83
Decrease (increase) in notes and accounts receivable - trade, and contract assets	(99)	(15,461
Decrease (increase) in advance payments to suppliers	(9,014)	(23,320
Decrease (increase) in inventories	(2,028)	525
Decrease (increase) in other current assets	(2,006)	2,845
Increase (decrease) in notes and accounts payable-trade	4,694	4,966
Increase (decrease) in advances from customers	10,058	20,607
Increase (decrease) in other current liabilities	1,738	(268
Purchase of assets for lease	_	(131
Other, net	(230)	377
Subtotal	11,193	619
Interest and dividends received	394	644
Interest paid	(45)	(59
Income-taxes paid	(2,601)	(2,909
Net cash (used in) provided by operating activities	8,940	(1,705

Net decrease (increase) in time deposits		For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Purchase of property, plant and equipment (498) (648) Proceeds from sale of property, plant and equipment 53 1 Purchase of intangible assets (338) (94) Purchase of investment securities (227) (221) Proceeds from sale of investment securities 2,239 1,254 Payments for investments in capital (79) (247) Purchase of shares of subsidiaries resulting in change in scope of consolidation — (1,077) Loan advances (2) (0) Proceeds from collection of loans receivable 0 6 Payments of guarantee deposits (41) (1900) Other, net 12 202 Net cash (used in) provided by investing activities 660 (478) Cash flows from financing activities (1,907) 1,538 Repayments of long-term borrowings (120) (120) Repayments of finance lease liabilities (211) (251) Purchase of treasury stock (720) (4) Dividends paid (1,595) (2,023) Other, net (Cash flows from investing activities		
Proceeds from sale of property, plant and equipment 53 1 Purchase of intengible assets (338) (94) Purchase of investment securities (227) (221) Proceeds from sale of investment securities 2,239 1,254 Payments for investments in capital (79) (247) Purchase of shares of subsidiaries resulting in change in scope of consolidation — (1,077) Loan advances (2) (0) Proceeds from collection of loans receivable 0 6 Payments of guarantee deposits (41) (190) Other, net 12 202 Net cash (used in) provided by investing activities 660 (478) Cash flows from financing activities (1,907) 1,538 Repayments of long-term borrowings (120) (120) Repayments of long-term borrowings (120) (120) Repayments of finance lease liabilities (211) (251) Purchase of treasury stock (720) (4) Dividends paid (1,595) (2,023) Other, net (14)	Net decrease (increase) in time deposits	(458)	537
Purchase of intangible assets (338) (94) Purchase of investment securities (227) (221) Proceeds from sale of investment securities 2,239 1,254 Payments for investments in capital (79) (247) Purchase of shares of subsidiaries resulting in change in scope of consolidation — (1,077) Loan advances (2) (0) Proceeds from collection of loans receivable 0 6 Payments of guarantee deposits (41) (1900) Other, net 12 202 Net cash (used in) provided by investing activities 660 (478) Cash flows from financing activities (1,907) 1,538 Repayments of long-term borrowings (120) (120) Repayments of finance lease liabilities (211) (251) Purchase of treasury stock (720) (4 Dividends paid (1,595) (2,023) Other, net (14) 0 Net cash (used in) provided by financing activities (4,569) (860) Foreign currency translation adjustments on cash and cash	Purchase of property, plant and equipment	(498)	(648)
Purchase of investment securities (227) (221) Proceeds from sale of investment securities 2,239 1,254 Payments for investments in capital (79) (247) Purchase of shares of subsidiaries resulting in change in scope of consolidation — (1,077) Loan advances (2) (0) Proceeds from collection of loans receivable 0 6 Payments of guarantee deposits (41) (190) Other, net 12 202 Net cash (used in) provided by investing activities 660 (478) Cash flows from financing activities — (1,907) 1,538 Repayments of long-term borrowings (120) (120) Repayments of finance lease liabilities (211) (251) Purchase of treasury stock (720) (4) Dividends paid (1,595) (2,023) Other, net (14) 0 Net cash (used in) provided by financing activities (4,569) (860) Foreign currency translation adjustments on cash and cash equivalents 5,333 (2,091)	Proceeds from sale of property, plant and equipment	53	1
Proceeds from sale of investment securities 2,239 1,254 Payments for investments in capital (79) (247) Purchase of shares of subsidiaries resulting in change in scope of consolidation — (1,077) Loan advances (2) (0) Proceeds from collection of loans receivable 0 6 Payments of guarantee deposits (41) (190) Other, net 12 202 Net cash (used in) provided by investing activities 660 (478) Cash flows from financing activities (1,907) 1,538 Repayments of long-term borrowings (120) (120) Repayments of finance lease liabilities (211) (251) Purchase of treasury stock (720) (4) Dividends paid (1,595) (2,023) Other, net (14) 0 Net cash (used in) provided by financing activities (4,569) (860) Foreign currency translation adjustments on cash and cash equivalents 5,333 (2,091) Cash and cash equivalents at beginning of year 5,782 32,309	Purchase of intangible assets	(338)	(94)
Payments for investments in capital (79) (247) Purchase of shares of subsidiaries resulting in change in scope of consolidation — (1,077) Loan advances (2) (0) Proceeds from collection of loans receivable 0 6 Payments of guarantee deposits (41) (190) Other, net 12 202 Net cash (used in) provided by investing activities 660 (478) Cash flows from financing activities (1,907) 1,538 Repayments of long-term borrowings (120) (120) Repayments of finance lease liabilities (211) (251) Purchase of treasury stock (720) (44) Dividends paid (1,595) (2,023) Other, net (14) 0 Net cash (used in) provided by financing activities (4,569) (860) Foreign currency translation adjustments on cash and cash equivalents 5,333 (2,091) Cash and cash equivalents at beginning of year 26,782 32,309 Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation 193	Purchase of investment securities	(227)	(221)
Purchase of shares of subsidiaries resulting in change in scope of consolidation — (1,077) Loan advances (2) (0) Proceeds from collection of loans receivable 0 6 Payments of guarantee deposits (41) (190) Other, net 12 202 Net cash (used in) provided by investing activities 660 (478) Cash flows from financing activities Total control of the	Proceeds from sale of investment securities	2,239	1,254
Can advances Can	Payments for investments in capital	(79)	(247)
Proceeds from collection of loans receivable 0 6 Payments of guarantee deposits (41) (190) Other, net 12 202 Net cash (used in) provided by investing activities 660 (478) Cash flows from financing activities 0 1,538 Net increase (decrease) in short-term bank loans (1,907) 1,538 Repayments of long-term borrowings (120) (120) Repayments of finance lease liabilities (211) (251) Purchase of treasury stock (720) (4) Dividends paid (1,595) (2,023) Other, net (14) 0 Net cash (used in) provided by financing activities (4,569) (860) Foreign currency translation adjustments on cash and cash equivalents 301 952 Net increase (decrease) in cash and cash equivalents 5,333 (2,091) Cash and cash equivalents at beginning of year 26,782 32,309 Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation 193 -		<u>-</u>	(1,077)
Payments of guarantee deposits (41) (190) Other, net 12 202 Net cash (used in) provided by investing activities 660 (478) Cash flows from financing activities (1,907) 1,538 Net increase (decrease) in short-term bank loans (1,907) 1,538 Repayments of long-term borrowings (120) (120) Repayments of finance lease liabilities (211) (251) Purchase of treasury stock (720) (4) Dividends paid (1,595) (2,023) Other, net (14) 0 Net cash (used in) provided by financing activities (4,569) (860) Foreign currency translation adjustments on cash and cash equivalents 301 952 Net increase (decrease) in cash and cash equivalents 5,333 (2,091) Cash and cash equivalents at beginning of year 26,782 32,309 Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation 193 —	Loan advances	(2)	(0)
Other, net12202Net cash (used in) provided by investing activities660(478)Cash flows from financing activities	Proceeds from collection of loans receivable	0	6
Net cash (used in) provided by investing activities660(478)Cash flows from financing activities(1,907)1,538Net increase (decrease) in short-term bank loans(1,907)1,538Repayments of long-term borrowings(120)(120)Repayments of finance lease liabilities(211)(251)Purchase of treasury stock(720)(4)Dividends paid(1,595)(2,023)Other, net(14)0Net cash (used in) provided by financing activities(4,569)(860)Foreign currency translation adjustments on cash and cash equivalents301952Net increase (decrease) in cash and cash equivalents5,333(2,091)Cash and cash equivalents at beginning of year26,78232,309Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation193—	Payments of guarantee deposits	(41)	` /
Cash flows from financing activities Net increase (decrease) in short-term bank loans Repayments of long-term borrowings Repayments of finance lease liabilities Repayments of long-term borrowings (251) Repayments of finance lease liabilities Repayments of long-term borrowings (120) (120) Repayments of long-term borrowings (120) (121) (251) Repayments of long-term borrowings (120) (4) (251) Repayments of long-term borrowings (120) (4) (251) (2,023) (2,023) Other, net (14) Repayments of long-term borrowings (120) (4) (251) (4) (251) (4) (251) (4) (251) (4) (251) (2,023) (2,023) Other, net (14) (14) (80) Foreign currency translation adjustments on cash and cash equivalents (4,569) (860) Foreign currency translation adjustments on cash and cash equivalents (24,569) (860) Foreign currency translation adjustments on cash and cash equivalents (251) (2,023) (30) (Other, net	12	202
Net increase (decrease) in short-term bank loans(1,907)1,538Repayments of long-term borrowings(120)(120)Repayments of finance lease liabilities(211)(251)Purchase of treasury stock(720)(4)Dividends paid(1,595)(2,023)Other, net(14)0Net cash (used in) provided by financing activities(4,569)(860)Foreign currency translation adjustments on cash and cash equivalents301952Net increase (decrease) in cash and cash equivalents5,333(2,091)Cash and cash equivalents at beginning of year26,78232,309Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation193-	Net cash (used in) provided by investing activities	660	(478)
Repayments of long-term borrowings(120)(120)Repayments of finance lease liabilities(211)(251)Purchase of treasury stock(720)(4)Dividends paid(1,595)(2,023)Other, net(14)0Net cash (used in) provided by financing activities(4,569)(860)Foreign currency translation adjustments on cash and cash equivalents301952Net increase (decrease) in cash and cash equivalents5,333(2,091)Cash and cash equivalents at beginning of year26,78232,309Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation193—	Cash flows from financing activities		
Repayments of finance lease liabilities (211) (251) Purchase of treasury stock (720) (4) Dividends paid (1,595) (2,023) Other, net (14) 0 Net cash (used in) provided by financing activities (4,569) (860) Foreign currency translation adjustments on cash and cash equivalents Net increase (decrease) in cash and cash equivalents (5,333) (2,091) Cash and cash equivalents at beginning of year (26,782) (32,309) Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation (251)	Net increase (decrease) in short-term bank loans	(1,907)	1,538
Purchase of treasury stock (720) (4) Dividends paid (1,595) (2,023) Other, net (14) 0 Net cash (used in) provided by financing activities (4,569) (860) Foreign currency translation adjustments on cash and cash equivalents Net increase (decrease) in cash and cash equivalents 5,333 (2,091) Cash and cash equivalents at beginning of year 26,782 32,309 Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation 193 —		(120)	(120)
Dividends paid (1,595) (2,023) Other, net (14) 0 Net cash (used in) provided by financing activities (4,569) (860) Foreign currency translation adjustments on cash and cash equivalents Net increase (decrease) in cash and cash equivalents 5,333 (2,091) Cash and cash equivalents at beginning of year 26,782 32,309 Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation 193 —		(211)	(251)
Other, net(14)0Net cash (used in) provided by financing activities(4,569)(860)Foreign currency translation adjustments on cash and cash equivalents301952Net increase (decrease) in cash and cash equivalents5,333(2,091)Cash and cash equivalents at beginning of year26,78232,309Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation193-	Purchase of treasury stock	(720)	(4)
Net cash (used in) provided by financing activities(4,569)(860)Foreign currency translation adjustments on cash and cash equivalents301952Net increase (decrease) in cash and cash equivalents5,333(2,091)Cash and cash equivalents at beginning of year26,78232,309Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation193—	Dividends paid	(1,595)	(2,023)
Foreign currency translation adjustments on cash and cash equivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of year Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation 301 952 (2,091) 26,782 32,309 Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	Other, net	(14)	0
Requivalents Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of year Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation 25,333 (2,091) 26,782 32,309 193 -	Net cash (used in) provided by financing activities	(4,569)	(860)
Cash and cash equivalents at beginning of year 26,782 32,309 Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation 193 —		301	952
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	Net increase (decrease) in cash and cash equivalents	5,333	(2,091)
inclusion of subsidiaries in consolidation	Cash and cash equivalents at beginning of year	26,782	32,309
Cash and cash equivalents at end of period 32,309 30,217		193	
	Cash and cash equivalents at end of period	32,309	30,217

4. Non-Consolidated Financial Statements and Primary Notes

(1) Non-Consolidated Balance Sheet

Notes receivable - trade 549		As of March 31, 2023	As of March 31, 2024
Cash and deposits 15,784 1 Notes receivable - trade 549 Electronically recorded monetary claims 6,938 Accounts receivable - trade 31,519 4 Securities 9 Merchandise and finished goods 15,962 1 Advance payments to suppliers 20,822 4 Prepaid expenses 303 3 Short-term loans receivable 235 - Accounts receivable - other 4,372 - Other 1,192 - Allowance for doubtful accounts (17) - Total current assets 97,676 13 Fixed assets 13 - Tangible fixed assets 97,676 13 Buildings 1,391 - Accumulated depreciation (926) - Buildings, net 464 - Machinery, equipment and vehicles, net 24 - Tools, furniture and fixtures 893 - Accumulated depreciation (622) <td< th=""><th>Assets</th><th></th><th></th></td<>	Assets		
Notes receivable - trade Electronically recorded monetary claims 6,938	Current assets		
Electronically recorded monetary claims	Cash and deposits	15,784	13,730
Accounts receivable - trade 31,519 4 Securities 9 Merchandise and finished goods 15,962 1 Advance payments to suppliers 20,822 4 Prepaid expenses 303 Short-term loans receivable 235 Accounts receivable - other 4,372			778
Securities 9 Merchandise and finished goods 15,962 1 Advance payments to suppliers 20,822 4 Prepaid expenses 303 3 Short-term loans receivable 235 - Accounts receivable - other 4,372 - Other 1,192 - Allowance for doubtful accounts (17) - Total current assets 97,676 13 Fixed assets - 1,391 Buildings 1,391 - Accumulated depreciation (926) - Buildings, net 464 - Machinery, equipment and vehicles 68 - Accumulated depreciation (44) - Machinery, equipment and vehicles, net 24 - Tools, furniture and fixtures 893 - Accumulated depreciation (622) - Tools, furniture and fixtures, net 271 - Land 527 - ESCO business assets 13 </td <td>·</td> <td></td> <td>7,548</td>	·		7,548
Merchandise and finished goods 15,962 1 Advance payments to suppliers 20,822 4 Prepaid expenses 303 3 Short-term loans receivable 235 4 Accounts receivable - other 4,372 4 Other 1,192 4 Allowance for doubtful accounts (17) 13 Total current assets 97,676 13 Fixed assets 1391 1391 Buildings 1,391 1,391 Accumulated depreciation (926) 9 Buildings, net 464 44 Machinery, equipment and vehicles 68 44 Accumulated depreciation (44) 44 Machinery, equipment and vehicles, net 24 24 Tools, furniture and fixtures 893 3 Accumulated depreciation (622) 2 Tools, furniture and fixtures, net 271 1 Land 527 2 ESCO business assets 13 3 A			45,913
Advance payments to suppliers 20,822 4 Prepaid expenses 303 303 Short-term loans receivable 235 303 Accounts receivable - other 4,372 4,372 Other 1,192 4,372 Allowance for doubtful accounts (17) 1,192 Allowance for doubtful accounts (17) 1,391 Total current assets 97,676 13 Fixed assets 8 1,391 Accumulated despreciation (926) 9 Buildings 1,391 464 Machinery, equipment and vehicles 68 444 Machinery, equipment and vehicles, net 24 44 Tools, furniture and fixtures 893 893 Accumulated depreciation (622) 6622) Tools, furniture and fixtures, net 271 271 Land 527 527 527 527 527 ESCO business assets 13 52 68 68 Accumulated depreciation (366) 3			_
Prepaid expenses 303 Short-term loans receivable 235 Accounts receivable - other 4,372 Other 1,192 Allowance for doubtful accounts (17) Total current assets 97,676 13 Fixed assets 13 Buildings 1,391 Accumulated depreciation (926) Buildings, net 464 Machinery, equipment and vehicles 68 Accumulated depreciation (44) Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation	-		15,233
Short-term loans receivable 235 Accounts receivable - other 4,372 Other 1,192 Allowance for doubtful accounts (17) Total current assets 97,676 13 Fixed assets 13 Buildings accumulated depreciation (926) 13 Accumulated depreciation (926) 9 Buildings, net 464 44 Machinery, equipment and vehicles 68 44 Accumulated depreciation (44) 44 Machinery, equipment and vehicles, net 24 24 Tools, furniture and fixtures 893 893 Accumulated depreciation (622) 622 Tools, furniture and fixtures, net 271 1 Land 527 527 ESCO business assets 132 1 Accumulated depreciation (119) 1 ESCO business assets, net 13 13 Solar photovoltaics business assets, net 366 366 Solar photovoltaics business assets, net 401		20,822	43,368
Accounts receivable - other 4,372 Other 1,192 Allowance for doubtful accounts (17) Total current assets 97,676 13 Fixed assets 1 Tangible fixed assets 8 Buildings 1,391 Accumulated depreciation (926) Buildings, net 464 Machinery, equipment and vehicles 68 Accumulated depreciation (44) Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net	Prepaid expenses		311
Other 1,192 Allowance for doubtful accounts (17) Total current assets 97,676 13 Fixed assets	Short-term loans receivable		1,060
Allowance for doubtful accounts (17) Total current assets 97,676 13 Fixed assets 1,391 1,391 Accumulated sepreciation (926) 9 Buildings, net 464 464 Machinery, equipment and vehicles 68 68 Accumulated depreciation (44) 44 Machinery, equipment and vehicles, net 24 44 Tools, furniture and fixtures 893 893 Accumulated depreciation (622) 622 Tools, furniture and fixtures, net 271 271 Land 527 527 ESCO business assets 132 32 Accumulated depreciation (119) 622 ESCO business assets, net 13 32 Solar photovoltaics business assets 768 32 Accumulated depreciation (366) 366 Solar photovoltaics business assets, net 401 401 Assets leased to others 782 Accumulated depreciation (505) <	Accounts receivable - other		2,815
Total current assets 97,676 13 Fixed assets 1,391<	Other		1,263
Fixed assets Tangible fixed assets Buildings 1,391 Accumulated depreciation (926) Buildings, net 464 Machinery, equipment and vehicles 68 Accumulated depreciation (44) Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Allowance for doubtful accounts		(9)
Tangible fixed assets 1,391 Accumulated depreciation (926) Buildings, net 464 Machinery, equipment and vehicles 68 Accumulated depreciation (44) Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Total current assets	97,676	132,014
Buildings 1,391 Accumulated depreciation (926) Buildings, net 464 Machinery, equipment and vehicles 68 Accumulated depreciation (44) Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Fixed assets		
Accumulated depreciation (926) Buildings, net 464 Machinery, equipment and vehicles 68 Accumulated depreciation (44) Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Tangible fixed assets		
Buildings, net 464 Machinery, equipment and vehicles 68 Accumulated depreciation (44) Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Buildings		1,690
Machinery, equipment and vehicles 68 Accumulated depreciation (44) Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Accumulated depreciation	(926)	(911)
Accumulated depreciation (44) Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Buildings, net	464	779
Machinery, equipment and vehicles, net 24 Tools, furniture and fixtures 893 Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Machinery, equipment and vehicles	68	69
Tools, furniture and fixtures Accumulated depreciation Tools, furniture and fixtures, net ESCO business assets Accumulated depreciation ESCO business assets Accumulated depreciation ESCO business assets, net 13 Solar photovoltaics business assets Accumulated depreciation Solar photovoltaics business assets Accumulated depreciation Solar photovoltaics business assets, net Assets leased to others Accumulated depreciation Assets leased to others T82 Accumulated depreciation Assets leased to others, net 277	Accumulated depreciation	(44)	(51)
Accumulated depreciation (622) Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Machinery, equipment and vehicles, net	24	18
Tools, furniture and fixtures, net 271 Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Tools, furniture and fixtures	893	876
Land 527 ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Accumulated depreciation	(622)	(564)
ESCO business assets 132 Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Tools, furniture and fixtures, net	271	312
Accumulated depreciation (119) ESCO business assets, net 13 Solar photovoltaics business assets 768 Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	Land	527	527
ESCO business assets, net Solar photovoltaics business assets Accumulated depreciation Solar photovoltaics business assets, net Assets leased to others Accumulated depreciation Assets leased to others Accumulated depreciation (505) Assets leased to others, net 277	ESCO business assets	132	132
Solar photovoltaics business assets Accumulated depreciation Solar photovoltaics business assets, net 401 Assets leased to others Accumulated depreciation (505) Assets leased to others, net 277	Accumulated depreciation	(119)	(122)
Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277	ESCO business assets, net	13	9
Accumulated depreciation (366) Solar photovoltaics business assets, net 401 Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277		768	770
Solar photovoltaics business assets, net Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277		(366)	(405)
Assets leased to others 782 Accumulated depreciation (505) Assets leased to others, net 277			365
Accumulated depreciation (505) Assets leased to others, net 277	•	782	691
Assets leased to others, net 277			(478)
·	-		212
Construction in progress /U	Construction in progress	20	9
			2,234

	As of March 31, 2023	As of March 31, 2024
Intangible fixed assets		
Software	1,291	998
Other	23	10
Total intangible fixed assets	1,314	1,009
Investment and other assets		
Investment securities	8,076	11,096
Shares of subsidiaries and associates	4,896	6,040
Long-term loans receivable from employees	5	6
Bad debts	27	27
Long-term prepaid expenses	0	0
Guarantee deposits	570	756
Prepaid pension costs	702	722
Other	194	189
Allowance for doubtful accounts	(158)	(152)
Total investment and other assets	14,315	18,687
Total fixed assets	17,631	21,932
Total assets	115,307	153,947
iabilities		
Current liabilities		
Accounts payable - trade	31,000	38,235
Short-term bank loans	3,100	6,400
Current portion of long-term loans	120	120
Accrued expenses	681	1,263
Accounts payable- other	3,466	3,113
Income taxes payable	1,086	1,367
Advances received	28,954	47,792
Deposits received	172	252
Provision for bonuses	700	940
Provision for bonuses for directors (and other officers)	143	139
Provision for loss on orders received	269	486
Provision for product warranties	84	349
Other	369	50
Total current liabilities	70,147	100,511
Long-term liabilities		,
Long-term borrowings	240	120
Deferred tax liabilities	684	1,704
Other	160	343
Total long-term liabilities	1,085	2,168
Total liabilities	71,232	102,680

	As of March 31, 2023	As of March 31, 2024
Net assets		
Shareholders' equity		
Common stock	5,105	5,105
Capital surplus		
Legal capital surplus	3,786	3,786
Other capital surplus	40	54
Total capital surplus	3,826	3,840
Retained earnings		
Legal retained earnings	970	970
Other retained earnings		
Reserve for tax purpose reduction entry of buildings	22	21
General reserve	4,442	4,442
Retained earnings brought forward	28,386	32,883
Total retained earnings	33,821	38,317
Treasury stock	(1,546)	(1,508)
Total shareholders' equity	41,206	45,754
Valuation and translation adjustments		
Unrealized gain on available-for-sale securities	2,986	4,554
Deferred gain or loss on derivatives under hedge accounting	(214)	878
Total valuation and translation adjustments	2,772	5,433
Stock acquisition rights	96	78
Total net assets	44,074	51,266
Total liabilities and net assets	115,307	153,947

(2) Non-Consolidated Statements of Income

	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Net sales	122,212	150,783
Cost of sales	•	
Beginning merchandise inventory	15,125	15,962
Cost of purchased goods	107,971	130,906
Total	123,096	146,869
Ending merchandise inventory	15,962	15,233
Cost of goods sold	107,133	131,635
Total cost of sales	107,133	131,635
Gross profit	15,078	19,147
Selling, general and administrative expenses		
Remuneration for directors (and other officers)	284	291
Salaries	3,538	3,999
Bonuses	1,373	1,688
Provision for bonuses	700	940
Provision for bonuses for directors (and other officers)	143	139
Retirement benefit expenses	299	280
Welfare expenses	1,125	1,280
Travel expenses	551	771
Communication expenses	91	95
Office supplies expenses	7	9
Book and printing expenses	35	32
Rent expenses	936	1,030
Entertainment expenses	179	228
Advertising expenses	177	265
Insurance expenses	43	49
Taxes and dues	23	18
Business taxes and establishment taxes	205	235
Depreciation	429	517
Utilities expenses	18	17
Investigation expenses	25	27
Automobile expenses	132	154
Provision of allowance for doubtful accounts	20	55
Miscellaneous expenses	1,329	1,585
Total selling, general and administrative expenses	11,672	13,713
Operating income	3,406	5,433

Non-operating income Interest received Interest on securities	8 0 1,698	15
	0	
Interest on securities		
interest on securities	1,698	0
Dividend income		1,701
Purchase discounts	199	180
Commission income	30	39
Gain on investments in silent partnerships	_	83
Reversal of allowance for doubtful accounts	-	14
Other	97	29
Total non-operating income	2,034	2,063
Non-operating expenses		
Loss on retirement of non-current assets	10	29
Interest expenses	14	11
Commission expenses	67	70
Commitment fees	14	29
Loss on investments in silent partnerships	2	_
Foreign exchange losses	59	34
Other	27	28
Total non-operating expenses	196	205
Ordinary income	5,244	7,292
Extraordinary profit	,	,
Gain on sale of investment securities	1,948	1,150
Insurance claim income	· _	996
Gain on sale of businesses	_	130
Total extraordinary profit	1,948	2,277
Extraordinary loss	,	,
Loss on sale of investment securities	1	1
Loss on valuation of investment securities	15	103
Loss on valuation of shares of subsidiaries and associates	141	34
Loss on disaster	_	683
Other	_	3
Total extraordinary loss	157	826
Income before income taxes	7,035	8,742
Income taxes	1,962	2,373
Deferred taxes	43	(154)
Total income taxes	2,005	2,218
Profit	5,029	6,524

(3) Non-Consolidated Statements of Changes in Equity Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

	Shareholders' equity						
	Capital surplus						
	Common stock	Legal capital surplus	Other capital surplus	Total capital surplus			
Balance at beginning of period	5,105	3,786	26	3,812			
Changes during period							
Dividends of surplus							
Reversal of reserve for tax purpose reduction entry of buildings							
Profit							
Purchase of treasury stock							
Disposal of treasury stock			14	14			
Net changes in items other than shareholders' equity							
Total changes during period	_		14	14			
Balance at end of period	5,105	3,786	40	3,826			

		Retained earnings				
		Oth	ner retained earnir	ngs		
	Legal retained earnings	Reserve for tax purpose reduction entry of buildings	General reserve	Retained earnings brought forward	Total retained earnings	Treasury stock
Balance at beginning of period	970	23	4,442	24,952	30,388	(858)
Changes during period						
Dividends of surplus				(1,596)	(1,596)	
Reversal of reserve for tax purpose reduction entry of buildings		(1)		1		
Profit				5,029	5,029	
Purchase of treasury stock						(720)
Disposal of treasury stock						31
Net changes in items other than shareholders' equity						
Total changes during period	_	(1)	_	3,434	3,433	(688)
Balance at end of period	970	22	4,442	28,386	33,821	(1,546)

	Shareholders' equity	Valuation	and translation ac	ljustments		
	Total shareholders' equity	Unrealized gain on available-for- sale securities	Deferred gain or loss on derivatives under hedge accounting	Total valuation and translation adjustments	Stock acquisition rights	Total net assets
Balance at beginning of period	38,447	2,740	(417)	2,323	96	40,866
Changes during period						
Dividends of surplus	(1,596)					(1,596)
Reversal of reserve for tax purpose reduction entry of buildings	_					_
Profit	5,029					5,029
Purchase of treasury stock	(720)					(720)
Disposal of treasury stock	46					46
Net changes in items other than shareholders' equity		245	202	448	_	448
Total changes during period	2,759	245	202	448	_	3,208
Balance at end of period	41,206	2,986	(214)	2,772	96	44,074

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

				(withou yen)			
	Shareholders' equity						
	Capital surplus						
	Common stock	Legal capital	Other capital	Total capital			
		surplus	surplus	surplus			
Balance at beginning of period	5,105	3,786	40	3,826			
Changes during period							
Dividends of surplus							
Reversal of reserve for							
tax purpose reduction							
entry of buildings							
Profit							
Purchase of treasury stock							
Disposal of treasury stock			14	14			
Net changes in items other than shareholders' equity							
Total changes during		_	14	14			
period							
Balance at end of period	5,105	3,786	54	3,840			

	Shareholders' equity					
	Retained earnings					
			her retained earnir	U		
	Legal retained earnings	Reserve for tax purpose reduction entry of buildings	General reserve	Retained earnings brought forward	Total retained earnings	Treasury stock
Balance at beginning of period	970	22	4,442	28,386	33,821	(1,546)
Changes during period						
Dividends of surplus				(2,028)	(2,028)	
Reversal of reserve for tax purpose reduction entry of buildings		(1)		1		
Profit				6,524	6,524	
Purchase of treasury stock						(4)
Disposal of treasury stock						42
Net changes in items other than shareholders' equity						
Total changes during period	_	(1)	_	4,497	4,496	37
Balance at end of period	970	21	4,442	32,883	38,317	(1,508)

	Shareholders' equity	Valuation	and translation ac	ljustments		
	Total shareholders' equity	Unrealized gain on available-for- sale securities	Deferred gain or loss on derivatives under hedge accounting	Total valuation and translation adjustments	Stock acquisition rights	Total net assets
Balance at beginning of period	41,206	2,986	(214)	2,772	96	44,074
Changes during period						
Dividends of surplus	(2,028)					(2,028)
Reversal of reserve for tax purpose reduction entry of buildings	_					_
Profit	6,524					6,524
Purchase of treasury stock	(4)					(4)
Disposal of treasury stock	56					56
Net changes in items other than shareholders' equity		1,568	1,093	2,661	(17)	2,643
Total changes during period	4,548	1,568	1,093	2,661	(17)	7,192
Balance at end of period	45,754	4,554	878	5,433	78	51,266