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Non-consolidated Financial Results for the Year Ended March 31, 2024 [Japanese GAAP]

May 8, 2024

Company name: COTA CO., LTD. Stock exchange listing: Tokyo

Code number: 4923

URL: https://www.cota.co.jp/ Representative: Hiroteru Oda

Representative: Hiroteru Oda

Contact: Mitsuhiro Nishimura

Representative Director and President

Director, General Manager of Public Relations & Investor

Relations Department

Phone: +81-0774)44-4923

Scheduled date of Annual General Meeting of Shareholders: June 21, 2024

Scheduled date of commencing dividend payments: June 24, 2024 Scheduled date of filing annual securities report: June 24, 2024

Availability of supplementary briefing material on annual financial results: No

Schedule of annual financial results briefing session: Yes

(Amounts of less than one million yen are rounded down.)

1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 to March 31, 2024)

(1) Non-consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Net income	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2024	9,136	3.8	1,921	(4.9)	1,953	(7.7)	1,349	(13.6)
March 31, 2023	8,804	1.3	2,020	(6.1)	2,115	(2.8)	1,560	12.0

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2024	47.78	-	12.7	13.7	21.0
March 31, 2023	54.67	-	15.8	15.8	22.9

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2024: ¥ - million Fiscal year ended March 31, 2023: ¥ - million

(2) Non-consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2024	14,801	11,039	74.6	391.00
March 31, 2023	13,693	10,177	74.3	360.29

(Reference) Equity: As of March 31, 2024: $\mbox{$\sharp$}$ 11,039 million As of March 31, 2023: $\mbox{$\sharp$}$ 10,177 million

(3) Non-consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2024	2,168	(1,212)	(485)	3,694
March 31, 2023	1,300	(473)	(922)	3,224

^{*} Our common stock was split on a 1.1-to-1 basis as of April 1, 2023 and April 1, 2024.

^{*} Our common stock was split on a 1.1-to-1 basis as of April 1, 2023 and April 1, 2024.

2. Dividends

	Annual dividends						Payout	Dividends	
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	dividends	ratio	to net assets	
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%	
March 31, 2023	-	0.00	-	20.00	20.00	466	30.2	4.8	
March 31, 2024	-	0.00	-	20.00	20.00	513	38.1	4.8	
Fiscal year ending									
March 31, 2025	-	0.00	-	20.00	20.00		40.9		
(Forecast)									

(Note) Breakdown of the year-end dividend for the fiscal year ended March 31, 2024:

Commemorative dividend - yen Special dividend - yen

3. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2025 (April 1, 2024 to March 31, 2025)

(% indicates changes from the previous corresponding period.)

	Net s	ales	Operatin	g profit	Ordinar	y profit	Net income		Basic earnings per share
	Millions of		Millions of		Millions of		Millions of		
	yen	%	yen	%	yen	%	yen	%	Yen
Full year	9,660	5.7	1,972	2.6	1,985	1.6	1,380	2.3	48.88

* Notes:

- (1) Changes in accounting policies, changes in accounting estimates and retrospective restatement
 - 1) Changes in accounting policies due to the revision of accounting standards: No
 - 2) Changes in accounting policies other than 1) above: No
 - 3) Changes in accounting estimates: No
 - 4) Retrospective restatement: No
- (2) Total number of issued shares (common shares)
 - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2024: 32,934,663 shares March 31, 2023: 32,934,663 shares

2) Number of treasury shares at the end of the period:

March 31, 2024: 4,699,723 shares March 31, 2023: 4,686,619 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2024: 28,238,612 shares Fiscal Year ended March 31, 2023: 28,552,260 shares

The forecasts given in this document are based on the current available information in the company and certain reasonable assumptions to the company. And we don't commit to achieve these forecasting numbers. Actual results may differ from these forecasts by a variety of reasons.

^{*} Our common stock was split on a 1.1-to-1 basis as of April 1, 2023 and April 1, 2024.

^{*} Financial results reports are not subjected to reviews.

^{*}Explanation for appropriate use of financial forecasts and other special notes

Assets/Current assets Curent and deposits 5,224,210 5,694,622 Cach and deposits 5,224,210 5,694,622 Notes receivable - trade 33,984 10,788 Accounts receivable - trade 1,420,022 1,380,218 Securities 150,000 Merchandise and finished goods 1,175,700 1,246,956 Work in process 54,196 8,455 Ram materials and supplies 441,834 475,119 Prepaid expenses 38,298 38,445 Other 128,940 7,513 Allowance for doubtful accounts (77 (75 Total current assets 8,667,110 8,911,954 Non-current assets 8,667,110 8,911,954 Property, plant and equipment 1,448,949 1,615,197 Accumulated depreciation 1,448,949 1,615,673 Buildings 3,821,374 4,167,197 Accumulated depreciation 1,448,949 1,615,673 Machinery and equipment 96,337 1,100,535 Accumulated depreciation			(Thousands of yen)
Current assets 5,224,210 5,694,622 Cash and deposits 33,984 10,798 Accounts receivable - trade 1,420,022 1,380,218 Securities 150,000 - Merchandise and finished goods 1,175,700 1,246,956 Work in process 54,196 58,455 Raw materials and supplies 441,834 475,119 Prepaid expenses 38,298 38,445 Other 128,940 7,513 Allowance for doubtful accounts (77) (176) Total current assets 770 (176) Property, plant and equipment 8,667,110 8,911,954 Non-current assets 7 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings 3,821,374 4,167,197 Accumulated depreciation (86,718) (78,441) Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Machinery and equipment 182,230 315,142		As of March 31, 2023	As of March 31, 2024
Cash and deposits	Assets		
Notes receivable - trade 33,984 10,798 Accounts receivable - trade 1,420,022 1,380,218 Securities 150,000 - Merchandise and finished goods 1,175,700 1,246,956 Work in process 54,196 58,455 Raw materials and supplies 441,834 475,119 Prepaid expenses 38,298 38,445 Other 128,940 7,513 Allowance for doubtful accounts (77) (176 Total current assets 8,667,110 8,911,954 Non-current assets 3,821,374 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Accumulated depreciation (86,718) (78,411) <td>Current assets</td> <td></td> <td></td>	Current assets		
Accounts receivable - trade 1,420,022 1,380,218 Securities 150,000 - Merchandise and finished goods 1,175,700 1,246,956 Work in process 54,196 58,455 Raw materials and supplies 441,834 475,119 Prepaid expenses 38,298 38,445 Other 128,940 7,513 Allowance for doubtful accounts (77) (176) Total current assets 8,667,110 8,911,954 Non-current assets 11,667,197 1,675,972 Accumulated depreciation (1,484,940) (1,645,673) Strictures 125,699 145,437 <td>Cash and deposits</td> <td>5,224,210</td> <td>5,694,622</td>	Cash and deposits	5,224,210	5,694,622
Securities 150,000 Merchandise and finished goods 1,175,700 1,246,956 Work in process 54,196 58,455 Raw materials and supplies 441,834 475,119 Prepeald expenses 38,298 38,445 Other 128,940 7,513 Allowance for doubtful accounts (77) (176) Total current assets 8,667,110 8,911,984 Non-current assets 4,167,197 4,167,197 Property, plant and equipment 125,609 145,437 Accumulated depreciation (86,718) (78,411)	Notes receivable - trade	33,984	10,798
Merchandise and finished goods 1,175,700 1,246,956 Work in process 54,196 58,455 Raw materials and supplies 441,834 475,119 Prepaid expenses 38,298 38,445 Other 128,940 7,513 Allowance for doubtful accounts (77) (176) Total current assets 8,667,110 8,911,954 Non-current assets 125,699 145,437 Accumulated depreciation (14,849,40) (1,645,673) Buildings 3,821,374 4,167,197 Accumulated depreciation (724,107) (785,392) Machinery and equipment 182,230 315,14	Accounts receivable - trade	1,420,022	1,380,218
Work in process 54,196 58,455 Raw materials and supplies 441,834 475,119 Prepaid expenses 38,298 38,445 Other 128,940 7,513 Allowance for doubtful accounts (77) (176) Total current assets 8,667,110 8,911,954 Non-current assets 8 3,821,374 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated	Securities	150,000	-
Raw materials and supplies 441,834 475,119 Prepaid expenses 38,298 38,445 Other 128,940 7,513 Allowance for doubtful accounts (77) (176) Total current assets 8,667,110 8,911,954 Non-current assets 8 8,667,110 8,911,954 Non-current assets 8 8,667,110 8,911,954 Non-current assets 8 4,671,197 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 (141,620) Vehicles, net 232,75 30,012 Tools, furniture and fixtures 614,963 656,926 </td <td>Merchandise and finished goods</td> <td>1,175,700</td> <td>1,246,956</td>	Merchandise and finished goods	1,175,700	1,246,956
Prepaid expenses 38,298 38,445 Other 128,940 7,513 Allowance for doubtful accounts (77) (176) Total current assets 8,667,110 8,911,954 Non-current assets 8,667,110 8,911,954 Property, plant and equipment 8,911,954 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,335 Accumulated depreciation (724,107) (788,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988)<	Work in process	54,196	58,455
Other 128,940 7,513 Allowance for doubtful accounts (77) (176) Total current assets 8,667,110 8,911,954 Non-current assets 8,667,110 8,911,954 Nor-current assets 8,667,110 8,911,954 Buildings 3,821,374 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,335 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,396) (550,988) <td>Raw materials and supplies</td> <td>441,834</td> <td>475,119</td>	Raw materials and supplies	441,834	475,119
Allowance for doubtful accounts (77) (176) Total current assets 8,667,110 8,911,954 Non-current assets 8,667,110 8,911,954 Non-current assets 8,667,110 8,911,954 Property, plant and equipment 10,645,673 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,355 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,026 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net	Prepaid expenses	38,298	38,445
Total current assets 8,667,110 8,911,954 Non-current assets Property, plant and equipment Buildings 3,821,374 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (788,592) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906	Other	128,940	7,513
Non-current assets Property, plant and equipment Buildings 3,821,374 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,355 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment <td>Allowance for doubtful accounts</td> <td>(77)</td> <td>(176)</td>	Allowance for doubtful accounts	(77)	(176)
Property, plant and equipment 3,821,374 4,167,197 Accumulated depreciation (1,488,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 90	Total current assets	8,667,110	8,911,954
Buildings 3,821,374 4,167,197 Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (78,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 90,333 <th< td=""><td>Non-current assets</td><td></td><td></td></th<>	Non-current assets		
Accumulated depreciation (1,484,940) (1,645,673) Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intaggible assets 90,333 72,815 Investments and other assets 90,333 <td>Property, plant and equipment</td> <td></td> <td></td>	Property, plant and equipment		
Buildings, net 2,336,434 2,521,524 Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (788,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intragible assets 90,333 72,815 Investments and other assets 90,333 72,815 Investments and other assets 42,649	Buildings	3,821,374	4,167,197
Structures 125,699 145,437 Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intaggible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 16,755 14,068	Accumulated depreciation	(1,484,940)	(1,645,673)
Accumulated depreciation (86,718) (78,441) Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 1 14,068 Long-term loans receivable 16,755 14,0	Buildings, net	2,336,434	2,521,524
Structures, net 38,981 66,995 Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 11,919 1,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,1	Structures	125,699	145,437
Machinery and equipment 906,337 1,100,535 Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intagible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 90,333 72,815 Investments and other assets 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788	Accumulated depreciation	(86,718)	(78,441)
Accumulated depreciation (724,107) (785,392) Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 90,333 72,815 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,	Structures, net	38,981	66,995
Machinery and equipment, net 182,230 315,142 Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800	Machinery and equipment	906,337	1,100,535
Vehicles 162,108 171,633 Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132	Accumulated depreciation	(724,107)	(785,392)
Accumulated depreciation (138,833) (141,620) Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 90,333 72,815 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,0	Machinery and equipment, net	182,230	315,142
Vehicles, net 23,275 30,012 Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Vehicles	162,108	171,633
Tools, furniture and fixtures 614,963 656,926 Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Accumulated depreciation	(138,833)	(141,620)
Accumulated depreciation (479,936) (550,988) Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Vehicles, net	23,275	30,012
Tools, furniture and fixtures, net 135,027 105,937 Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Tools, furniture and fixtures	614,963	656,926
Land 1,312,039 1,950,625 Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 1 14,049 Investment securities 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Accumulated depreciation	(479,936)	(550,988)
Construction in progress 200,773 8,906 Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 1nvestment securities 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Tools, furniture and fixtures, net	135,027	105,937
Total property, plant and equipment 4,228,762 4,999,144 Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 1nvestments securities 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Land	1,312,039	1,950,625
Intangible assets 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 1nvestments securities 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Construction in progress	200,773	8,906
Software 84,115 66,615 Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 10,249 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Total property, plant and equipment	4,228,762	4,999,144
Other 6,217 6,199 Total intangible assets 90,333 72,815 Investments and other assets 1 Investment securities 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Intangible assets		
Total intangible assets 90,333 72,815 Investments and other assets 1 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Software	84,115	66,615
Investments and other assets Investment securities 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Other	6,217	6,199
Investment securities 42,649 141,919 Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Total intangible assets	90,333	72,815
Long-term loans receivable 16,755 14,068 Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Investments and other assets		
Long-term prepaid expenses 8,788 7,199 Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Investment securities	42,649	141,919
Guarantee deposits 226,526 225,162 Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Long-term loans receivable	16,755	14,068
Deferred tax assets 408,303 424,982 Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Long-term prepaid expenses	8,788	7,199
Other 3,800 3,800 Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Guarantee deposits	226,526	225,162
Total investments and other assets 706,823 817,132 Total non-current assets 5,025,919 5,889,092	Deferred tax assets	408,303	424,982
Total non-current assets 5,025,919 5,889,092	Other	3,800	3,800
	Total investments and other assets	706,823	817,132
Total assets 13,693,029 14,801,046	Total non-current assets	5,025,919	5,889,092
	Total assets	13,693,029	14,801,046

	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Accounts payable - trade	170,654	226,027
Accounts payable - other	877,347	825,981
Accrued expenses	187,517	214,953
Income taxes payable	543,078	586,750
Accrued consumption taxes	40,650	176,402
Deposits received	32,876	49,925
Provision for bonuses	256,018	277,749
Other	49,588	12,240
Total current liabilities	2,157,731	2,370,029
Non-current liabilities		, ,
Provision for retirement benefits	241,132	214,801
Provision for retirement benefits for directors (and other officers)	702,992	745,260
Asset retirement obligations	242,560	260,669
Long-term guarantee deposits	171,200	170,300
Total non-current liabilities	1,357,885	1,391,031
Total liabilities	3,515,616	3,761,060
Net assets		
Shareholders' equity		
Share capital	387,800	387,800
Capital surplus		
Legal capital surplus	330,800	330,800
Other capital surplus	311,551	311,558
Total capital surplus	642,351	642,358
Retained earnings		
Legal retained earnings	46,800	46,800
Other retained earnings		
Reserve for tax purpose reduction entry of non-current assets	77,868	74,884
General reserve	4,100,000	4,100,000
Retained earnings brought forward	8,091,341	8,976,706
Total retained earnings	12,316,010	13,198,390
Treasury shares	(3,169,785)	(3,189,092)
Total shareholders' equity	10,176,377	11,039,456
Valuation and translation adjustments		
Valuation difference on available-for-sale	1,035	528
securities	·	
Total valuation and translation adjustments	1,035	528
Total net assets	10,177,412	11,039,985
Total liabilities and net assets	13,693,029	14,801,046

		(Thousands of yen)		
	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024		
Net sales				
Net sales of finished goods	8,708,384	9,050,807		
Net sales of goods	30,101	34,372		
Other	66,023	51,803		
Total net sales	8,804,510	9,136,983		
Cost of sales				
Beginning finished goods inventory	839,073	1,169,281		
Cost of products manufactured	2,915,200	2,839,526		
Total	3,754,274	4,008,808		
Finished goods transfer to other account	86,373	34,801		
Ending finished goods inventory	1,169,281	1,241,402		
Cost of finished goods sold	2,498,618	2,732,604		
Beginning merchandise inventory	8,862	6,418		
Cost of purchased goods	28,767	30,796		
Total	37,629	37,215		
Goods transfer to other account	5,201	3,007		
Ending merchandise inventory	6,418	5,553		
Cost of goods sold	26,009	28,653		
Total cost of sales	2,524,628	2,761,258		
Gross profit	6,279,882	6,375,725		
Selling, general and administrative expenses	4,259,311	4,453,813		
Operating profit	2,020,570	1,921,912		
Non-operating income				
Interest income	2,125	1,775		
Interest on securities	455	280		
Dividend income	2,374	1,575		
Rental income	446	4,497		
Subsidy income	98,234	400		
Outsourcing service income	9,600	9,600		
Other	8,415	16,681		
Total non-operating income	121,651	34,810		
Non-operating expenses		·		
Commission expenses	23,196	-		
Loss on retirement of non-current assets	2,458	3,094		
Other	890	352		
Total non-operating expenses	26,545	3,446		
Ordinary profit	2,115,675	1,953,276		
Extraordinary income				
Reversal of voluntary recall for products	32,830			
Total extraordinary income	32,830	-		
Profit before income taxes	2,148,506	1,953,276		
Income taxes - current	531,882	620,442		
Income taxes - deferred	55,659	(16,456		
Total income taxes	587,542	603,986		
Profit	1,560,964	1,349,289		
		1,5 17,207		

(Thousands of yen)

				Sha	reholders' e	equity			
		C	apital surplu	ıs		Re	ings		
						Other	retained ea	rnings	
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward	Total retained earnings
Balance at beginning of period	387,800	330,800	311,546	642,346	46,800	80,880	4,100,000	6,958,059	11,185,739
Changes during period									
Dividends of surplus								(430,692)	(430,692)
Profit								1,560,964	1,560,964
Reversal of reserve for tax purpose reduction entry of non-current assets						(3,011)		3,011	-
Purchase of treasury shares									
Disposal of treasury shares			5	5					
Net changes in items other than shareholders' equity									
Total changes during period	-	-	5	5	-	(3,011)	-	1,133,282	1,130,271
Balance at end of period	387,800	330,800	311,551	642,351	46,800	77,868	4,100,000	8,091,341	12,316,010

	Sharehold	ers' equity	Valuation an adjust	d translation ments		
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	and	Share acquisition rights	Total net assets
Balance at beginning of period	(2,677,732)	9,538,152	1,061	1,061	818	9,540,032
Changes during period					·	
Dividends of surplus		(430,692)				(430,692)
Profit		1,560,964				1,560,964
Reversal of reserve for tax purpose reduction entry of non-current assets		-				-
Purchase of treasury shares	(492,059)	(492,059)				(492,059)
Disposal of treasury shares	6	11				11
Net changes in items other than shareholders' equity			(25)	(25)	(818)	(843)
Total changes during period	(492,052)	638,224	(25)	(25)	(818)	637,380
Balance at end of period	(3,169,785)	10,176,377	1,035	1,035	-	10,177,412

(Thousands of yen)

		Shareholders' equity							
		C	apital surplu	ıs		Re	etained earn	ings	
						Other	retained ea	rnings	
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward	Total retained earnings
Balance at beginning of period	387,800	330,800	311,551	642,351	46,800	77,868	4,100,000	8,091,341	12,316,010
Changes during period									
Dividends of surplus								(466,909)	(466,909)
Profit								1,349,289	1,349,289
Reversal of reserve for tax purpose reduction entry of non-current assets						(2,984)		2,984	-
Purchase of treasury shares									
Disposal of treasury shares			7	7					
Net changes in items other than shareholders' equity									
Total changes during period	-	-	7	7	-	(2,984)	-	885,364	882,380
Balance at end of period	387,800	330,800	311,558	642,358	46,800	74,884	4,100,000	8,976,706	13,198,390

	Shareholders' equity		Valuation and translation adjustments		
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities		Total net assets
Balance at beginning of period	(3,169,785)	10,176,377	1,035	1,035	10,177,412
Changes during period					
Dividends of surplus		(466,909)			(466,909)
Profit		1,349,289			1,349,289
Reversal of reserve for tax purpose reduction entry of non-current assets		-			-
Purchase of treasury shares	(19,314)	(19,314)			(19,314)
Disposal of treasury shares	6	13			13
Net changes in items other than shareholders' equity			(506)	(506)	(506)
Total changes during period	(19,307)	863,079	(506)	(506)	862,573
Balance at end of period	(3,189,092)	11,039,456	528	528	11,039,985

		(Thousands of yen)	
	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024	
Cash flows from operating activities			
Profit before income taxes	2,148,506	1,953,276	
Depreciation	281,197	344,968	
Increase (decrease) in allowance for doubtful accounts	53	99	
Increase (decrease) in provision for bonuses	(351)	21,730	
Increase (decrease) in provision for retirement benefits	809	(26,330)	
Increase (decrease) in provision for retirement benefits for directors (and other officers)	73,551	42,267	
Increase (decrease) in provision for voluntary product recall related costs	(90,499)	-	
Interest and dividend income	(4,955)	(3,631)	
Decrease (increase) in trade receivables	(52,997)	62,989	
Decrease (increase) in inventories	(374,980)	(108,799)	
Increase (decrease) in trade payables	355	55,372	
Subsidy income	(98,234)	(400)	
Other, net	(212,667)	399,233	
Subtotal	1,669,787	2,740,777	
Interest and dividends received	4,600	3,322	
Income taxes paid	(471,736)	(576,035)	
Subsidies received	98,234	400	
Net cash provided by (used in) operating activities	1,300,885	2,168,464	
Cash flows from investing activities			
Payments into time deposits	(2,000,000)	(2,000,000)	
Proceeds from withdrawal of time deposits	2,500,000	2,000,000	
Purchase of investment securities	-	(100,000)	
Proceeds from redemption of investment securities	-	150,000	
Purchase of property, plant and equipment	(908,685)	(1,253,033)	
Purchase of intangible assets	(32,736)	(9,250)	
Payments of guarantee deposits	(38,487)	(931)	
Proceeds from refund of guarantee deposits	230	2,296	
Other, net	6,280	(1,291)	
Net cash provided by (used in) investing activities	(473,399)	(1,212,210)	
Cash flows from financing activities			
Purchase of treasury shares	(492,059)	(19,314)	
Proceeds from sale of treasury shares	11	13	
Dividends paid	(429,631)	(466,542)	
Other, net	(818)	-	
Net cash provided by (used in) financing activities	(922,496)	(485,842)	
Net increase (decrease) in cash and cash equivalents	(95,010)	470,412	
Cash and cash equivalents at beginning of period	3,319,221	3,224,210	
Cash and cash equivalents at end of period	3,224,210	3,694,622	