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Securities code: 3316 May 31, 2023 (Date of commencement of electronic provision measures: May 24, 2023)

To Shareholders with Voting Rights:

Kojiro Yoshimaru Representative Director and President TOKYO NISSAN COMPUTER SYSTEM CO., LTD. 1-19-19 Ebisu, Shibuya-ku, Tokyo, Japan

NOTICE OF

THE 35TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We hereby inform you that the 35th Annual General Meeting of Shareholders of TOKYO NISSAN COMPUTER SYSTEM CO., LTD. (the "Company") will be held as described below. When convening this Annual General Meeting of Shareholders, the Company has taken measures for

When convening this Annual General Meeting of Shareholders, the Company has taken measures for providing information in electronic format (the "electronic provision measures") and posted the matters subject to the electronic provision measures on the website below.

The Company website: <u>https://www.tcs-net.co.jp/ir/news/</u> (Japanese only)

In addition to the above, we have posted the matters also on the website below.

The Tokyo Stock Exchange website:

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

Please access the website above, and then enter the Company's name or securities code (3316), and click on "Search," "Basic information," and "Documents for public inspection/PR information" in this order to find the information.

As for the venue of the General Meeting of Shareholders, placing top priority on shareholders' safety, we have decided to use the same venue as last year, which is wide enough to ensure social distance to prevent the spread of the COVID-19. In addition, as the General Meeting of Shareholders will be live-streamed on the internet to enable shareholders to view the meeting at home or other places, we will accept questions on the meeting agenda in advance.

For more details, please refer to "Guide to the Live-streamed General Meeting of Shareholders via the Internet" on page 4 to 5, as well as "Reception of Questions via the Internet in Advance" on page 6 of the notice in Japanese.

As with the last year, no souvenirs will be distributed to the attendants.

Instead of attending the meeting in person, you may exercise your voting rights in writing. Please review the Reference Documents for General Meeting of Shareholders included in the matters subject to the electronic provision measures, indicate your approval or disapproval of each proposal on the enclosed Voting Rights Exercise Form, and return it so that it can reach us no later than 6:00 p.m. on Wednesday, June 14, 2023, Japan Standard Time.

1.	Date and Time:	Thursday, June 15, 2023 at 10:00 a.m. Japan Standard Time (Reception is scheduled to start at 9:30 a.m. Japan Standard Time.)
2.	Place:	SHIBUYA SOLASTA CONFERENCE, 4F, SHIBUYA SOLASTA, 1-21-1 Dogenzaka, Shibuya-ku, Tokyo
		(Please see "Access to the Venue of the General Meeting of Shareholders" at the end of this document [available only in Japanese]).
3.	Meeting Agenda:	the end of this document [available only in Japanese]).
	Matters to be reported	The Business Report and Non-consolidated Financial Statements for the Company's 35th Fiscal Year (April 1, 2022 - March 31, 2023)
	Proposals to be resolved	
	Proposal 1:	Appropriation of Surplus

Proposal 1:	Appropriation of Surplus
Proposal 2:	Election of Seven (7) Directors
Proposal 3:	Election of One (1) Audit & Supervisory Board Member

- When attending the General Meeting of Shareholders, please submit the Voting Rights Exercise Form at the reception.
- If no indication of approval or disapproval is provided for each proposal on the Voting Rights Exercise Form, it will be treated as if you have indicated your approval of the proposal.
- You may exercise your voting rights only by proxy by delegating your voting rights to one shareholder who holds a voting right.
- Please bring this Notice of Convocation with you to save paper resources.
- Documents attached to this notice also function as documents stating the matters subject to the electronic provision measures to be delivered upon request for delivery of documents. The following matters are excluded from these documents in accordance with laws and regulations and Article 15 of the Articles of Incorporation of the Company. Accordingly, documents that are sent to our shareholders constitute only part of the documents audited by Audit & Supervisory Board Members and the Accounting Auditor in the course of preparing audit reports.
 - "5. The Systems to Ensure Appropriate Operations" and "6. Overview of the Implementation Status of Systems to Ensure Appropriate Operations" in the Business Report
 - Notes to Non-consolidated Financial Statements

Please note that the page and section numbers and the reference pages included in the hard copy that has been sent to you are the same as those in the matters subject to the electronic provision measures.

- Due to changes in the government's basic policy for dealing with the COVID-19, the wearing of masks is now left to the discretion of individuals. In order to avoid the risk of infection, we keep wide distance between seats. Shareholders attending this Annual General Meeting of Shareholders are kindly asked to decide whether or not to wear a mask, taking into consideration their physical condition and the risk of infection.
- The wearing of masks by the employees of the Company and operation staff who attend the meeting is also left at their discretion. We appreciate your understanding in advance.
- Should any amendments be made to the matters subject to the electronic provision measures, such amendments shall be publicly announced on each website on which the matters are posted.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

Regarding the appropriation of surplus, the Company proposes the following payment.

Matters regarding year-end dividend

The Company regards returning appropriate profits to shareholders as one of our top priority issues.

With the basic policy of distributing dividends according to business results based on the annual payout ratio of 30%, the Company intends to return profits to shareholders, taking into account the enhancement of internal reserve required for ensuring stable corporate growth and responding to changes in management environment in the future. In anticipation of strengthening business infrastructures and expanding business in the future, the internal reserve will be managed in such a way as to be beneficial for providing higher quality services, investing in managing aging systems for internal use, as well as building of a verification environment and professional human resource development, etc. for accommodating new technologies.

In accordance with such basic policy, considering trend of business results in the fiscal year under review and future business conditions, the Company will propose the year-end dividend for the fiscal year under review as follows:

- (1) Type of dividend property Cash
- (2) Distribution of dividend property, and the total amount thereof

The year-end dividend for the fiscal year under review is proposed to be: $\frac{20}{20}$ per share of common stock of the Company. The total amount of dividend is $\frac{125,795,700}{200}$.

(3) Effective date of distribution of surplus June 16, 2023

Proposal 2: Election of Seven (7) Directors

The terms of office of present seven (7) Directors will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of seven (7) Directors. The candidates for Directors are as follows.

No.	Name (Date of birth)	С	Number of shares of the Company held	
1	Kojiro Yoshimaru (December 20, 1958)	April 1981 June 2002 June 2004 June 2005 April 2007 June 2009 June 2011 April 2013 June 2013	Joined Tokyo Nissan Auto Sales Co., Ltd. Director, the Company Managing Director Senior Managing Director Representative Director and Senior Managing Director Representative Director, Senior Managing Director, and General Manager of Sales Headquarters Senior Managing Director and General Manager of Sales Headquarters Senior Managing Director and General Manager of Services Headquarters Representative Director and President (current position)	54,100

No.	Name (Date of birth)	Car	Number of shares of the Company held		
		April 1984	Joined Tokyo Nissan Auto Sales Co., Ltd.	1 2	
		January 2004	General Manager of Sales Department, the Company		
		June 2004	Director and General Manager of Sales Department		
		June 2009	Director and Deputy General Manager of Sales Headquarters		
	Hiroyuki Sato (March 28, 1961)	April 2013	Director and General Manager of Sales Headquarters		
		October 2013	Audit & Supervisory Board Member (part-time), Growth D Ltd.		
		April 2014	Director, Assistant to the President, and in charge of Sales Headquarters and Services Headquarters, the Company		
		June 2014	Managing Director, Assistant to the President, and in charge of Sales Headquarters and Services Headquarters		
2		April 2015	Managing Director, Assistant to the President, in charge of Automotive Division and Industrial Division, and General Manager of Managed Services Division	26,300	
		June 2017	Managing Director, Assistant to the President, in charge of Automotive Division, and General Manager of Managed Services Division		
		April 2019	Managing Director, Assistant to the President, in charge of Managed Services Division, and General Manager of Managed Services Division		
		April 2020	Managing Director, Assistant to the President, in charge of Business Administration Headquarters and Managed Services Department, and General		
		April 2022	Manager of Business Administration Headquarters Managing Director, Assistant to the President, in charge of Business Administration Headquarters, and General Manager of Business Administration		
		April 2023	Headquarters Director and Managing Executive Officer, General Manager of Business Administration Headquarters (current position)		

No.	Name (Date of birth)	Career summary, positions, responsibilities, and significant concurrent positions		Number of shares of the Company held	
		April 1991	Joined Tokyo Nissan Auto Sales Co., Ltd.		
		April 2014	General Manager of Sales Department, the Company		
		April 2015	General Manager of Industrial Division		
	Goro Miura (July 21, 1970) Ap Jun	June 2017	Director and General Manager of Industrial Division		
		April 2019	Director, in charge of Automotive Division and Industrial Division, and General Manager of Industrial Division		
		April 2020	Director, in charge of Solution Sales Headquarters and General Manager of Solution Sales		
3		April 2021	Headquarters Director, in charge of Solution Sales Headquarters, General Manager of Solution Sales Headquarters, and General Manager of Solution	7,200	
		April 2022	Planning Office Director, in charge of Solution Business Headquarters, General Manager of Solution Business Headquarters		
		June 2022	Managing Director, in charge of Solution Business Headquarters, General Manager of Solution Business Headquarters		
		April 2023	Director and Managing Executive Officer, General Manager of Solution Business Headquarters (current position)		

No.	Name (Date of birth)	Care	Number of shares of the	
	Shigeyuki Matsuo (November 11, 1962)	April 1986	Company held	
		April 2009	Joined Nissan Motor Co., Ltd. Executive Officer, Nissan Prince Kanagawa sales & Dealer Co. Ltd.	
		April 2011	Executive Officer, Chuo-Nissan Co., Ltd.	
		April 2017	Managing Executive Officer	
4		April 2018	Managing Director, Kanagawa Nissan Motor Co., Ltd.	-
		April 2021	Executive Officer, Nissan Prince Tokyo Sales Co., Ltd. (currently Nissan Tokyo Sales Co., Ltd.)	
		April 2022	Executive Officer, Nissan Tokyo Sales Holdings Co., Ltd. (current position)	
		December 2022	Director, the Company (current position)	
		April 1977	Joined Sony/Tektronix Corporation	
		June 2002	Joined Sumisho Electronics Co., Ltd.	
	Tatsuaki Shinkai	August 2005	Executive Officer, Sumisho Computer Systems Corporation	
5	(November 5, 1952)	June 2009	Director and Managing Executive Officer	3,900
	(November 5, 1952)	April 2012	Representative Director and President, CSI Solutions Corporation	
		April 2016	Senior Advisor	
		June 2019	Outside Director, the Company (current position)	
	Takashi Furuno (July 26, 1955)	April 1980	Joined Nippon Steel Corporation	
		April 1987	Joined The Nikko Securities Co., Ltd.	
		May 1998	Representative Director, Medical Industries Co., Ltd.	
		May 2002	Director, everyD.com, Inc.	
6		January 2013	Director and Vice President, ThreePro Group, Inc.	3,900
		August 2013	Representative Director, ThreePro Withtech, Inc.	
		January 2017	Senior Advisor	
		June 2019	Outside Director, the Company (current position)	
		November 2020	Representative Director and President, Placo Co., Ltd. (current position)	
	Osamu Inoue (April 1, 1959)	April 1985	Joined Kawasho Corporation (currently JFE Shoji	
		September 1988	Corporation) Joined Fuji Xerox Co., Ltd.	
		August 2001	Joined Amazon Japan Co., Ltd.	
		September 2002	Joined DoCoMo AOL, Inc.	
		March 2004	Joined Dell Inc.	
7		February 2006	Executive Officer, Hewlett-Packard Japan, Inc.	2,900
,		January 2008	Director and Executive Officer	2,200
		March 2017	Representative Director and President, Japan Systems Co., Ltd	
		September 2019	Joined MIROKU JYOHO SERVICE CO., LTD.	
		April 2020	Executive Officer (current position)	
		June 2020	Outside Director, the Company (current position)	1

- Notes: 1. Of the candidates for Directors, Messrs. Tatsuaki Shinkai, Takashi Furuno, and Osamu Inoue are candidates for Outside Directors set forth in Article 2, Paragraph 3, Item 7 of the Regulations for Enforcement of the Companies Act, and are candidates for Independent Officers as defined by the Tokyo Stock Exchange. The period for which said candidates have served as Outside Directors, at the conclusion of this General Meeting of Shareholders, will be four years each for Messrs. Tatsuaki Shinkai and Takashi Furuno, and three years for Mr. Osamu Inoue.
 - 2. Reasons for the selection of Outside Director candidates are as follows:
 - The Company considers that, on the basis of abundant managerial experience developed through their engagement as corporate managers, Messrs. Tatsuaki Shinkai, Takashi Furuno, and Osamu Inoue will be able to provide various recommendations and guidance on important matters in the management of the Company and play a substantial role in decision-making on important matters in the management of the Company and oversight of its operations. In the event that Messrs. Tatsuaki Shinkai, Takashi Furuno, and Osamu Inoue are appointed, they will utilize their extensive knowledge in the IT industry to offer advice on business strategy, and provide oversight and advice on the execution of Directors' duties based on their experience in the management of listed companies.
 - 3. The positions and responsibilities of Mr. Shigeyuki Matsuo as a business executive at the Company's parent company Nissan Tokyo Sales Holdings Co., Ltd. over the past 10 years are stated under his career summary, positions, responsibilities, and significant concurrent positions above.
 - 4. Messrs. Shigeyuki Matsuo, Tatsuaki Shinkai, Takashi Furuno, and Osamu Inoue have entered into liability limitation agreements with the Company in accordance with Article 427, Paragraph 1 of the Companies Act, and will continue these agreements following their appointment. The maximum liability amount under these agreements shall be the amount stipulated by laws and regulations.
 - 5. Nissan Tokyo Sales Holdings Co., Ltd., the parent company of the Company, has entered into directors and officers liability insurance agreements with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act. The Company bears the entire premium for Directors of the Company. The summary of the terms and conditions of the said insurance agreement is as described in "3. Matters concerning Company Officers, (3) Summary of the terms and conditions of the directors and officers liability insurance agreement" of the Business Report. When the candidates are elected, said candidates will be included in the insured of said insurance agreement. The Company plans to renew said insurance agreement in July 2023.
 - 6. There are no special interests between the Director candidates and the Company.

Proposal 3: Election of One (1) Audit & Supervisory Board Member

The terms of office of Mr. Akira Hirao, an Audit and Supervisory Board Member, will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the Company proposes the election of one (1) Audit & Supervisory Board Member.

No.	Name (Date of birth)	Care 2	Number of shares of the Company held	
1	Akira Hirao (August 10, 1957)	September 1983 April 2010 April 2011 April 2012 April 2015 June 2015	Joined Nissan Prince Tokyo Sales Co., Ltd. (currently Nissan Tokyo Sales Co., Ltd.) General Manager, General Manager of Samezu Branch General Manager of Sales Department No. 3 Executive Officer Audit & Supervisory Board Member (part-time), NT AUTO SERVICE INC. Full-time Audit & Supervisory Board Member, the Company (current position)	6,700

The candidate for Audit & Supervisory Board Member is as follows.

- Notes: 1. Mr. Akira Hirao has entered into a liability limitation agreement with the Company in accordance with Article 427, Paragraph 1 of the Companies Act, and will continue this agreement following his appointment. The maximum liability amount under the agreement shall be the amount stipulated by laws and regulations.
 - 2. Nissan Tokyo Sales Holdings Co., Ltd., the parent company of the Company, has entered into directors and officers liability insurance agreements with an insurance company, as stipulated in Article 430-3, Paragraph 1 of the Companies Act. The Company bears the entire premium for Audit & Supervisory Board Members of the Company. The summary of the terms and conditions of the said insurance agreement is as described in "3. Matters concerning Company Officers, (3) Summary of the terms and conditions of directors and officers liability insurance agreement" of the Business Repot. When the candidate is elected, the said candidate will be included in the insured of said insurance agreement. The Company plans to renew said insurance agreement in July 2023.
 - 3. There are no special interests between the candidate for Audit & Supervisory Board Member and the Company.

(Reference) Management Structure After Approval of Proposals 2 and 3 (Scheduled)

		Knowledge and Experience Expected by the Company				any	
	Name	Category	Corporate Management/ Business Operations	Sales/ Marketing	Finance/ Accounting	Legal Affairs/ Compliance	Personnel/ Labor Affairs/ Human Resource Management
	Kojiro Yoshimaru		•	•			
	Hiroyuki Sato		•	•			
D	Goro Miura		•	•			
Directors	Shigeyuki Matsuo		•	•			
rs	Tatsuaki Shinkai	Outside Independent	•	•			
	Takashi Furuno	Outside Independent	•	•			
	Osamu Inoue	Outside Independent	•	•		•	
Audit & Board	Akira Hirao		•			•	
it & Su bard M	Kenji Matsuo	Outside Independent				•	
udit & Supervisory Board Members	Kazuhiro Ogawa	Outside			•		
sory rs	Yuko Kanai	Outside			•		

Notes: 1. "Outside": Officer prescribed in Article 2, Items 15 or 16 of the Companies Act

2. "Independent": Independent Officer filed with the Tokyo Stock Exchange

3. This table is not intended as an exhaustive account of the knowledge possessed by each officer.