

KURASHICOM

Results for the Fiscal Year Ended July 31, 2024

September 13, 2024

Kurashicom Inc.

(TOKYO GROWTH MARKET: 7110)

HIGHLIGHTS

Net Sales ¥**7,012**M

YoY +15.7% FY Jul.24 (Consolidated) EBITDA

¥1,148_M

YoY +16.8% FY Jul.24 (Consolidated) EBITDA Margin **16.4**%

FY Jul.24 (Consolidated) Operating profit

¥**1,083**м

YoY +12.2% FY Jul.24 (Consolidated)

- Achieving record sales due to the growth of "Hokuoh Kurashi no Douguten" sales and the inclusion of "foufou" sales. Sales exceeded 7 billion yen for the first time.
- Achieving record EBITDA due to the sales growth and appropriate cost control. EBITDA exceeded 1 billion yen for the first time.
- Forecasts for the fiscal year ending July 31, 2025: Net sales are expected to be 8.0 billion yen and EBITDA is expected to be 750 million yen due to a billion yen marketing investment.
- Annual Dividend per share for the fiscal year ended July 31, 2024: 17 yen

Consolidated Statements of Income for FY7/2024 vs. the Previous Year

The sales growth was +15.7%, due to many new "Hokuoh Kurashi no Douguten" products which sold well and sales increase due to the start of "foufou" consolidation.

Maintained high profitability which absorbed the increased costs due to office relocation and amortization of goodwill by the acquisition of "foufou". Γ¥ Million1

| | FY Jul.24 Results (Consolidated) | FY Jul.23 Results (Non-Consolidated) | Change | Change[%] |
|--|-------------------------------------|---|--------|-----------|
| Net Sales | 7,012 | 6,060 | +951 | +15.7 |
| Cost of sales | 3,940 | 3,432 | +507 | +14.8 |
| Gross Profit | 3,072 | 2,628 | +444 | +16.9 |
| Gross profit ratio | 43.8% | 43.4% | - | - |
| Selling, general and administrative expenses | 1,988 | 1,662 | +326 | +19.6 |
| Operating profit | 1,083 | 965 | +118 | +12.2 |
| Operating profit ratio | 15.5% | 15.9% | - | - |
| Ordinary profit | 1,150 | 968 | +182 | +18.9 |
| Ordinary profit ratio | 16.4% | 16.0% | - | - |
| Profit attributable to owners of parent | 785 | 695 | +90 | +13.0 |
| EBITDA | 1,148 | 983 | +165 | +16.8 |
| EBITDA margin | 16.4% | 16.2% | - | - |

By Segment

Results by segment for FY7/2024 vs. the Previous Year

The sales growth of "Hokuoh Kurashi no Douguten" was +10.2% for the year, especially in 2Q, due to an aggressive increase in new products.

Although "foufou" did not reach the forecast, it contributed to consolidated performance in terms of both sales and earnings.

[\mathbf{Y} Million]

| | | FY Jul.24 Results (Consolidated) | FY Jul.23 Results (Non-Consolidated) | Change | Change[%] |
|---------------------------------------|---------------|--|--|--------|-----------|
| Hokuoh Kurashi no Douguten Segment | Net Sales | 6,677 | 6,060 | 616 | +10.2% |
| | EBITDA | 1,108 | 983 | 124 | +12.7% |
| | EBITDA margin | 16.6% | 16.2% | - | - |
| foufou Segment | Net Sales | 335 | - | - | - |
| | EBITDA | 40 | - | - | - |
| | EBITDA margin | 12.1% | - | - | - |
| Consolidated | Net Sales | 7,012 | 6,060 | 951 | +15.7% |
| | EBITDA | 1,148 | 983 | 165 | +16.8% |
| | EBITDA margin | 16.4% | 16.2% | - | - |

Consolidated Balance Sheets at FY7/2024

The assets and liabilities, including goodwill, increased due to the start of "foufou" consolidation. The net cash was 4.04 billion yen which is sufficient despite M&A expenditures and dividend payments. Good balance sheet efficiency indicators with ROE of 17.5% and merchandise turnover of 9.0.

[\forall Million]

| | As of July 31, 2024 | As of July 31, 2023 | Change | Main Reason for change |
|--------------------|---------------------|---------------------|--------|---|
| Total Assets | 5,596 | 5,020 | +576 | |
| Current Assets | 4,890 | 4,829 | +61 | |
| Cash and deposits | 4,195 | 4,336 | △141 | Acquisition of foufou and Dividend payment △829M Cash from operating activities+784M |
| Merchandise | 423 | 271 | +151 | · fouofou +60M · Hokuoh Kurashi no Douguten +91M |
| Non-current assets | 706 | 190 | +515 | New office +198M |
| Goodwill | 193 | _ | +193 | Acquisition of foufou |
| Liabilities | 869 | 742 | +127 | |
| Borrowings | 152 | 216 | ∆63 | Repayment |
| Other | 717 | 526 | +190 | Increase in accounts payable, accrued liabilities and income taxes payable |
| Net Assets | 4,726 | 4,277 | +449 | Profit + 785M Dividend payment △331M Convight 2024 Kurachisem Inc. All Bights Recon |

Consolidated Forecast for FY7/2025

EBITDA margin for FY7/25 will drop to 9.4% due to the increase of marketing investments such as mass media advertising as an upfront investment.

No major changes in gross margin or other cost structures, maintaining underlying profitability.

[\mathbf{Y} Million]

| | FY Jul.25 Forecasts | FY Jul.24 Results | Change[%] |
|---|------------------------|----------------------|-----------|
| Net Sales | 8,000 | 7,012 | +14.1% |
| Gross Profit | 3,470 | 3,072 | +12.9% |
| Operating Profit | 680 | 1,083 | ∆37.3% |
| Ordinary Profit | 700 | 1,150 | ∆39.2% |
| Profit attributable to owners of parent | 450 | 785 | △42.7% |
| EBITDA | 750 | 1,148 | ∆34.7% |
| EBITDA margin | 9.4% | 16.4% | - |

By Segment

Forecasts by Segment for FY7/2025

"Hokuoh Kurashi no Douguten" sales growth would be re-accelerated at +14.7% due to the effect of marketing investments. EBITDA will decrease because the scale of investment expansion is planned to be about 500 million yen, but EBITDA margin will still be 9.2%.

"foufou" challenges new initiatives for future business growth.

[¥Million]

| | | FY Jul.25 Forecasts | FY Jul.24 Results | Change[%] |
|---------------------------------------|---------------|------------------------|----------------------|-----------|
| Hokuoh Kurashi no Douguten Segment | Net Sales | 7,660 | 6,677 | +14.7% |
| | EBITDA | 705 | 1,108 | △36.4% |
| | EBITDA margin | 9.2% | 16.6% | - |
| foufou Segment | Net Sales | 340 | 335 | +1.4% |
| | EBITDA | 45 | 40 | +10.8% |
| | EBITDA margin | 13.2% | 12.1% | - |
| Consolidated | Net Sales | 8,000 | 7,012 | +14.1% |
| | EBITDA | 750 | 1,148 | △34.7% |
| | EBITDA margin | 9.4% | 16.4% | - |