



September 20, 2024

To whom it may concern:

Company Name: Seven & i Holdings Co., Ltd.
Representative: Ryuichi Isaka
President & Representative Director
(Code No. 3382/Prime Market of the Tokyo Stock Exchange)

Notice Regarding the Publication of “Seven & i Management Report 2024” (Integrated report)

Seven & i Holdings Co., Ltd. announced today that we have published the Seven & i Management Report 2024 (integrated report), which summarizes and organizes key information about our management and our approach to it as a story of how we are enhancing our corporate value, so that all of our stakeholders, not just our shareholders and investors, can understand it.

We will use this report as a “dialogue tool” and strive to further enhance the corporate value of our group through “sincere dialogue” with all of our stakeholders.

1. Date of publication September 20, 2024 (Japanese version) *The English version will be released in October.
2. Number of pages 106 pages in total (main text)
3. Website <https://www.7andi.com/ir/library/mr.html> (Japanese)
4. Main contents
 - Value Creation of the Seven & i Group
 - CEO Message
 - CFO Message
 - Growth Strategy (Each Business Strategy)
 - Sustainability Strategy (CSuO Message, Environment and Society)
 - Governance (Dialogue with Shareholders and Investors, Tripartite Discussion Between Independent Outside Directors and Others)
 - Company Information, etc.