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Securities Code: 5192 June 6, 2024 Start date of measures for electronic provision: June 4, 2024

To Our Shareholders:

Hiroshi Ikeda Representative Director **Mitsuboshi Belting Ltd.** 1-21, Hamazoedori 4-chome, Nagata-ku, Kobe-shi

## Notice of the 109th Annual General Meeting of Shareholders

We are pleased to notify you that the 109th Annual General Meeting of Shareholders of Mitsuboshi Belting Ltd. (the "Company") will be held as follows.

When convening this Annual General Meeting of Shareholders, the Company takes measures for providing information that constitutes the content of reference documents (excluding the Voting Form) for the general meeting of shareholders, etc. (matters subject to measures for electronic provision) in electronic format, and posts this information as "Notice of the 109th Annual General Meeting of Shareholders" on the Internet. Please access any of the websites shown below to review the information.

The Company's website: https://www.mitsuboshi.com/stockholder/information/meeting.html (in Japanese)

Website for posted informational materials for the general meeting of shareholders: https://d.sokai.jp/5192/teiji/ (in Japanese)

The Company also has posted matters subject to measures for electronic provision on the Tokyo Stock Exchange (TSE) website. To access this information, access the TSE website (Listed Company Search) by using the Internet address shown below, enter "Mitsuboshi Belting Ltd." in "Issue name (company name)" or the Company's securities code "5192" in "Code," and click "Search." Then, click "Basic information" and select "Documents for public inspection/PR information." Under "Filed information available for public inspection," click "Click here for access" under "[Notice of General Shareholders Meeting /Informational Materials for a General Shareholders Meeting]."

TSE website (Listed Company Search): https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

If you are not attending the Meeting on the day, you may exercise your voting rights via the Internet, etc. or in writing (by postal mail). Please review the Reference Documents for the General Meeting of Shareholders, and exercise your voting rights no later than Wednesday, June 26, 2024, 5:15 p.m. (JST).

## **1. Date & Time** Thursday, June 27, 2024, at 10:00 a.m. (JST)

2. Venue 1F Hall, the Kobe Head Office General Management Center of the Company 1-35, Karumodori 5-chome, Nagata-ku, Kobe-shi

# 3. Purpose of the Meeting

## Matters to be Reported

- 1. The Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements for the 109th Fiscal Year (April 1, 2023 to March 31, 2024)
- 2. The Results of the Audit of the Consolidated Financial Statements for the 109th Fiscal Year (April 1, 2023 to March 31, 2024) by the Accounting Auditor and the Audit & Supervisory Board

## Matters to be Resolved

- Proposal No. 1 Appropriation of Surplus
- Proposal No. 2 Election of Eight (8) Directors
- Proposal No. 3 Election of One (1) Audit & Supervisory Board Member
- Proposal No. 4 Election of One (1) Substitute Audit & Supervisory Board Member
- $\odot$  When attending the meeting, please submit the Voting Form to the reception desk.
- If revisions to the matters subject to measures for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on the websites listed above.
- Other matters of guidance to shareholders may be posted on the Company's website provided above. Please access the Company's website as required to confirm the latest information.

## **Reference Documents for the General Meeting of Shareholders**

#### **Proposals and Reference Information**

Proposal No. 1 Appropriation of Surplus

The Company's basic capital policy is to enhance medium and long-term corporate and shareholder values by securing resources for investment in growth and enhancing shareholder returns. In the review of the '21 Mid-Term Business Plan (April 1, 2021 to March 31, 2024) announced on May 13, 2022, the consolidated dividend payout ratio for the fiscal years ending March 2023 and 2024 is targeted at 100%.

Comprehensively considering the above basic policy, the Company's performance for the current fiscal year, and its financial position, the Company proposes a year-end dividend of \$125 per share as follows (annual dividend of \$250 per share, the same amount as the previous fiscal year).

- Allotment of dividend property to shareholders and their aggregate amount ¥125 per common share of the Company Total payment: ¥3,546,020,750
- (2) Effective date of dividends of surplus June 28, 2024

## Proposal No. 2 Election of Eight (8) Directors

The terms of office of eight (8) Directors, Hiroshi Ikeda, Masayoshi Nakajima, Toshimi Kumazaki, Keiji Mataba, Shinji Kuramoto, Ryuzo Miyao, Shinya Okuda, and Yuka Miyake will expire at the conclusion of this Annual General Meeting of Shareholders. Therefore, the Company proposes the election of eight (8) Directors (including three (3) Outside Directors).

Candidates for Directors are resolved by the Board of Directors based on the report by the Nomination and Remuneration Advisory Committee, an advisory body to the Board of Directors.

The candidates for Directors are as follows:

Candidate No.	Name	Position in the Company	
1	Hiroshi Ikeda	Representative Director President, Executive Officer	Reelection Male
2	Toshimi Kumazaki	Director Managing Executive Officer	Reelection Male
3	Keiji Mataba	Director Managing Executive Officer	Reelection Male
4	Shinji Kuramoto	Director Managing Executive Officer	Reelection Male
5	Kazuhiro Takeda	Managing Executive Officer	New election Male
6	Shinya Okuda	Director (Outside)	Reelection Outside Independent Male
7	Yuka Miyake	Director (Outside)	Reelection Outside Independent Female
8	Yasuhiro Tsuji	Audit & Supervisory Board Member (Outside)	New election Outside Independent Male

Reelection:Candidate for re-election as DirectorNew election:Candidate for new election as DirectorOutside:Candidate for Outside DirectorIndependent:Independent officer as provided for by the stock exchangeMale:Candidate for male DirectorFemale:Candidate for female Director

Candidate No.	Name (Date of birth)	Biography, P	Biography, Position, Responsibility and Important Concurrent Position		Relationship of Special Interest in the Company			
		Apr. 1981	Joined the Company					
		Dec. 1999	General Manager of Automotive Belts &					
			Parts Sales Department, Industrial Materials					
			Division					
		July 2007	Seconded to Mitsuboshi Overseas					
	Hiroshi Ikeda (July 8, 1957)		Headquarters Private Limited					
		Apr. 2012	Executive Officer of the Company					
		Feb. 2015	General Manager of Office of the President	29,095	None			
	Reelection	Reelection Feb. 2016 General Manager of Corporate Planning		shares	None			
	Male		Division and General Manager of Tokyo					
1			General Affairs Department					
1		Apr. 2016	Managing Executive Officer					
		June 2019	Director					
		June 2019	In charge of General Affairs Department					
		June 2021	Representative Director and President,					
			Executive Officer (current position)					
	Reasons for nomination as	candidate for Direct	or					
	Hiroshi Ikeda has a wealth	of experience and b	road insight in the sales field and management operation	ations, includi	ng serving			
	as the head of the sales and the corporate planning within the Company Group. The Company has determined that he is an							
	appropriate person to stron	igly promote the furt	her enhancement of the corporate value of the Comp	pany Group an	d achieve			
		-	road perspective and his ability to act and lead, and	has continued	to			
	nominate him as a candida	te for Director.						

Candidate No.	Name (Date of birth)	Biography, Position, Responsibility and Important Concurrent Position		Number of the Company's Shares Owned	Relationship of Special Interest in the Company			
2	Toshimi Kumazaki (November 10, 1957) Reelection Male	Apr. 1981 Apr. 2010 Jan. 2012 Mar. 2013 Sept. 2013 Sept. 2015 Apr. 2017 Oct. 2019 Apr. 2020 June 2020 June 2021 Apr. 2022	<ul> <li>Joined the Company</li> <li>General Manager of Shikoku Area</li> <li>Production Department of Production</li> <li>Department, Industrial Materials Division</li> <li>General Manager of Production Department,</li> <li>Industrial Materials Division and Plant</li> <li>Manager of Shikoku Plant, General Affairs</li> <li>Department, Corporate Administration</li> <li>Division</li> <li>President of PT. Seiwa Indonesia</li> <li>President of Stars Technologies Industrial</li> <li>Limited</li> <li>Executive Officer of the Company</li> <li>General Manager of Production Control</li> <li>Center, Industrial Materials Group</li> <li>Managing Executive Officer (current position)</li> <li>In charge of Finance &amp; Accounting</li> <li>Department (current position)</li> <li>Director (current position)</li> <li>Director General of Production Division</li> <li>(current position) and General Manager of</li> </ul>	19,243 shares	None			
·	Reasons for nomination as ca			ement operatio	nne.			
	Toshimi Kumazaki has a wealth of experience and broad insight in the production field and management operations, including serving as the head of the production and the finance, and overseas subsidiaries within the Company Group. The Company has determined that he is an appropriate person to further streamline and improve the production system in the Company Group and to supervise the business execution, and has continued to nominate him as a candidate for Director.							

Candidate No.	Name (Date of birth)	Biography, Po	osition, Responsibility and Important Concurrent Position	Number of the Company's Shares Owned	Relationshi of Special Interest in the Company		
3	Keiji Mataba (November 20, 1962) Reelection Male	Apr. 1987 July 2005 Sept. 2013 Apr. 2014 Dec. 2015 Apr. 2016 June 2021 Apr. 2022	Joined the Company President of MBL Shanghai International Trading Co., Ltd. General Manager of Global Business Functional Enhancement Team, Industrial Materials Group (Sales Supervision) of the Company Executive Officer General Manager of Administration Department, Industrial Materials Group Managing Executive Officer (current position) Director (current position) Director General of Industrial Materials Sales Division and in charge of Legal Department (current position)	14,943 shares	Company		
	an overseas subsidiary withi	f experience and br n the Company Gro 's earnings and crea	oad insight in the sales field, including serving as the oup. The Company has determined that he is an appr ate new demand for the Company's products and to	opriate person	n to		
4	Shinji Kuramoto (June 29, 1957) Reelection Male	Apr. 1981 Sept. 2003 July 2008 Feb. 2011 May 2013 Apr. 2016 Apr. 2019 Apr. 2021 Apr. 2022 June 2022 June 2022	<ul> <li>Joined the Company</li> <li>General Manager of Purchasing Department,</li> <li>Corporate Administration Division</li> <li>General Manager of Personnel Department,</li> <li>Corporate Administration Division</li> <li>General Manager of Functional Parts,</li> <li>Systems &amp; Metal Products Sales</li> <li>Department, Industrial Materials Division</li> <li>General Manager of Personnel Department</li> <li>Executive Officer</li> <li>Managing Executive Officer</li> <li>Director General of Personnel &amp; General</li> <li>Affairs Division (current position) and</li> <li>General Manager of Personnel Department of</li> <li>the Division</li> <li>Director (current position)</li> <li>Managing Executive Officer (current position)</li> </ul>	20,218 shares	None		
	Reasons for nomination as candidate for Director Shinji Kuramoto has a wealth of experience and broad insight in the administration field, including serving as the head of the purchasing, the sales, the HR and personnel development, the general affairs, and the promotion of Digital Transformation within the Company Group. The Company has determined that he is an appropriate person to further strengthen the management and administrative structure of the Group, to invest in human capital and intellectual property, to develop and secure diverse human resources, and to supervise the execution of business operations, and has continued to nominate him as a candidate for Director.						

Candidate No.	Name (Date of birth)	Biography, Position, Responsibility and Important Concurrent ) Position		Number of the Company's Shares Owned	Relationshi of Special Interest in the Company
		Apr. 1983 Apr. 2009	Joined the Company General Manager of Powertransmission Belts Technical Department No. 2 of Belts & System Technical Department, Industrial Materials Division		
		Mar. 2012	General Manager of Belts & System Technical Department and Power Transmission Belts Development Department of the Department, Industrial Materials Division		
		July 2015	President of MITSUBOSHI POLAND Sp.z o.o.		
	Kazuhiro Takeda (June 24, 1960)	Apr. 2018	General Manager Powertransmission Belts Technical Department No. 1 of Belts & System Technical Department, Industrial Materials Group of the Company	11,295 shares	None
	New election Male	Apr. 2019	Executive Officer		
5	mare	Apr. 2019	General Manager of Production Department and Shikoku Area Production Department of the Department, Industrial Materials Group and in charge of Shikoku Area		
		Jan. 2021	President of Mitsuboshi Belting Giken Co., Ltd.		
		Apr. 2021	Managing Executive Officer of the Company (current position)		
		Apr. 2024	Director General of Technical Division and General Manager of Belt Drive Train		
			Products & Systems Department of the Division and in charge of Digital & IT Division (current position)		
ŀ	Reasons for nomination as	candidate for Direct			l
	Kazuhiro Takeda has a wea	lth of experience an	d broad insight in the technology-related operations nology, the production, the promotion of Digital Tran		
			up. The Company has determined that he is an appro Company Group and the improvement of the quality		

products and services as well as for supervising the business execution, and has nominated him as a candidate for Director.

Candidate No.	Name (Date of birth)	Biography, Position, Responsibility and Important Concurrent Position		Number of the Company's Shares Owned	Interest in			
6	Shinya Okuda (July 26, 1952) Reelection Outside Independent Male	Senior Managir	Joined Ministry of International Trade and Industry (current Ministry of Economy, Trade and Industry) Senior Managing Director, Kansai Economic Federation Joined Sumitomo Metal Industries, Ltd. Director and Senior Managing Executive Officer Managing Executive Officer of Nippon Steel & Sumitomo Metal Corporation (current Nippon Steel Corporation) Senior Managing Director, Petroleum Association of Japan (current position) Audit & Supervisory Board Member of the Company Director (current position) Director, Institute of Energy Economics, Japan (current position) Director, Japan Energy Association (current position) neurrent positions outside the Company] ng Director, Petroleum Association of Japan tte of Energy Economics, Japan	1,200 shares	None			
	Director, Japan Energy AssociationReasons for nomination as candidate for Outside Director and summary of expected rolesShinya Okuda has served in important positions at the Ministry of Economy, Trade and Industry and the Kansai EconomicFederation, and has been involved in management at Sumitomo Metal Industries, Ltd. and other companies, offering awealth of experience, achievements, and deep insight as a manager. During his tenure as an Outside Audit & SupervisoryBoard Member and Outside Director of the Company, he has thoroughly fulfilled his responsibilities, including by activelyexpressing his opinions and providing advice from an independent and objective standpoint at meetings of the Board ofDirectors, the Nomination and Remuneration Advisory Committee, and other bodies. In order to continue to utilize thisabundant knowledge, experience, etc., in the management of the Company, the Company has continued to nominate himas a candidate for Outside Director.In addition, the Company expects him to continue to advise, supervise, and monitor the Company's management throughthe Board of Directors, the Nomination and Remuneration Advisory Committee, and other bodies from an independent andobjective standpoint, and to provide appropriate evaluation, etc., of the management's business execution.							

Candidate No.	Name (Date of birth)	Biography, P	osition, Responsibility and Important Concurrent Position	Number of the Company's Shares Owned	Relationship of Special Interest in the Company
7	Yuka Miyake (October 19, 1975) Reelection Outside Independent Female	Director of Yuk Director of Ova	Joined the Company Joined Asahi Arthur Andersen Ltd. Joined Tohmatsu Tax Co. Registered as a certified tax accountant (Kinki Certified Public Tax Accountants' Association) Director of Yuka Miyake Tax Accountant Office (current position) Director of Oval Consulting (current position) Audit & Supervisory Board Member of Ambitious Co., Ltd. Director of Hyogo Council of Social Welfare (current position) Director of the Company (current position) neurrent positions outside the Company] a Miyake Tax Accountant Office al Consulting pog Council of Social Welfare	500 shares	None
	Yuka Miyake has professiona engaged in management at O management consultant. She insight in the area of human of fulfilled her responsibilities, objective standpoint at meetin other bodies. In order to cont the Company has continued to In addition, the Company exp the Board of Directors, the N	I knowledge and oval Consulting, ar has also been acti- capital. Throughou including by activ- ngs of the Board of inue to utilize this o nominate her as beets her to contin- omination and Re	de Director and summary of expected roles experience cultivated as a certified tax accountant. S ad has a wealth of experience, achievements, and hig vely involved in public-private partnership projects a at her tenure as an Outside Director of the Company, ely expressing her opinions and providing advice fro of Directors, the Nomination and Remuneration Advi abundant knowledge, experience, etc., in the manag a candidate for Outside Director. ue to advise, supervise, and monitor the Company's muneration Advisory Committee, and other bodies f e evaluation, etc., of the management's business exe	th-level insigh and possesses she has thoro om an indepen isory Committ gement of the management from an indepen	t as a high ughly dent and cee, and Company, through

Candidate No.	Name (Date of birth)	Biography, P	osition, Responsibility and Important Concurrent Position	Number of the Company's Shares Owned	Relationship of Special Interest in the Company
8	Yasuhiro Tsuji (December 27, 1955) New election Outside Independent Male	-	Joined Policy Board, Headquarters of Democratic Socialist Party General Manager of Bureau of Economy, General Manager of Secretariat, Japan Trade Union Confederation (JTUC-RENGO) Member of House of Councilors Chairman of the Committee on Health, Welfare and Labour State Minister of Health, Labour and Welfare Visiting Professor, Faculty of Healthcare, Tokyo Healthcare University Outside Audit & Supervisory Board Member of the Company (current position) Visiting Professor, Faculty of Nursing, Tokyo Healthcare University (current position) neurrent positions outside the Company] sor, Faculty of Nursing, Tokyo Healthcare	500 shares	None
	Yasuhiro Tsuji has been invo Welfare, offering a wealth of training and workplace envir of the Company, he has thord from an independent and obj Committee, among other bod Company, the Company nor In addition, the Company exp Directors, the Nomination an standpoint, and to provide ap He has never in the past beer	lved in national po experience, achie onment improvem oughly fulfilled his ective standpoint a lies. In order to ut inates him as a ca pects him to advis d Remuneration A propriate evaluation	de Director and summary of expected roles olicy as a Member of Parliament and State Minister of vements, and deep insight in the human capital sector and the sector of th	ors, such as pe visory Board and providing & Supervisory nanagement c nt through the endent and ob er. However, t	rsonnel Member g advice Board of the Board of jective

Notes: 1. The Company has notified the Tokyo Stock Exchange that Shinya Okuda, Yuka Miyake, and Yasuhiro Tsuji are independent officers as provided for by its rules. If re-election is approved, the Company plans for their designation as independent officers to continue.

Yuka Miyake joined the Company as a regular employee in April 1999 and remained with the Company until December 2001. Since her retirement, she has never been a related party of the Company's affiliates or associates, major shareholders, or major business partners, nor has she received any large amount of money or other assets from the Company. Therefore, the Company has determined that she has sufficient independence as a person who is unlikely to have a conflict of interest with general shareholders.

- 2. Shinya Okuda and Yuka Miyake are currently serving as Outside Directors of the Company, and at the conclusion of this Annual General Meeting of Shareholders, their tenure will have been four (4) years for Shinya Okuda (total term of office, including his time as an Outside Audit & Supervisory Board Member, will have been five (5) years), and two (2) years for Yuka Miyake.
- 3. Yasuhiro Tsuji is currently serving as an Outside Audit & Supervisory Board Member of the Company, and at the conclusion of this Annual General Meeting of Shareholders, his tenure will have been four (4) years. He will retire from his position due to the expiration of his term at the conclusion of this Annual General Meeting of Shareholders.
- 4. The Company has entered into an agreement with Shinya Okuda and Yuka Miyake to limit their liability set forth in Article 423, paragraph (1) of the Companies Act, pursuant to the provisions of the Articles of Incorporation of the

Company and Article 427, paragraph (1) of the same Act. The maximum amount of liability under the agreement is set by law, and if their re-election is approved, the Company plans to continue such agreement with them.

In addition, if Yasuhiro Tsuji is elected, the Company plans to enter into an agreement with Mr. Tsuji to limit his liability set forth in Article 423, paragraph (1) of the Companies Act, pursuant to the provisions of the Articles of Incorporation of the Company and Article 427, paragraph (1) of the same Act. The maximum amount of liability under such agreement is the amount provided for by laws and regulations.

5. The Company has entered into a directors and officers liability insurance agreement as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, thereby covering losses and costs incurred by an insured person, which includes Directors of the Company, in cases where they are liable for damages arising from their performance of duties (unless a coverage exclusion in the insurance agreement is applied). If each candidate for Director is elected as Director, he/she will become one of the insureds under said insurance agreement. The insurance agreement will be renewed with the contents unchanged on its next renewal.

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# [Reference]

# Management structure after Proposal No. 2 is approved (tentative)

		Management & Business Planning	HR, General & Legal Affairs	Digital (DX Promotion)	Finance & Accounting	ESG & Sustain- ability
Representative Director President	Hiroshi Ikeda	0	0			0
Director	Toshimi Kumazaki	0			0	
Director	Keiji Mataba	0	0			
Director	Shinji Kuramoto		0	0		0
Director	Kazuhiro Takeda			0		
Outside Director [Independent]	Shinya Okuda	0				0
Outside Director [Independent]	Yuka Miyake				0	0
Outside Director [Independent]	Yasuhiro Tsuji		0			0

		Technology & Innovation	Procurement & Production	Sales & Marketing	Global Experience
Representative Director President	Hiroshi Ikeda			0	0
Director	Toshimi Kumazaki		0	0	0
Director	Keiji Mataba			0	0
Director	Shinji Kuramoto		0	0	
Director	Kazuhiro Takeda	0	0		0
Outside Director [Independent]	Shinya Okuda			0	0
Outside Director [Independent]	Yuka Miyake				
Outside Director [Independent]	Yasuhiro Tsuji				

## Proposal No. 3 Election of One (1) Audit & Supervisory Board Member

The terms of office of Audit & Supervisory Board Members Kenkichi Masuda and Yasuhiro Tsuji will expire at the conclusion of this Annual General Meeting of Shareholders. Therefore, the Company proposes the election of one (1) Audit & Supervisory Board Member.

Consent of the Audit & Supervisory Board has been obtained for the submission of this proposal in advance. The candidates for Audit & Supervisory Board Member shall be as follows:

Name (Date of birth)	Biograph	N Biography, Position and Important Concurrent Position		
	Apr. 1981	Joined the Company		
	Apr. 2008	General Manager of Plant Coordination		
		Section of Production Engineering Group of		
		Production Control Center, Industrial		
		Materials Division		
	May 2008	Vice President in charge of Production, MBL		
Kazutoshi Ishida		(USA) CORPORATION		
(October 10, 1957)	Feb. 2011	General Manager of Production Engineering	15,269	
		Department, Production Control Center,	shares	None
New election		Industrial Materials Division of the	Silaies	
Male		Company		
	July 2015	President of PT. Seiwa Indonesia		
	Apr. 2017	Executive Officer of the Company		
	Apr. 2020	Managing Executive Officer (current		
	Apr. 2021	position) General Manager of Purchasing Department (current position)		

Kazutoshi Ishida has a wealth of experience and broad insight in the production field and management operations, including serving as the head of the production and the purchasing, and overseas subsidiaries within the Company Group, and is well-versed in the Company's actual situation. Considering him to be the most suitable talent for monitoring the overall management and enhancing compliance, the Company nominates him as a candidate for Audit & Supervisory Board Member.

New election:Candidate for new election as Audit & Supervisory Board MemberMale:Candidate for male Audit & Supervisory Board Member

Note: The Company has entered into a directors and officers liability insurance agreement as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company, thereby covering losses and costs incurred by an insured person, which includes Audit & Supervisory Board Member of the Company, in cases where they are liable for damages arising from their performance of duties (unless a coverage exclusion in the insurance agreement is applied). If Kazutoshi Ishida is elected as Audit & Supervisory Board Member, he will become an insured under said insurance agreement. The insurance agreement will be renewed with the contents unchanged on its next renewal.

#### Proposal No. 4 Election of One (1) Substitute Audit & Supervisory Board Member

Therefore, the Company proposes the election of one (1) substitute Outside Audit & Supervisory Board Member to ensure we meet the number of members specified by law.

Consent of the Audit & Supervisory Board has been obtained for the submission of this proposal in advance. The candidates for substitute Audit & Supervisory Board Member shall be as follows:

Name (Date of birth)	Biography, Position and Important Concurrent Position		Number of the Company's Shares Owned	of Special Interest in the
Ichiro Kato (April 1, 1955) New election	Apr. 1983 Apr. 1983	Registered as an attorney (Tokyo Bar Association) Joined Kobori Law Office (current Murata Kato Komori Law Office)	0 shares	None
Outside Independent Male		e Outside Audit & Supervisory Board Member		

Reasons for nomination as candidate for substitute Outside Audit & Supervisory Board Member Ichiro Kato has expertise and experience as a lawyer, and although he has not been involved in the management of the Company, we nominated him as a candidate for substitute Outside Audit & Supervisory Board Member so that he can utilize his wealth of knowledge and experience to enhance our Company's auditing system.

New election: Candidate for new election as Audit & Supervisory Board Member

Outside: Candidate for Outside Audit & Supervisory Board Member

Independent: Independent officer as provided for by the stock exchange

Male: Candidate for male Audit & Supervisory Board Member

Notes: 1. Ichiro Kato is a candidate for substitute Outside Audit & Supervisory Board Member. He meets the requirements of an independent officer as stipulated by the Tokyo Stock Exchange, and will be notified to the Exchange as an independent officer if appointed as an Audit & Supervisory Board Member.

- 2. If Ichiro Kato is appointed as an Audit & Supervisory Board Member, the Company plans to enter into an agreement with Mr. Kato to limit his liability set forth in Article 423, paragraph (1) of the Companies Act, pursuant to the provisions of the Articles of Incorporation of the Company and Article 427, paragraph (1) of the same Act. The maximum amount of liability under such agreement is the amount provided for by laws and regulations.
- 3. The Company has entered into a directors and officers liability insurance agreement with an insurance company, thereby covering losses in cases where Directors, Audit & Supervisory Board Members, etc., are liable for damages arising from their performance of duties (unless a coverage exclusion in the insurance agreement is applied). If Ichiro Kato is appointed as an Audit & Supervisory Board Member, he will be included as an insured under said insurance agreement. The insurance agreement will be renewed with the contents unchanged on its next renewal.