

# Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (JGAAP)

May 13, 2024

Company name: Suzumo Machinery Co., Ltd.  
 Listing: Tokyo Stock Exchange  
 Stock code: 6405  
 URL: <http://www.suzumokikou.com/>  
 Representative: Minako Suzuki, President  
 Contact: Kazunori Akita, Executive Officer, General Manager of Administration Division, and General Manager of Planning Division  
 Phone: +81-3-3993-1371  
 Scheduled date to hold the ordinary general meeting of shareholders: June 22, 2024  
 Scheduled date for dividend payment: June 24, 2024  
 Scheduled date to file securities report: June 24, 2024  
 Supplementary materials for financial statements: Yes  
 Results briefing to be held: Yes (For analysts and institutional investors)

(Amounts of less than one million yen are rounded down)

1. Consolidated financial results for the fiscal year ended March 31, 2024 (April 1, 2023 to March 31, 2024)

(1) Consolidated operating results

(Percentages indicate year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2024	14,514	7.9	1,475	22.5	1,498	31.5	1,140	38.1
March 31, 2023	13,456	16.3	1,203	-20.7	1,139	-26.2	825	-22.8

(Note) Comprehensive income: Fiscal year ended March 31, 2024: 1,257 million yen (41.9%)

Fiscal year ended March 31, 2023: 885 million yen (-24.1%)

	Earnings per share	Diluted earnings per share	Return on equity	Ordinary profit to total assets	Operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2024	88.23	—	8.1	8.5	10.2
March 31, 2023	63.93	—	6.1	6.8	8.9

(Reference) Equity in earnings of affiliates: Fiscal year ended March 31 2024: 9 million yen

Fiscal year ended March 31 2023: -127 million yen

(Note) The Company split shares of common stock at a ratio of 2 for 1 on August 1, 2022.

Earnings per share are calculated based on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2024	18,201	14,580	79.9	1,125.00
March 31, 2023	17,033	13,716	80.4	1,059.19

(Reference) Shareholders' equity: As of March 31, 2024: 14,545 million yen

As of March 31, 2023: 13,691 million yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2024	2,283	(653)	(534)	6,017
March 31, 2023	(11)	(3,062)	(463)	4,865

## 2. Dividends

	Annual dividends					Total dividend paid	Payout ratio (Consolidated)	Dividends to net assets (Consolidated)
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total			
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2023	—	15.00	—	16.00	31.00	400	48.5	3.0
March 31, 2024	—	15.00	—	17.00	32.00	413	36.3	2.9
Fiscal year ending March 31, 2025 (forecast)	—	15.00	—	18.00	33.00		31.6	

(Note) The Company split shares of common stock at a ratio of 2 for 1 on August 1, 2022.

## 3. Consolidated earnings forecast for the fiscal year ending March 31, 2025 (April 1, 2024 to March 31, 2025) (Percentages indicate year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2024	7,595	12.8	690	51.7	695	44.0	495	67.5	38.28
Full-year	15,960	10.0	1,900	28.8	1,915	27.8	1,350	18.3	104.41

### Notes:

(1) Changes in significant subsidiaries during the period under review (changes in specified subsidiaries resulting in a change in the scope of consolidation): None

Newly included: —

Excluded: —

(2) Changes in accounting policies, changes in accounting estimates, and retrospective restatement

1) Changes in accounting policies due to revision of accounting standards: None

2) Changes in accounting policies due to other reasons: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of issued shares (common stock)

1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2024: 12,960,000 shares

March 31, 2023: 12,960,000 shares

2) Total number of treasury shares at the end of the period:

March 31, 2024: 30,180 shares

March 31, 2023: 34,014 shares

3) Average number of shares outstanding during the period:

March 31, 2024: 12,929,688 shares

March 31, 2023: 12,919,453 shares

(Note) The Company conducted a 2-for-1 stock split of shares of common stock on August 1, 2022. The number of issued shares (common stock) is calculated based on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

(Reference) Summary of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2024 (April 1, 2023 to March 31, 2024)

(1) Non-consolidated operating results

(Percentage figures indicate year-on-year changes)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2024	11,792	10.0	1,112	36.3	1,264	29.2	1,018	72.6
March 31, 2023	10,718	9.1	816	-25.2	979	-21.3	589	-38.3

Fiscal year ended	Earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2024	78.77	—
March 31, 2023	45.67	—

(Note) The Company split shares of common stock at a ratio of 2 for 1 on August 1, 2022. Earnings per share are calculated based on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2024	16,256	13,378	82.3	1,034.67
March 31, 2023	15,307	12,751	83.3	986.54

(Reference) Shareholders' equity: Fiscal year ended March 31 2024: 13,378 million yen

Fiscal year ended March 31 2023: 12,751 million yen

(Note) The Company split shares of common stock at a ratio of 2 for 1 on August 1, 2022. Net assets per share are calculated based on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

2. Forecast for the fiscal year ending March 31, 2025 (April 1, 2024 to March 31, 2025)

The Company has omitted the disclosure of non-consolidated earnings forecasts from the fiscal year ended March 31, 2022.

\* The financial statements are outside the scope of reviews by certified public accountants and auditing firms.

\* Explanation of the proper use of financial results forecast and other notes

Forward-looking statements in this document, including outlook on future performance, are based on currently available information and certain assumptions that the Company regards as reasonable, and the Company does not in any way guarantee their achievement. Actual results may differ substantially from the projections herein depending on various factors. For the preconditions of and precautions in using the financial results forecast, please refer to "1. Summary of Business Results" on page 2 of the Attachment.

## Contents of Attached Materials

1. Summary of Business Results.....	2
(1) Summary of Business Results for the Fiscal Year .....	2
(2) Financial Condition During the Fiscal Year .....	3
(3) Cash Flows for the Fiscal Year .....	4
(4) Outlook.....	4
2. Approach to Selection of Accounting Standards.....	5
3. Quarterly Consolidated Financial Statements and Primary Notes.....	6
(1) Consolidated Balance Sheet .....	6
(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income.....	8
Consolidated Statement of Income .....	8
Consolidated Statement of Comprehensive Income .....	9
(3) Consolidated Statements of Changes in Net Assets .....	10
(4) Consolidated Statement of Cash Flows .....	11
(5) Notes to Consolidated Financial Statements.....	13
(Notes on Going Concern Assumption).....	13
(Segment Information, etc.).....	13
(Per-Share Information) .....	13
(Subsequent Material Events).....	13

## 1. Summary of Business Results

### (1) Summary of Business Results for the Fiscal Year

During the consolidated fiscal year ended March 31, 2024 (April 1, 2023-March 31, 2024), the Japanese economy showed a gradual recovery in consumption-related business sentiment reflecting the downgrade of COVID-19 to a Class 5 infectious disease as well as a pickup in personal consumption thanks to improved employment and income environment, combined with an increase in inbound demand. On the other hand, the economic outlook remains uncertain owing to factors including rising prices, the impact of global monetary tightening, and concerns about the future of the Chinese economy, which poses risks of a downturn in overseas economies that could weigh down the Japanese economy.

Under these circumstances, during the consolidated fiscal year ended March 31, 2024, the movements toward mechanization and labor saving continued in the restaurant and retail industries, and demand for our products remained firm. The impact on production activities due to the semiconductor and material supply shortage, which had continued since the fiscal year ended March 31, 2022, has largely disappeared in the first quarter of the fiscal year ended March 31, 2024.

In Japan, the business environment remained difficult for the restaurant and retail industries due to soaring raw material and energy prices, but demand for our products remained strong due to the downgrading of COVID-19 to a Class 5 infectious disease in May 2023, recovery of inbound demand, and continued labor-saving moves amid an ongoing labor shortage. By product and business category, sales of Fuwarica rice serving machines were supported by replacement demand and new customer growth in the restaurant and cafeteria sector, as well as by facility expansion demand from supermarkets and an increase in new customers in the hotel, inn, and meal service sectors. Sushi robot sales were driven by replacement demand from major conveyor belt sushi chains, as well as robust replacement and expansion demand from supermarkets. As a result, domestic sales increased year on year.

Overseas, although mechanization and labor-saving trends continued due to the intensified labor shortage and rising labor costs in the restaurant and retail industries, business operators' appetite for capital investment weakened against the backdrop of inflation, the tightening of financial conditions, and geopolitical risks related to the situation in Ukraine. By region, in East and Southeast Asia, food service demand continued to recover, and demand for our products remained firm as Japanese companies expanded overseas. Furthermore, product demand in North America remained strong on the back of movements toward mechanization and labor saving. In Europe, on the other hand, sales declined due to the cancellation or postponement of capital investment plans owing to the continued impact on business operators due to soaring energy prices and worsening supply concerns caused by the situation in Ukraine. As a result, overseas sales declined year on year.

As a result, net sales in the consolidated fiscal year ended March 31, 2024 totaled 14,514 million yen (+7.9% YoY). Of the total, domestic sales accounted for 10,257 million yen (+14.9% YoY), and overseas sales came to 4,257 million yen (-6.0% YoY).

Summary of results for the fiscal year ended March 31, 2024

	Fiscal year ended March 31, 2023		Fiscal year ended March 31, 2024		Amount of change	Percentage change
	Millions of yen	% of net sales	Millions of yen	% of net sales	Millions of yen	%
Net sales	13,456	100.0	14,514	100.0	1,058	7.9
Domestic	8,927	66.3	10,257	70.7	1,330	14.9
Overseas	4,528	33.7	4,257	29.3	-271	-6.0
Gross profit	6,368	47.3	6,855	47.2	486	7.6
Operating profit	1,203	8.9	1,475	10.2	271	22.5
Ordinary profit	1,139	8.5	1,498	10.3	358	31.5
Profit attributable to owners of parent	825	6.1	1,140	7.9	314	38.1

On the profit front, gross profit rose to 6,855 million yen (+7.6% YoY) owing to the increase in net sales and a decline in elimination of unrealized gains on inventories at our US subsidiary. SG&A expenses expanded due chiefly to an increase in labor costs associated with the establishment of a foundation for business growth in the previous fiscal year; an increase in rent due to the relocation of the head office; higher depreciation costs related to the replacement of core systems; and an increase in costs at overseas subsidiaries due to the depreciation of the yen. However, these increases were offset by a decrease in packing and transportation expenses due to a decrease in overseas sales and stabilization of the rise in fuel costs, as well as a reduction in consulting and exhibition expenses attributed to effective cost control measures, resulting in 22.5% year-on-year growth in operating profit to 1,475 million yen. Ordinary profit was 1,498 million yen (+31.5% YoY), due to the falloff of 128 million yen in non-operating expenses recorded a year ago on equity in losses of equity-method affiliate Bluefin Trading LLC.

Profit attributable to owners of parent came to 1,140 million yen (+38.1% YoY). The growth here was attributed to an extraordinary gain of 75 million yen recorded as gain on sale of non-current assets associated with the sale of land for the former Kanto service base following the consolidation and relocation of the base. This made up for an extraordinary loss of 28 million yen in goodwill impairment for consolidated subsidiary Japan System Project Co., Ltd., due to the subsidiary's worse-than-expected performance.

## (2) Financial Condition During the Fiscal Year

### Assets, Liabilities, and Net Assets

#### (Assets)

Total assets as of March 31, 2024 were up 1,168 million yen from March 31, 2023 to 18,201 million yen. This was mainly due to increases of 1,151 million yen in cash and deposits and 161 million yen in non-current assets, offsetting a decrease of 199 million yen in inventories.

#### (Liabilities)

Liabilities as of March 31, 2024 were up 304 million yen from March 31, 2023 to 3,620 million yen. This was mainly due to increases of 120 million yen in income taxes payable, 108 million yen in accrued consumption taxes, and 92 million yen in asset retirement obligations.

#### (Net assets)

Net assets as of March 31, 2024 were up 864 million yen from March 31, 2023 to 14,580 million yen. This owed primarily to an increase of 1,140 million yen in profit attributable to owners of parent, which offset a decrease of 400 million yen in retained earnings due to the payment of dividends.

### (3) Cash Flows for the Fiscal Year

Cash and cash equivalents (referred to as “funds” below) as of March 31, 2024 increased 1,151 million yen versus March 31, 2023 to 6,017 million yen.

#### (Cash Flows from Operating Activities)

Cash flows from operating activities in the fiscal year ended March 31, 2024 resulted in an increase of 2,283 million yen in funds (an increase of 2,294 million yen versus the previous fiscal year). This was a result of an increase in funds due to 1,544 million yen in profit before income taxes and 494 million yen in depreciation, which offset a decrease in funds from 403 million yen in income taxes.

#### (Cash Flows from Investing Activities)

Cash flows from investing activities in the fiscal year ended March 31, 2024 resulted in a decrease of 653 million yen in funds (an increase of 2,408 million yen versus the previous fiscal year) as a result of a decrease in funds due to 552 million yen for the purchase of property, plant and equipment and 342 million yen for the purchase of intangible assets, despite an increase in funds from 246 million yen in proceeds from sale of property, plant and equipment.

#### (Cash Flows from Financing Activities)

Cash flows from financing activities in the fiscal year ended March 31, 2024 resulted in a decrease of 534 million yen (a decrease of 70 million yen versus the previous fiscal year). This was the result of a decrease in funds due to 400 million yen in dividend payments, 60 million yen in repayments of long-term borrowings, and 71 million yen in repayments of lease liabilities.

### (4) Outlook

Turning to the economic outlook, risks to the economy, including global-scale increases in energy prices and price hikes sparked by prolonged geopolitical risks in the Ukraine and the Middle East region, as well as global monetary tightening causing economic recession and financial instability, warrant continued attention.

In the restaurant and retail industries, our key customers, the global rise in raw material and energy prices are expected to continue to render the business environment challenging, but we see the demand for labor saving and mechanization continuing to rise owing to the ongoing labor shortage.

Amidst this environment, in Japan, we plan to develop customers for our Fuwarica rice-serving machines in new market segments such as restaurants, hotels, inns, employee cafeterias, and hospitals in response to the continuing recovery in food service demand, expanding inbound demand, and mounting awareness of hygiene and concerns about food loss. At the same time, we aim to capture replacement demand for our products, especially from major chain operators.

Overseas, we expect an increase in the overseas expansion of Japanese companies mainly in Asia, Southeast Asia and North America, a continued trend toward mechanization and labor saving owing to the growing labor shortage and rising labor costs in the restaurant and retail industries mainly in Europe and the US, as well as the continued spread of Japanese food. In addition, production and sales of our sushi robots developed based on the "Small, Smart, and Simple" concept will be in full swing, and we will promote sales to businesses that do not need the high production capacity offered by our conventional machines. To capture these demands in overseas markets, we will review and implement strategies based on market research and other factors, and reorganize and restructure our sales network.

With regard to new business areas, we will continue working on creating a new business offering total solutions for restaurants, providing labor-saving and streamlining solutions that go beyond the kitchen to include the dining area, in collaboration with Japan System Project Co., Ltd., which became our subsidiary in October 2021.

In terms of profitability, we expect external factors, such as the rising costs of raw materials and logistics, to continue driving up costs. However, we plan to improve profitability through the price revisions we implemented in April 2024 for products and parts in Japan and overseas as well as by continuing to step up cost control measures.

As a result, our consolidated earnings forecast for the year ending March 31, 2025 calls for net sales of 15,960 million yen (+10.0% YoY), operating profit of 1,900 million yen (+28.8% YoY), ordinary profit of 1,915 million yen (+27.8% YoY), and profit attributable to owners of parent of 1,350 million yen (+18.3% YoY).

## 2. Approach to Selection of Accounting Standards

For the time being, our group policy is to prepare its consolidated financial statements according to Japanese generally accepted accounting principles (JGAAP) in order to facilitate comparability of the accounts between financial periods and companies.

The company's policy is to apply International Financial Reporting Standards (IFRS) when appropriate, taking into consideration conditions in Japan and overseas.



### 3. Quarterly Consolidated Financial Statements and Primary Notes

#### (1) Consolidated Balance Sheet

	(Thousands of yen)	
	Fiscal year ended March 31, 2023 (as of March 31, 2023)	Fiscal year ended March 31, 2024 (as of March 31, 2024)
<b>Assets</b>		
Current assets		
Cash and deposits	4,865,751	6,017,416
Notes and accounts receivable - trade	1,577,115	1,542,113
Electronically recorded monetary claims - operating	168,167	311,653
Inventories	2,762,466	2,562,521
Other	312,173	267,105
Allowance for doubtful accounts	—	(8,136)
Total current assets	9,685,674	10,692,674
Non-current assets		
Property, plant and equipment		
Buildings and structures	3,613,921	4,089,256
Accumulated depreciation	(2,035,511)	(2,087,617)
Buildings and structures, net	1,578,410	2,001,638
Machinery, equipment and vehicles	165,773	149,993
Accumulated depreciation	(60,475)	(69,509)
Machinery, equipment and vehicles, net	105,298	80,483
Tools, furniture and fixtures	1,986,153	2,211,264
Accumulated depreciation	(1,706,997)	(1,884,252)
Tools, furniture and fixtures, net	279,155	327,011
Land	3,664,888	3,522,922
Construction in progress	328,153	5,590
Other	34,535	100,960
Accumulated depreciation	(21,473)	(53,641)
Other, net	13,061	47,319
Total property, plant and equipment	5,968,967	5,984,965
Intangible assets		
Goodwill	33,051	—
Software	116,988	532,713
Other	302,429	6,385
Total intangible assets	452,468	539,098
Investments and other assets		
Investment securities	36,801	47,349
Deferred tax assets	607,053	673,244
Other	289,726	272,153
Allowance for doubtful accounts	(7,680)	(7,680)
Total investments and other assets	925,901	985,067
Total non-current assets	7,347,338	7,509,132
Total assets	17,033,012	18,201,806

	(Thousands of yen)	
	Fiscal year ended March 31, 2023 (as of March 31, 2023)	Fiscal year ended March 31, 2024 (as of March 31, 2024)
<b>Liabilities</b>		
Current liabilities		
Accounts payable – trade	504,671	571,231
Current portion of long-term borrowings	60,545	56,109
Accounts payable - other	403,422	296,973
Accrued expenses	219,847	208,482
Income taxes payable	168,848	289,024
Accrued consumption taxes	4,375	113,106
Provision for bonuses	204,918	221,888
Other	236,053	250,118
<b>Total current liabilities</b>	<b>1,802,682</b>	<b>2,006,935</b>
Non-current liabilities		
Long-term borrowings	209,969	153,860
Provision for retirement benefits for directors (and other officers)	2,880	3,720
Retirement benefit liability	1,140,102	1,208,389
Asset retirement obligations	57,701	150,315
Other	103,497	97,778
<b>Total non-current liabilities</b>	<b>1,514,150</b>	<b>1,614,063</b>
<b>Total liabilities</b>	<b>3,316,833</b>	<b>3,620,998</b>
Net assets		
Shareholders' equity		
Share capital	1,154,418	1,154,418
Capital surplus	998,054	1,001,696
Retained earnings	11,476,082	12,216,103
Treasury shares	(20,707)	(15,975)
<b>Total shareholders' equity</b>	<b>13,607,847</b>	<b>14,356,242</b>
Accumulated other comprehensive income		
Foreign currency translation adjustment	181,693	269,954
Remeasurements of defined benefit plans	(98,495)	(80,204)
<b>Total accumulated other comprehensive income</b>	<b>83,197</b>	<b>189,750</b>
Non-controlling interests	25,134	34,814
<b>Total net assets</b>	<b>13,716,179</b>	<b>14,580,807</b>
<b>Total liabilities and net assets</b>	<b>17,033,012</b>	<b>18,201,806</b>

## (2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

## Consolidated Statement of Income

(Thousands of yen)

	Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Net sales	13,456,190	14,514,840
Cost of sales	7,087,274	7,659,538
Gross profit	6,368,916	6,855,301
Selling, general and administrative expenses	5,165,045	5,380,020
Operating profit	1,203,871	1,475,280
Non-operating income		
Interest income	626	2,387
Dividend income	864	35
Foreign exchange gains	39,875	1,934
Share of profit of entities accounted for using equity method	—	9,899
Surrender value of insurance policies	13,296	8,000
Other	13,587	6,491
Total non-operating income	68,250	28,748
Non-operating expenses		
Interest expenses	2,191	3,529
Restricted stock-related expenses	1,747	1,319
Share of loss of entities accounted for using equity method	127,492	—
Other	1,078	923
Total non-operating expenses	132,509	5,772
Ordinary profit	1,139,611	1,498,256
Extraordinary income		
Gain on sale of non-current assets	—	75,603
Gain on sale of investment securities	128,234	—
Total extraordinary income	128,234	75,603
Extraordinary losses		
Loss on retirement of non-current assets	825	218
Retirement benefits for directors (and other officers)	5,400	—
Loss on extinguishment of tie-in shares	25,441	—
Impairment losses	—	28,644
Total extraordinary losses	31,667	28,862
Profit before income taxes	1,236,178	1,544,997
Income taxes - current	461,772	470,701
Income taxes - deferred	(55,825)	(73,829)
Income taxes	405,947	396,872
Profit	830,231	1,148,125
Profit attributable to non-controlling interests	4,313	7,306
Profit attributable to owners of parent	825,917	1,140,819

Consolidated Statement of Comprehensive Income

	(Thousands of yen)	
	Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Profit	830,231	1,148,125
Other comprehensive income		
Valuation difference on available-for-sale securities	(91,095)	—
Foreign currency translation adjustment	130,715	88,363
Remeasurements of defined benefit plans, net of tax	9,681	18,291
Share of other comprehensive income of entities accounted for using equity method	6,051	2,272
Total other comprehensive income	55,353	108,926
Comprehensive income	885,584	1,257,052
(Breakdown)		
Comprehensive income attributable to owners of parent	878,314	1,247,372
Comprehensive income attributable to non-controlling interests	7,269	9,680

### (3) Consolidated Statements of Changes in Net Assets

For the fiscal year ended March 31, 2023 (From April 1, 2022 to March 31, 2023)

(Thousands of yen)

	Shareholders' equity					Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,154,418	986,618	11,102,138	(37,774)	13,205,400	91,095	47,881	(108,177)	30,800	17,864	13,254,066
Changes during period											
Dividends of surplus			(451,973)		(451,973)				—		(451,973)
Profit attributable to owners of parent			825,917		825,917				—		825,917
Purchase of treasury stock				(263)	(263)				—		(263)
Disposal of treasury stock		11,436		17,329	28,765				—		28,765
Net changes of items other than shareholders' equity					—	(91,095)	133,811	9,681	52,397	7,269	59,666
Total changes during period	—	11,436	373,943	17,066	402,446	(91,095)	133,811	9,681	52,397	7,269	462,113
Balance at end of period	1,154,418	998,054	11,476,082	(20,707)	13,607,847	—	181,693	(98,495)	83,197	25,134	13,716,179

For the fiscal year ended March 31, 2024 (From April 1, 2023 to March 31, 2024)

(Thousands of yen)

	Shareholders' equity					Accumulated other comprehensive income			Non-controlling interests	Total net assets
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,154,418	998,054	11,476,082	(20,707)	13,607,847	181,693	(98,495)	83,197	25,134	13,716,179
Changes during period										
Dividends of surplus			(400,797)		(400,797)			—		(400,797)
Profit attributable to owners of parent			1,140,819		1,140,819			—		1,140,819
Purchase of treasury stock					—			—		—
Disposal of treasury stock		3,641		4,732	8,374			—		8,374
Net changes of items other than shareholders' equity					—	88,261	18,291	106,552	9,680	116,232
Total changes during period	—	3,641	740,021	4,732	748,395	88,261	18,291	106,552	9,680	864,628
Balance at end of period	1,154,418	1,001,696	12,216,103	(15,975)	14,356,242	269,954	(80,204)	189,750	34,814	14,580,807

## (4) Consolidated Statement of Cash Flows

(Thousands of yen)

	Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
<b>Cash flows from operating activities</b>		
Profit before income taxes	1,236,178	1,544,997
Depreciation	347,620	494,353
Amortization of goodwill	8,813	4,406
Increase (decrease) in allowance for doubtful accounts	(1,573)	8,099
Increase (decrease) in provision for bonuses	22,269	16,969
Increase (decrease) in retirement benefit liability	47,302	94,650
Increase (decrease) in provision for retirement benefits for directors (and other officers)	965	840
Interest and dividend income	(1,491)	(2,422)
Interest expenses and loss on sale of notes receivable - trade	2,263	3,627
Share of loss (profit) of entities accounted for using equity method	127,492	(9,899)
Loss (gain) on sale of property, plant and equipment	(1,246)	(75,603)
Loss on disposal of property, plant and equipment	825	218
Loss (gain) on sale of investment securities	(128,234)	—
Loss on cancellation of insurance policies	(13,296)	(8,000)
Retirement benefits for directors (and other officers)	5,400	—
Impairment losses	—	28,644
Loss (gain) on extinguishment of tie-in shares	25,441	—
Decrease (increase) in trade receivables	(257,169)	(98,476)
Decrease (increase) in inventories	(506,211)	235,408
Increase (decrease) in trade payables	(26,006)	50,950
Increase (decrease) in accrued expenses	26,745	(12,953)
Increase (decrease) in consumption tax payable	(34,670)	107,008
Decrease (increase) in consumption tax receivable	(40,113)	57,694
Other, net	(128,090)	217,983
Subtotal	713,215	2,658,497
Interest and dividends received	1,491	2,422
Interest paid	(2,167)	(3,529)
Payments for sale of notes receivable - trade	(72)	(97)
Retirement benefits paid to directors (and other officers)	(16,206)	—
Income taxes refund	—	28,091
Income taxes paid	(714,870)	(403,594)
Dividends received from entities accounted for using equity method	7,394	1,623
Net cash provided by (used in) operating activities	(11,215)	2,283,411
<b>Cash flows from investing activities</b>		
Purchase of investment securities	(789)	—
Proceeds from sale of investment securities	243,745	—
Purchase of shares of subsidiaries	(63,000)	—
Purchase of property, plant and equipment	(3,123,835)	(552,908)
Proceeds from sale of property, plant and equipment	5,581	246,694
Purchase of intangible assets	(108,380)	(342,038)
Loan advances	(32,925)	—

	(Thousands of yen)	
	Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Proceeds from collection of loans receivable	1,662	1,662
Payments of guarantee deposits	(15,529)	(8,151)
Proceeds from refund of guarantee deposits	11,460	2,500
Purchase of insurance funds	(5,566)	(1,751)
Proceeds from maturity of insurance funds	31,226	—
Other, net	(6,230)	366
Net cash provided by (used in) investing activities	(3,062,581)	(653,627)
Cash flows from financing activities		
Proceeds from long-term borrowings	80,000	—
Repayments of long-term borrowings	(48,939)	(60,545)
Payments for redemption of bonds	(6,000)	(6,000)
Repayments of lease liabilities	(36,391)	(71,577)
Dividends paid	(451,973)	(400,797)
Purchase of treasury shares	(263)	4,732
Net cash provided by (used in) financing activities	(463,567)	(534,188)
Effect of exchange rate change on cash and cash equivalents	105,494	56,068
Net increase (decrease) in cash and cash equivalents	(3,431,870)	1,151,664
Cash and cash equivalents at beginning of period	8,276,521	4,865,751
Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	21,100	—
Cash and cash equivalents at end of period	4,865,751	6,017,416

## (5) Notes to Consolidated Financial Statements

(Notes on Going Concern Assumption)

There is no relevant information.

(Segment Information, etc.)

(Segment Information)

Our group operates in a single segment, the cooked-rice processing equipment business, so segment data are omitted.

(Per-Share Information)

	Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Shareholders' equity per share (yen)	1,059.19	1,125.00
Earnings per share (yen)	63.93	88.23

Notes: 1. Diluted earnings per share is omitted because there are no dilutive shares outstanding.

2. The Company conducted a 2-for-1 stock split of shares of common stock on August 1, 2022. Earnings per share are calculated based on the assumption that the stock split was implemented at the beginning of the previous fiscal year.

3. The basis for calculating earnings per share is as follows.

	Fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)	Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)
Earnings per share (yen)		
Profit attributable to owners of parent (thousands of yen)	825,917	1,140,819
Profit not attributable to shareholders of common stock (thousands of yen)	—	—
Profit attributable to shareholders of common stock of parent (thousands of yen)	825,917	1,140,819
Average number of shares of common stock during period	12,919,453	12,929,688

(Subsequent Material Events)

There is no relevant information.